

EUROPEAN NEWS

France and Spain to hold annual summit in bid to boost ties

BY DAVID MARSH IN PARIS

FRANCE AND Spain yesterday signed an important political agreement paving the way for annual summit meetings and designed to improve their joint action against terrorism.

The declaration signed at the Elysee Palace in the presence of President Francois Mitterrand and King Juan Carlos aims to put France's relations with Madrid on the same level as its links with the other main EEC members. It proposes a number of efforts to improve economic, defence and cultural links.

The accord, unveiled on the second day of the king's official visit to France, underlines the patching up of quarrels between Paris and Madrid over agriculture and Basque terrorism which have periodically soured links in recent years.

Mr Mitterrand at a dinner given for the king on Monday night hailed "renewed friendship" with Spain. King Juan Carlos said his visit, together with Spain's accession to the EEC marked a "new era" in ties.

The annual meetings between the French President and the Spanish Prime Minister—to be held alternately in France and Spain—will be at the same rhythm as the summits held by France with Britain and Italy. With West Germany, France holds summits twice a year to mark the special nature of links

with Bonn.

One of the most sensitive parts of the document promises intensification of existing joint efforts to combat terrorism, drug trafficking and "other aspects of international crime."

Spain has been particularly keen to win full French collaboration in the fight against Eta, the Basque separatist movement. Following several years of criticism from Madrid over French "tolerance" of Basque safe havens on the northern side of the Pyrenees, Paris since last year has started to take a firmer line over the presence of extremists in France.

The two countries will also set up a working party on strategic questions linking top officials from their foreign and defence ministries. Joint arms production accords are to be stepped up and the two defence ministers are to meet once a year.

France and Spain will also improve economic, social and cultural co-operation, with special attention being given to efforts to improve teaching of the two languages in schools.

King Juan Carlos, who had an hour long meeting with Mr Mitterrand on Monday evening, expressed Spanish interest in the European Eureka high technology programme, the Elysee Palace spokesman said.

Spanish companies want help to compete

By Tom Burns in Madrid

SPAIN'S EMPLOYERS' confederation yesterday called on the Government for urgent measures ranging from the reform of labour legislation to an overhaul of social security financing in order to offset the effect of entry to the European Community on Spanish business.

Sr Jose Maria Cuevas, chairman of the Confederacion Espanola de Organizaciones Empresariales (CEOE), said that unless business was able to "play by the same European rules of the game" much of Spanish industry would be crippled by European competition.

He released a report on the impact of entry which had been prepared by the CEOE at the request of Prime Minister Felipe Gonzalez. He said he had asked for an urgent meeting with the Prime Minister to discuss its recommendations.

The thrust of the CEOE paper is that Spanish business is hampered by rigid labour legislation, by a heavy social security burden and by a fiscal system that puts insufficient premium on capital investment.

The report recommends that Spain's hiring and firing rules should be rapidly adapted to conform with European legislation and that the "abnormally high" social security contributions that Spanish business is subjected to should be radically reduced.

Other recommendations focus on fiscal and budgetary measures to increase funds for Spanish companies. The paper quotes statistics from the central bank, the Banco de España, which revealed that the self-financing capacity of Spanish companies stood at 23 per cent against 40 per cent in the case of French companies and 60 per cent in West Germany ones.

Sr Cuevas said that Spain's employers had urged successive governments to take action that would help Spanish business meet European competition and that "time had now nearly run out."

The overwhelming fear of Spanish employers is that the double effect of the imposition of value added tax on January 1, and the simultaneous reduction of Spain's protective tariffs, is estimated that the two measures will effectively reduce by half the current protection against European competition that is enjoyed by Spain's domestic industries.

European unity a vital goal, Italy warns UK

BY JAMES BUXTON IN ROME

BRITAIN MUST bring itself back into the mainstream of the European Community in the wake of the Milan summit, and Mrs Margaret Thatcher, the British Prime Minister, must realise that what she regards as European unity "rhetoric" is serious and in the ascendancy. If not, Britain's opposition will only have the effect of strengthening the unity of the six countries which founded the Community.



Sig Amintore Fanfani (left) the 77-year-old veteran of Italian politics who has served five times as Prime Minister, was last night elected president of the Italian Senate, the second most senior post in the country after the President of the Republic, writes James Buxton.

He succeeds Sig Francesco Cossiga, who was elected President of the Republic last week. It is the fifth time that he has presided over the upper house of parliament.

Sig Fanfani, who, like Sig

Cossiga, is a Christian Democrat, was elected with the support not only of the five parties of the ruling coalition, but also that of the opposition Communist Party and of the neo-Fascist Italian Social Movement.

The near unanimity is another sign of the present stability in Italian politics, exemplified by the continuation in power for almost two years of the Government of Sig Bettino Craxi and the election of President Cossiga on the first ballot with a 77 per cent majority.

Mrs Thatcher would call it, won at Milan. The six founder members of the EEC, plus Ireland, voted for a conference to revise the Treaty of Rome at which Britain will have to be present.

The Italians see it as "rhetoric" on Mrs Thatcher's part to believe that the Community can move towards an internal market without a European currency, a European "government" or "administration" and a genuine European Parliament.

Britain failed at the summit because it underestimated the harm done to its position by its long fight over its budget contributions, however justified that was, and because it believed it had won its case before the summit began.

Now, Italy believes, Britain must again play a fundamental role in the creation of the new shape for the Community without everything. If Britain does not willingly participate, it will unwittingly act as a catalyst for the six founder countries staying closer together.

Luxembourg revives British plan for faster decisions

BY IVO DAWNAY IN BRUSSELS

LUXEMBOURG'S Prime Minister, M Jacques Santer, yesterday confirmed that his six month presidency of the European Council will revive discussion on British plans to improve and speed up EEC decision-making. But he went on to underline that the wishes of a majority of EEC member states to seek closer integration through an intergovernmental conference were equally "legitimate."

Addressing the European Parliament, M Santer made

clear that Luxembourg is determined to press for amendments to the Treaty of Rome aimed at enhancing European unity. But his positive confirmation that the UK's proposals will return to a conference when foreign ministers meet later this month may have a mixed reception.

These plans, involving greater use of majority voting and voluntary restrictions on the veto, were felt by many to have been abandoned at the Milan summit when the Ten

split seven to three in favour of an intergovernmental conference on reforms to the Treaty.

Though several countries believed the British plans were not inconsistent with a conference, Greece prevented further discussion when the Italian presidency forced through the Treaty revision scheme on a vote.

M Santer's optimistic interpretation of the summit's outcome was followed by a more down to earth reading from

M Jacques Delors, the Commission president. He repeated his recent claim that four divergent views of the Community's future were in evidence: those of the integrationists, the free traders, the supporters of a two-speed Europe; and those favouring intergovernmental co-operation independent of existing Community institutions.

For this reason, the Commission had confined its objective at Milan to agreement on the creation of a free

internal market by 1992 and a technological community. Yet even these had not received the full sanction of the heads of government.

Mr Delors also warned that rapid progress towards agreement would be needed when the intergovernmental conference began. "If they don't finish by the end of October, and complete the work by the end of the Luxembourg presidency (in December), then it could take three or four years," he said.

East German national income rises by 4.1%

BY LESLIE COLTITT IN BERLIN

EAST GERMANY'S economy grew by 4.1 per cent at an annual rate in the first half of the year; the highest rate reported among Comecon countries.

The increase in national income was just short of the target, largely because of the extremely cold winter which wreaked havoc in most other East European countries.

Industrial production rose at an annual rate of 4.4 per cent in the same period against a target of 3.8 per cent and labour productivity growth exceeded the target of 7.1 per cent by 0.2 per cent.

Exports to the Soviet Union were "over fulfilled" while trade with Western countries developed "according to the plan." Last year East Germany had a hard currency trade

surplus of nearly £1bn.

Retail trade turnover, one indication of the standard of living, rose 4 per cent in line with the plan. However, this figure included price rises which the government refuses to acknowledge.

The encouraging East German statistics came as East Germany's foreign trade bank signed a \$900m (£451m) Eurocredit loan yesterday in London. The eight year loan, bearing a margin 1 per cent over London Eurodollar rates, was led by Arab and Japanese banks and was tripled because of heavy over-subscription. East Germany has become Comecon's leading borrower, taking nearly \$2.5bn in the past year.

Western bankers said the loans are being used to replace badly bunched short term maturities.

Pretoria bar on apartheid protestors angers Dublin

BY OUR DUBLIN CORRESPONDENT

A DIPLOMATIC row has broken out between Ireland and South Africa because the latter refused to admit a number of Irish shopworkers who have been protesting over their employer's policy on South African goods.

Eleven Dublin-based employees of the Dunnes Stores group have been on strike for a year because the company insisted on their handling South African goods against the express policy of their union.

The dispute has attracted considerable public interest in Ireland and has focused attention on the attitudes of supermarkets towards South African produce.

Six of the workers and some officials of their union travelled to Johannesburg on Monday at the invitation of Nobel Prize-winner Bishop Desmond Tutu who has repeatedly supported their action.

A reciprocal arrangement between Irish citizens travel-

ling to South Africa do not require visas. However, the authorities said that exemption had been withdrawn in the case of some of the Dunnes Stores group.

When they arrived in Johannesburg immigration officials said the original purpose of the visit to report on apartheid at first-hand had now been altered by additions to the official party. The Deputy Minister for Home Affairs said that the group now sought only to embarrass South Africa and they would be put on the first flight home.

The South African decision has angered Dublin and one minister said the reciprocal arrangement on visas could be changed. Mr Jim O'Keefe, the deputy Minister for Foreign Affairs, said the Government would seek a full explanation for the "arbitrary and unilateral" exclusion of the Dunnes Stores group.

South African violence, Page 3

Britain, U.S. fail to sign pollution pact

By Olli Virtanen in Helsinki

MORE THAN 20 European countries and Canada yesterday agreed to reduce sulphur emissions by 30 per cent between 1980 and 1993. The U.S., Britain and Poland refused to sign the protocol at the conference here on Long-Range Transboundary Air Pollution organised by the UN Economic Commission for Europe.

The 30 per cent target was agreed after tough negotiations preceding the meeting. The Nordic countries, as well as West Germany and France, were prepared to set the target at 50-60 per cent.

Mr William Waldegrave, the British Environment Minister, argued that the UK had already reduced sulphur emissions by 40 per cent between 1980 and 1983. Mr Richard Benckish, head of the U.S. delegation, estimated that U.S. industry had lowered emissions by 26 per cent between 1975 and 1983.

Soviet record on Third World aid defended

By Our Berlin Correspondent

A SOVIET expert on Third World economies told an East European symposium yesterday that Moscow provides more aid to developing countries "than any capitalist country." Western politicians and many Third World nations have sharply criticised the Communist countries for providing little help.

Dr Nikolai Shmelov said Soviet aid to developing countries represented 1.3 per cent of its gross national product. Western statistics showed the U.S. gave 0.23 per cent aid in a similar period.

A Czechoslovak economist, Dr Karel Lacina, said his country provided 0.74 per cent of GNP in development aid.

The higher aid figures for the Communist countries appeared to result from the inclusion of Cuba, Vietnam and Mongolia, which are the leading beneficiaries of Comecon's development aid.

East Germany's representative, Prof Helmut Faulwetter, criticised representatives of "some developing countries in international organisations for claiming that Comecon's foreign trade organisations were essentially the same as multinational companies in the West."

Moscow visit signals better China links

BY OUR FOREIGN STAFF

THE ARRIVAL yesterday in Moscow of Chinese Vice-Premier Yao Yilin, principally to sign a five-year trade agreement with the Soviet Union, marks another step in the long march towards better Sino-Soviet relations.

As a senior minister and politburo member, Yao is the highest ranking Chinese official to visit Moscow for many years. He is reciprocating the trip last December to China by Mr Ivan Arkhipov, the Soviet First Deputy Premier, who was himself the most senior Soviet visitor to Peking for 15 years.

Two-way trade, likely to rise to around \$1.5bn this year, is expected to rise further under the accord.

The focus of Yao's discussions on his eight-day trip will be on improving trade, chiefly an exchange of Chinese food and raw materials and Soviet technology and technical assistance.

The two countries have already agreed that Soviet technicians should help modernise some factories which they set up in China in the 1950s, before the split between Peking and Moscow.

The Soviet Union has also delivered the first of a batch of seven Tu-154M passenger jets due to China this year, Moscow Radio announced this week.

European Car Manufacturers and president of Volkswagen.

Mr William Waldegrave, the British Environment Minister, conceded that the negotiation of the new standards, that their strictness and speed of introduction ruled out the development of the cheapest form of lean burn technology.

Mr Hahn said that there will be a significant increase in the cost of mid-range vehicles and repercussions on fuel consumption which will also raise

the price for the consumer.

Austin Rover has already calculated that the standards could add £1,000 to the cost of a new medium-sized car.

The European Environmental Bureau is arguing that the standards are not strict enough. A statement released in Brussels said no agreement is better than a weak agreement. It hoped that Denmark would continue its refusal to adopt the agreement.

Lisbon opens treaty debate

PORTUGAL'S PARLIAMENT began debating the EEC accession treaty yesterday in the absence of a single left-wing party that usually votes with the Communists who have always disputed Portugal's campaign for EEC membership, writes Diana Smith in Lisbon.

The centre-left coalition cabinet of Sr Mario Soares turned out in force in parliament to defend the treaty.

Sr Soares is expected to wind up the debate with a hard-hitting speech.

Gorbachev, the Soviet party leader, came to power four months ago calling for a "serious improvement" in Sino-Soviet relations, his Asian diplomacy has so far been more directed at India and trying to get Asian countries to accept the Hanoi-Moscow formula for a settlement in Kampuchea.

Mr Gorbachev went out of his way to give a warm reception to Le Duan, the Vietnamese Communist Party leader, when he visited last month. More aid was pledged for Hanoi.

The last round of low-level political talks between Chinese and Soviet Deputy Foreign Ministers ended in April with no sign of notable progress on the question of Vietnam's intervention in Kampuchea.

Maurice Samuelson reports on a 20 year forecast

Europe's energy imports set to rise

EUROPE can expect steadily increasing imports of oil, coal and gas over the next 20 years, with higher prices renewing the impetus for energy conservation and the replacement of oil by cheaper fuels.

These are the conclusions of a major study of the energy scene in 11 European countries to the year 2005.

The report, by DRI Europe, a subsidiary of McGraw Hill, believes that these countries will reach the peak of their self-sufficiency in energy next year and provide 80 per cent of their own needs. By 1995, overall self-sufficiency will have dropped to 55 per cent.

Over the next 20 years, oil imports will rise steadily, coal imports will double and natural gas imports increase by 140 per cent. North Sea oil production will have peaked in 1984 and output of natural gas will peak at 156m tonnes of oil equivalent in 1990.

Predicting that the Opec official price for crude oil will bottom out in two years in 1987 at \$28.5 a barrel, DRI also envisages it reaching \$30 a barrel in 1990 and \$80 in 2000.

Not until 1996 would a weakening in the strength of the U.S. dollar lower the price of oil in Europe.

In the meantime, the return to higher oil prices after 1990 would prompt the European countries to boost their overall energy efficiency by 15 per cent, particularly in the domestic sector where better building insulation and more efficient heating systems would cut specific energy use by 29 per cent by 2005.

The oil market would also be affected by structural changes in demand, with growing demand from inland trans-

port, marine bunkers and chemical feedstocks, while less oil would be used for domestic heating or in power stations.

As a result of the changing structure of demand for oil, the refining industry would have to continue its rationalisation programme.

In its analysis of other fuels' prospects, the report sees iron and steel as the most obvious substitute for oil in the short

term, rising to 190m toe by the end of the century and 210m toe by 2005.

In its study of individual countries, DRI foresees the French nuclear industry supplying nearly 46 per cent of the country's primary energy requirements by 2005, compared with 17 per cent in 1983 and anticipated 35 per cent in 1990. The increase would be largely

due to the rising share of nuclear plant in the power station sector and France's rapid and sustained growth in electricity use.

In West Germany, where a key aim of energy policy has been to cut dependency on oil, DRI predicts that oil's share of total primary energy will fall only from 48 per cent in 1984 to 43 per cent in 2000, while the absolute level of oil demand will actually increase.

Natural gas consumption, on the other hand, would steadily increase from 40m toe in 1983 to 50m toe by 1995, implying either that more expensive Norwegian gas would be needed or that the Soviet gas content would be allowed to rise above the sensitive 30 per cent level.

By 1995, roughly 33 per cent of German power would be nuclear, based on implying a need for more coal-burning plant and greater coal imports.

Turning to the UK coal industry, the report says power station consumption will drop from its pre-strike level of 85m tonnes a year to 75m tonnes in 1993. Domestic demand will fall by about 1.5m tonnes over the same period while industrial demand will increase by 3.4m tonnes. Overall demand will be consolidated at 110m tonnes a year, slightly below levels of the early 1980s and some 15m tonnes less than the total UK pre-strike production capacity.

DRI Europe's Energy Forecast, DRI Europe, 13 Rue du Quatre Septembre, Paris 75004; Energy Services, 30 Old Queen Street, London, SW1H 9HP; \$2,100.

The report is highly critical of what it sees as the UK Government's policy of having no energy policy. This "patchwork approach," it says, "has left an unnecessary element of uncertainty behind future planning decisions."

"This absence of a coherent policy was largely responsible for the Government allowing British Gas to negotiate, over some three years, with Norway over the proposed Sleipner gas import, only to cancel the deal at the 11th hour when, in reality, little had changed."

"Similarly it should not have been necessary to resort to a three-year enquiry to establish the merits or otherwise of the proposed Sizewell B 1100mw FWR power station."

Turning to the UK coal industry, the report says power station consumption will drop from its pre-strike level of 85m tonnes a year to 75m tonnes in 1993. Domestic demand will fall by about 1.5m tonnes over the same period while industrial demand will increase by 3.4m tonnes. Overall demand will be consolidated at 110m tonnes a year, slightly below levels of the early 1980s and some 15m tonnes less than the total UK pre-strike production capacity.

DRI Europe's Energy Forecast, DRI Europe, 13 Rue du Quatre Septembre, Paris 75004; Energy Services, 30 Old Queen Street, London, SW1H 9HP; \$2,100.

Turning to the UK coal industry, the report says power station consumption will drop from its pre-strike level of 85m tonnes a year to 75m tonnes in 1993. Domestic demand will fall by about 1.5m tonnes over the same period while industrial demand will increase by 3.4m tonnes. Overall demand will be consolidated at 110m tonnes a year, slightly below levels of the early 1980s and some 15m tonnes less than the total UK pre-strike production capacity.

DRI Europe's Energy Forecast, DRI Europe, 13 Rue du Quatre Septembre, Paris 75004; Energy Services, 30 Old Queen Street, London, SW1H 9HP; \$2,100.

Turning to the UK coal industry, the report says power station consumption will drop from its pre-strike level of 85m tonnes a year to 75m tonnes in 1993. Domestic demand will fall by about 1.5m tonnes over the same period while industrial demand will increase by 3.4m tonnes. Overall demand will be consolidated at 110m tonnes a year, slightly below levels of the early 1980s and some 15m tonnes less than the total UK pre-strike production capacity.

Flow Industries, Inc.

Kent (Seattle), Wa. USA

has acquired a majority interest in

WOMA-APPARATEBAU

Wolfgang Maasberg & Co. GmbH

Duisburg-Rheinhausen

West Germany

including all subsidiaries and affiliates in Austria, Switzerland, Spain, Belgium, the United Kingdom, the USA, Brazil, Mexico and Australia.

WestLB Mergers & Acquisitions initiated this transaction and assisted WOMA in all phases of the negotiations leading to the deal.

Westdeutsche Landesbank Girozentrale

Düsseldorf

June 1985

Branches: London New York Tokyo Hong Kong
Subsidiaries: WestLB International S.A., Luxembourg Banque Franco-Allemande S.A., Paris
Representative Offices: Rio de Janeiro Tokyo Toronto Melbourne Osaka

WORLD STOCK MARKET
CHECK EVERY DAY IN THE FT.

Moslem leaders agree Beirut security moves

By NORA BOUSTANY IN BEIRUT

LEBANESE Moslem leaders meeting in Damascus yesterday decided on a series of steps for improving security in Beirut, the international airport and Palestinian refugee camps with the assistance of Syrian observers.

A lengthy communique issued early yesterday following marathon consultations with Mr Abdel Halim Khaddam, the Syrian vice-president, in the Syrian capital also called for a new constitution and deplored a U.S.-organised plan to boycott Beirut international airport in the wake of the TWA hijacking.

Lebanon's President, Amin Gemayel, yesterday told a group of foreign journalists in Beirut he was awaiting a report from Mr Rashid Karami, the Prime Minister, before evaluating the immediate outcome of the Damascus talks. A senior government official yesterday stressed Syria's pivotal role and interest in stabilising Lebanon, but expressed reservations on the membership of a proposed co-ordination and supervisory body that will include representatives of the dominant Shiite and Druse militias in Beirut, as well as Syrian observers.

The new security plan discussed by 13 Moslem ministers and key political figures calls for the creation of a committee including officials from the Shiite Aml movement and the Druse Progressive Socialist

Party as well as members to be appointed by Lebanon's Minister of Defence. The official said Lebanon had no reservations about the inclusion of Syrian observers.

A special Lebanese army force is to be forged from the various brigades to help the Lebanese security police, entrusted with the disarmament of militias and Palestinian guerrillas in mainly Moslem West Beirut.

During a Lebanese-Syrian summit between Syrian President Hafez al-Assad and Mr Gemayel on May 20, it was agreed that Syrian troops already deployed in Lebanon, would back Lebanese soldiers from positions in central and southern Lebanon in carrying out any major security measures if the need arises.

Lebanese officials said no direct Syrian military intervention was discussed but expressed hopes that the political cover and back-up provided by the Syrians would give the Lebanese armed forces the needed authority with the warring factions. They would not rule out or confirm a more active Syrian mission in the future, if all else failed.

"Syria has nothing but great glory to reap from success in Lebanon... If it fails in Lebanon, whatever happens in Lebanon will reflect itself in Syria," the official said, stressing the need for some Syrian presence.

Israeli strikes stepped up

By DAVID LEMMON IN JERUSALEM

ELECTRICITY supplies were disrupted yesterday and telephone workers and seamen halted work as Israel's unions began selective strike action to protest the new economic austerity programme which calls for substantial erosion of real wages over the next three months.

Little progress towards resolving the dispute, however, was reported after the second economic summit between the heads of the Histadrut trade union federation and the Prime Minister and Finance Minister.

The country's 50,000 civil servants staged a three-hour work stoppage to protest planned

cuts in wages and staffing levels. Thousands of government officials attended a noisy demonstration outside the Knesset and the Treasury.

The Histadrut emergency committee decided it would call another general strike next Sunday or Monday if there is no progress in the negotiations with the Government.

The unions want wage erosion to be less severe than proposed by the Government; they want to be consulted about dismissals from the public sector and are insisting that the Government abandon its plan to impose these measures by emergency decrees.

Largest tanker hit in Gulf

THE LARGEST tanker to be hit since the outbreak of the Gulf war in September, 1980, was yesterday on fire and leaking oil about 115 miles south east of Iran's main oil export terminal at Kharg Island and about 20 miles from the coast. Our Middle East Staff reports: The 188,668 tons M Vatan, owned by a Turkish company and chartered to Iran, was struck on the starboard side by a single Exocet missile believed to have been fired from an Iraqi Super-Exocet aircraft. According to Lloyd's of London

the ship may be the largest marine casualty ever in terms of tonnage.

The captain of the M Vatan said none of the 33 crew had been hurt in the attack and had been picked up by salvage vessels after taking to the lifeboats. An Iraqi military communique issued in Baghdad claimed that its warplanes had struck a "large naval target."

The fully-loaded tanker is believed to have been operating the shuttle service between Kharg Island and Sirri to the south.

S. African violence claims more lives

By Anthony Robinson in Johannesburg

THE VIOLENCE which has swept through black townships east of Johannesburg in recent weeks claimed more victims yesterday when police shot and killed at least seven men and arrested 36 others after a large crowd stoned and set fire to the houses of two black policemen in KwaZulu township.

The incident, which took place in the early hours of the morning, was followed several hours later by the shooting of at least two others when police fired on a crowd returning from the funeral of four men killed in KwaZulu on June 26 when grenades exploded in their hands.

Police and eyewitness accounts of the first incident differ. The police claim the seven men died when police fired bird shot and pistols to disperse the crowd and that the mass arrests followed later after some of the crowd sought refuge in a local cinema.

The cinema was packed with mourners holding a wake for the four men killed in the grenade incident. According to eye-witness accounts, the police fired tear gas into the cinema and the shootings took place as the crowd fled the cinema in disarray. Police denied that anyone was shot or injured at the cinema.

Meanwhile, community leaders in the three East Rand townships most affected by recent violence—Dunuzi, KwaZulu and Tsakane—called on the Government to appoint an independent commission of inquiry to investigate police actions and methods in the townships.

NZ inflation rate at 17%

By Dai Hayward in Wellington

THE New Zealand Labour Government suffered its first major economic setback with the news last night that the annual inflation rate had reached 17 per cent.

For months Mr Roger Douglas, the Finance Minister, confidently predicted inflation would peak in June at 15 per cent. He recently revised this forecast upwards to 16 per cent but the 17 per cent figure now gives more weight and credibility to his political opponents who have claimed inflation would be much higher than Mr Douglas estimated.

Earlier last night before the official figures were released government speakers were putting the blame for the higher cost of living and inflation on mismanagement by the former National Government.

However, the Government is determined to march ahead with its economic reforms including the controversial goods and services tax.

OVERSEAS NEWS

Alain Cass on a comprehensive analysis of the Chinese economy World Bank lists China's options

CHINA will have to reform its system of economic management even further if the country is to meet its ambitious economic targets, according to a major World Bank report.

In doing so, says the seven-volume study, China faces some hard choices. It will also have to tackle a number of problems.

The report believes that China's objective of quadrupling agricultural and industrial production by the year 2000 and increasing per-capita income from the present level of \$300 to \$800 a year is not impossible. But it questions whether these objectives are realistic if the country is to achieve balanced economic growth.

The report, the most comprehensive analysis of its kind ever undertaken of the Chinese economy, calls for co-ordinated action on three fronts: greater use of market measures to stimulate available resources; better planning, combining direct and indirect economic controls; modification and extension of social policies to smooth out the instability and inequalities likely to be produced by the greater use of market forces.

The World Bank report comes at a time when the negative side-effects of China's pragmatic economic reforms are being acutely felt. In recent weeks Chinese leaders have spoken of the country's economy "overheating." Deng Xiaoping, China's supreme leader, said recently that the reforms were an "experiment" in apparent response to a vigorous debate taking place within the leadership over the pace at which reforms should be introduced.

The World Bank report, a confidential document sent to member governments at the end of May, is bound to add fuel to this debate.

The report says that China has done remarkably well so

far in banishing hunger, disease and widespread illiteracy compared to many other developing countries.

But it also points to certain crucial areas of weakness in Chinese economic management. It calls for an alternative economic strategy to the present one which emphasises Soviet-style increases in physical production such as the agricultural and industrial targets for the next 15 years.

China is faced with a basic choice, says the report. It can either choose to go down the path taken by the Soviet Union and other East European economies. Or it could shift to a different pattern of growth such as the one adopted by Japan after the end of World War II in which a greater emphasis on services and the efficient use of resources outweighed rapid physical growth towards unrealistic targets.

Faster services sector expansion, says the report, would make it easier for China to absorb growth in the labour force, averaging about 10m new workers a year. It would help prune the economy's grossly inefficient industrial workforce and reduce the proportion of China's labour force that must remain in agriculture.

In order to achieve its aims, China will have to sustain a growth rate in per capita GNP of around 5.5 per cent a year. The report points out that such growth rates have been achieved by only two developing countries in the two decades between 1960-82: South Korea (6.6 per cent) and Greece (5.2 per cent).

More generally, adds the report, only one country—Japan—has caught up with the developed world from a position of economic backwardness. Others, such as those in South America, have experienced rapid growth but have remained far behind.

Recent economic reforms in China's agricultural sector have boosted production levels and incomes. The success of China's overall economic policies will now depend on whether the urban reforms announced at the end of last year can also be successfully implemented.

The Bank makes a series of detailed recommendations aimed at making the Chinese economy more efficient. These include:

- Substantial savings in energy consumption to help meet increased demand;
- A major expansion of China's road system to overcome severe transport shortages. The report points out that China still has a rural road network half the size of India's and fewer trucks per person than the states of Sahelian West Africa.

- Urgent measures to balance the needs of individual pro-

vinces with the objectives of the national economy. The report says there is too much concentration of industry in large and medium-sized cities. Industrial development should be more carefully planned.

Enterprises should be given even greater freedom to set prices, hire and fire workers according to ability, make their own investment decisions and set their own prices. The report also calls for enterprises to be faced with greater competition as a way of improving efficiency. The report praises China for encouraging foreign investment and urges Chinese managers to learn from the example of foreign-run companies.

An improvement in accounting and auditing procedures used by Chinese enterprises which, says the report, leave much to be desired. The report also urges a more comprehensive commercial and contract law to regulate business.

A more realistic pricing system which better reflects the prices which, says the report, leave much to be desired. The report also urges a more comprehensive commercial and contract law to regulate business.

One of the most controversial items suggests that workers and peasants be allowed to buy the houses they live in—where these are owned by local authorities—or enterprises thus releasing government resources, encouraging savings and improving housing stock.

The report, which admires much of what has been achieved in China, concludes by saying that China's long-term objectives seem attainable in principle and, with the right mix of policies, in practice.

Asean urges support for Khmer resistance

By Chris Sherwell, South-East Asia Correspondent, in Kuala Lumpur

NON-COMMUNIST South-East Asian nations yesterday condemned Vietnam for its occupation of Kampuchea and recent troop incursions into Thailand, and urged other countries to support guerrillas fighting the Hanoi-backed regime in Phnom Penh.

The condemnation, by foreign ministers of the Association of South-East Asian Nations (Asean) meeting in Kuala Lumpur, coincided with a visit to the Thai-Kampuchea border by Mr George Schultz, the U.S. Secretary of State and fresh reports from Washington of CIA aid for the Kampuchean resistance.

Other points in yesterday's end-of-meeting communique covered Asean's fears of protectionism and a call for international efforts to combat the drugs trade and the Kampuchean refugee problem.

Mr Schultz will join senior ministers from the EEC, Japan, Canada, Australia and New Zealand in talks later this week with Asean's six members, Malaysia, Thailand, Indonesia, Singapore, the Philippines and Brunei.

On Kampuchea, the communique attacked Vietnam's pursuit of a military solution and reaffirmed Asean's call in February—without spelling it out—for international military assistance for the guerrillas. The ministers said the guerrillas "continued to cause serious disruption" to Vietnamese forces, despite Hanoi's powerful dry season offensive earlier this year.

The diplomatic stalemate was underlined on Monday when Asean called on Vietnam to hold indirect talks with the Kampuchean resistance coalition.

Last year Britoil's workforce generated over £230,000 pre-tax profits per head.

Britoil's pre-tax profit for 1984 was £688,000,000. And its sales were over £1,500,000,000.

Fill in the coupon and discover the rest of Britoil's figures. You'll find they're all on the large size.

Please send me more information about Britoil and reserve my copy of the Offer For Sale document, without obligation.

Name

Address

Postcode

Send to: Britoil plc, P.O. Box 5000, Bristol, BS99 1GB.

Britoil

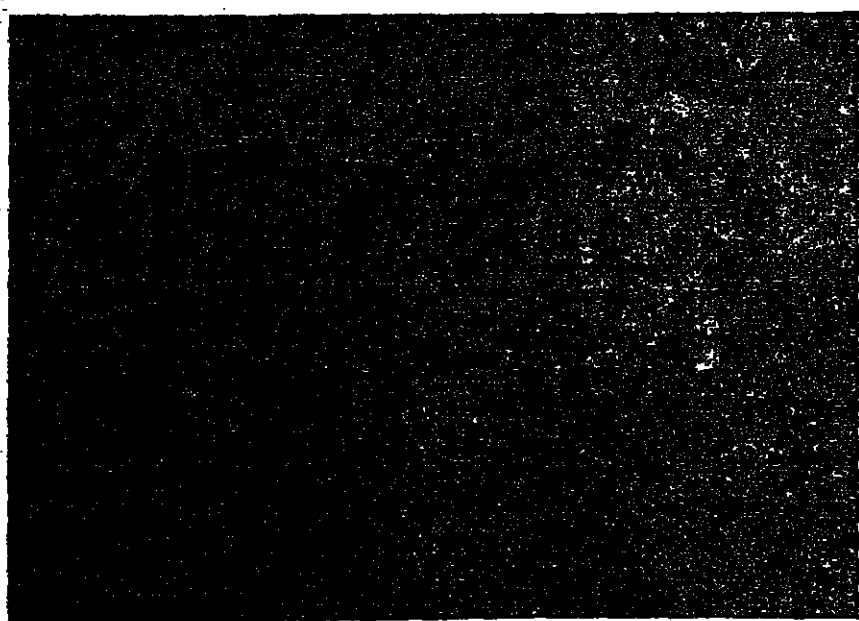
FT 10/7

SOON, THE REMAINING 49% OF BRITOIIL SHARES ARE TO BE OFFERED FOR SALE. Issued by Lazard Brothers & Co., Limited on behalf of H.M. Government.

FOR SALE

"SCHLOSS SALZAU"

(located one hour north-east of Hamburg)



An imposing 19th century exquisitely first class restored mansion on the banks of small river Salzau. Set in a 20 acres superb park of outstanding beauty with a lake. More than £2.1 million has been spent recently for restoration and decoration of the chateau and other attractive dwellings and well equipped stables.

This exceptional residence in a remarkable landscape with:

3 elegant reception rooms, master bedrooms with en suite bathrooms and sitting-rooms, 27 further bedrooms with en suite bathrooms, modern kitchens and restaurants, domestic offices, staff annex. Fine period outbuildings including tithe barn and gaging. Indoor swimming pool, sauna, fitness room, 3 hard tennis courts.

Offers invited in region of £2.3 million.

For further details contact:

HWS Schweimler, P.O. Box 1141, D-7000 Stuttgart 1, W. Germany
Tel. 07 11-29 41 57, Telex 721987

AMERICAN NEWS

Moscow 'may ease' stance on Star Wars

SOVIET negotiators have indicated they would be willing to accept an arms treaty allowing research but not testing of President Reagan's Star Wars missile defence system, the New York Times said yesterday. Reuter reports from New York.

The New York Times quoted Administration officials as saying members of the Soviet negotiating team informally approached U.S. negotiators in Geneva two weeks ago to say Moscow was no longer seeking to ban all research but wanted to distinguish between that which it would allow, and development and testing which it would ban.

The Geneva talks have been deadlocked over President Reagan's Strategic Defence Initiative (SDI) commonly known as Star Wars, with Soviet insistence on a ban on all research and a U.S. refusal to discuss any limits.

A U.S. official said Soviet negotiators "have sent mixed signals" on whether they would accept SDI but not development and testing.

The New York Times quoted a senior Administration official as saying the latest Soviet ideas would still be unacceptable to the Administration but showed "more refinement" on Moscow's part. He said the Soviet Union was now "concentrating on what bothers them most rather than on banning everything."

Reagan names French envoy

PRESIDENT REAGAN yesterday nominated Mr Joe Rodgers, a member of the Foreign Intelligence Advisory Board, to be U.S. ambassador to France. Reuter reports from Washington. If confirmed by the Senate he would succeed Mr Evan Galbraith.

Mr Rodgers, 51, served as U.S. Commissioner-General at the 1982 world's fair and previously headed investment and construction companies in Nashville, Tennessee.

He was appointed to the President's Foreign Intelligence Advisory Board in 1984.

Murdoch's papal coup ends up as a rewrite

BY WILLIAM HALL IN NEW YORK

HAS Rupert Murdoch, the Australian publishing magnate, signed up the Pope to write a weekly column or is it yet another of those sensational stories which needs the facts checking?

Ever since word leaked out that Mr Murdoch's News America newspaper syndication service planned a regular weekly column headed "Observations of Pope John Paul II," rival newspapers around the world have been desperately trying to find out, first, whether it is true and, second how much he has had to pay the Pope to sit down and bang out his column each week.

Initially, Murdoch executives were using words like

"historic" to describe their latest publishing coup and Mr Richard S. Newcombe, President of the News America London Times syndicate, is reported to have said that this is "the first time a Pontiff has chosen to communicate regularly with millions of people through the world's foremost informational medium."

However, the Murdoch camp's pride in its latest scoop was dented somewhat after Monsignor Giulio Nicolini, a Vatican spokesman, described the story as "laughable" and said the Pope's writings and speeches were freely available and could be reprinted wherever.

Since then the Murdoch team has been keeping its

head down and referred all queries to Mr Arthur M. Klebanoff, the New York lawyer who has acted as intermediary between Mr Murdoch and the Vatican.

He insists that there is a deal for a weekly column, but he says that the idea of the Pope sitting down once a week to hammer out his thoughts on everything from nuclear disarmament to pornography is wide of the mark.

Mr Klebanoff's firm, EAV Associates, will take the Pope's various writings and speeches over the years, and edit them down into a 600 to 700 word weekly column which will be syndicated to newspapers around the world. His partner is Dr Alfred Block, a 62-year-old Catholic

scholar, who has translated the Pope's writings in the past.

Mr Klebanoff, a literary agent whose firm has done a number of deals with the Vatican covering Catholic greeting cards, Vatican tours and Christmas ornaments, said yesterday that it was correct that anyone who wanted could republish the Pope's writings but stressed that he was "satisfied that we have the right to create the format for a column." In this regard it was a unique arrangement.

He does not have a signed contract with the Vatican but has "appropriate confirmational letters" from Cardinals Stickler and Gagnon. He says that his firm has been given "permission and encourage-

ment to edit and adapt" the Pope's writings and stresses that the Vatican has the final editorial say. "Our objective is to make certain that they are comfortable with the column," says Mr Klebanoff.

Mr Murdoch's contract for the column is with Mr Klebanoff's company and is not direct with the Vatican although Murdoch officials visited the cardinals in Rome in pursuit of their coup.

The final question is how much is the Pope getting paid? Here there is a big silence and all Mr Klebanoff will say is that the proceeds of the syndication rights will be split between the 500-year-old Vatican Library and the Pontifical Commission for the Family.

ENDING OF THE ARGENTINE TRADE BAN

Britain makes a clear gesture of goodwill

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

THE LIFTING of the British trade embargo against Argentina on Monday is the first unambiguous gesture of goodwill by Britain since the Falklands conflict in 1982. In making this gesture, which Argentina can easily present as a British concession, the ball is now clearly in Argentina's court to respond.

Until now the various moves made by Britain to remove tension and restore normal relations could be interpreted by Argentina as solely dictated by necessity.

This was the case for instance with the restoration of financial links. If they had not been restored the position of British creditor banks negotiating Argentina's foreign debt would have been seriously complicated.

Equally the transformation of the 200-mile exclusion zone into a 150-mile protection zone around the islands was aimed at demonstrating to the international community that as for Britain the hostilities were over.

There are two principal reasons behind Britain's diplomatic initiative. Firstly, Britain has been searching for ways to restart a dialogue after the abortive talks with Argentina under Swiss aegis in Bern in July 1984. These talks were little more than a dialogue of

the deaf and broke down essentially over the vexed issue of sovereignty over the islands. The Government of Mrs Margaret Thatcher remains wedded to the idea of sovereignty being not negotiable, neither now or in the future. The administration of President Raul Alfonsin in Argentina believes that since the cause of the conflict lay over disputed sovereignty, this issue cannot be ignored or brushed to one side for ever.

Purchase of Argentine goods by Britain totalled £136m in 1981, the last full year of trade. Since then Britain has found new sources of supply for such traditional staples as meat, corned beef and wool bought from Argentina. However, importers yesterday insisted that if Argentine prices were competitive the market could be re-established. Thus the gesture, apart from its symbolic nature, does offer the prospect of valuable foreign exchange for Argentina in its current economic crisis.

While Britain is genuine about wanting to re-establish a dialogue, it is hard to see how this can be restarted when the Bern formula was allegedly worked out so carefully in advance.

This raises the second motive



Howe—a positive move

for the lifting of the trade ban. Britain has been under discreet pressure from its European allies, and to a lesser extent from the U.S., to restart talks with Argentina. At last year's UN General Assembly vote on the Falklands it was made clear that Britain could not rely on blank-cheque support indefinitely without some sign of progress in resuming normal relations with Argentina, especially as the latter is struggling to consolidate democracy.

The unilateral ending of the trade ban should head off any European or U.S. impatience with Britain when the Falklands comes up for debate in the autumn at the UN. Thus with very little effort Britain is covering itself diplomatically and at the same time offering Argentina a reasonable justification to itself to make a move.

Brazil hints it may be willing to help U.K. over Argentina

BY ANDREW WHITLEY IN BRASLIA

BRAZIL is looking to Britain for support in dealing with the International Monetary Fund and its creditors. In return, a senior Brazilian official suggested yesterday, Brazil "may be able to help" improve Anglo-Argentine relations.

In the absence of formal diplomatic relations, Brazil is the "protecting power" for Argentina in its dealings with the UK. While not disguising its basic sympathy for the Argentine position on the Falkland Islands, the Brazilian Government has maintained a low key and even-handed stance on the dispute.

On the second day of an official visit to Brazil, Sir Geoffrey Howe, the British Foreign Secretary, yesterday heard Brazilian officials argue that a recent economic package of spending cuts and tax increases was the furthest the government of President Jose Sarney felt it could go in striking a deal with the IMF.

The IMF is currently weighing up the package prior to the scheduled imminent renewal of

negotiations on a new austerity programme and a linked \$1.4bn (£1.0bn) stand-by loan. It had been hoped to have a new Letter of Intent drafted by next Monday.

But Brazilian officials said this week they have made clear to the Fund they do not want to re-open intense domestic debate which preceded last Thursday's decision to cut public expenditure this year by Cr\$ 34,000bn (\$4.2bn).

In a speech at the banquet for the British Foreign Secretary on Monday night, Sr Olavo Setubal, the Brazilian Foreign Minister, delivered a sharp rejoinder to the view, repeatedly expressed in London and Washington, that the resolution of the Latin American debt crisis should be left to "market forces".

Last year debt interest payments corresponded to 40 per cent of Brazil's exports and 4 per cent of gross domestic product—and had consumed the trade surplus achieved. "It is difficult to conceive the maintenance of this situation for an indefinite time," he warned.

Reagan moves to break impasse over U.S. budget

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan yesterday signalled his determination to try and help resolve the impasse over rival proposals in Congress to cut the Federal budget deficit.

Following the President's hour long meeting with Republican Congressional leaders, Mr Larry Speakes, White House spokesman, said that Mr Reagan agreed to explore a number of compromises on two of the most contentious issues dividing the House and the Senate. Mr Reagan, he said, was willing to accept \$6m less of actual defence spending or outlays, if the House agreed to approve the level of defence spending authorisation proposed in the Senate budget resolution.

The Senate proposal is for defence authorisation to rise at the rate of inflation. The House proposes no increase in defence authorisation.

Possible compromises over the most contentious issue, cuts in social security spending, were also examined. The dispute between Senate Republicans and House Democrats over whether or not budget savings should be made in the social security system has been one of the major

stumbling blocks in efforts by negotiators in a House/Senate conference committee to reach agreement on a compromise budget resolution which both Houses of the Legislature could approve.

Following the meeting, House Speaker Carl Albert, Mr Robert Michel said that the meeting with the President indicated that efforts to cut the \$200bn plus federal budget deficit are "back on the front burner" at the White House. Mr Speaker said that the President wanted agreement on a compromise budget resolution "this week."

Mr Reagan was scheduled to meet Republican and Democratic Congressional leaders yesterday and members of the House Senate conference committee today.

Budget experts on Capitol Hill saw yesterday's meetings as a clear signal of White House determination to try and break the budget deadlock and as an indication by the President that he is willing to be flexible in trying to achieve a breakthrough. But Mr Michel indicated that there are still considerable problems in the way of bi-partisan agreement on a deficit reduction plan.

Senate to debate Bill on easing gun controls

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE U.S. SENATE was yesterday due to take up a controversial, conservative-sponsored Bill making it easier for Americans to buy guns, which opponents have already denounced as a "guns for criminals" charter.

Advocates of tighter gun controls, however, were hoping that the debate might ultimately advance their uphill struggle to reduce the number of handguns freely circulating in the U.S.

The explosive issue, one of the most emotional in American politics, was brought to the surface by legislation introduced by right-wing Republican Senator James McClure of Idaho. His Bill would water down a 1968 prohibition on gun sales to

"out-of-state" residents, purportedly to reduce red tape for men and gun enthusiasts.

The Bill, however, would make no distinction between sportsmen and criminals prevented from buying guns in their own states. According to its opponents, who include police and law enforcement officers, a provision that purchasers would have to qualify under their own state laws, as well as in the state where the sale took place, would be virtually unenforceable.

Gun control advocates, however, see hope in a compromise expected to be proposed by liberal Democratic Senator Edward Kennedy of Massachusetts. Under the bill, the ban would be relaxed for rifles and shotguns only.

WORLD TRADE NEWS

Italy tells Soviet Union to act quickly on trade imbalance

BY JAMES BUXTON IN ROME

THE Italian Government has told the Soviet Union that it must act quickly to correct the serious imbalance in the trade between the two countries.

Sig Giulio Andreotti, the Foreign Minister, yesterday told Mr Nikolai Komarov, Soviet Deputy Foreign Trade Minister, that Italy is becoming increasingly worried about the size of its trade deficit with the Soviet Union which last year amounted to L4,300bn (£1.62bn).

Italy has been pressing the Soviet Union to conclude a whole series of contracts which have been under negotiation between the Soviet authorities and leading Italian companies for a long time.

Recently the Soviet Union concluded three major contracts with Italian companies—Finisider, the steel corporation for supply of steel products, Danilov, the plant engineering concern, and Caplo, which makes tannery equipment—but many others remain under negotiation.

At the meeting in Rome of the Italo-Soviet Mixed Commission Italy pointed to Soviet promises to reduce the deficit after last year's agreement by the state energy company ENI to purchase more Soviet gas.

ENI, Italy says, has scrupulously kept to its side of the agreement and has bought the stipulated quantities of gas. Italy has, however, achieved one significant success in the

fact that the contract with Danilov, worth about L500bn to build a plant to make oil drilling equipment, was denominated in European Currency Unit. This is the first time the Soviet Union has been prepared to do this.

This is important for Italy since ECU financing of export contracts is cheaper than dollar financing.

Yesterday Mr Komarov repeated to Sig Andreotti past assurances that the Italian deficit with the Soviet Union would be halved over the 1985-1986 two-year period.

The Soviet Union has asked Italy to postpone talks concerning a five-year trade protocol between the two countries, Egyptian Economy Minister Sultan Abu Aly has said, AP reports from Egypt.

At the end of one week of talks with a Soviet delegation, told the Middle East News Agency that the trade balance was tipped in Egypt's favour by £420m in this year's protocol.

The Soviet side asked to postpone discussing the protocol because they have not finished preparation of their own Five Year Plan until now," Sultan Abu Aly was quoted as saying.

He added that the talks covered the implementation of the 1985 trade protocol between Egypt and the Soviet Union which was signed two months ago and amounts to \$815m.

India seeks to improve oil drilling incentives

By K. K. Sharma in New Delhi

THE INDIAN Government is studying incentives offered by countries like China and Indonesia to foreign oil companies for offshore exploration to enable it to improve terms for prospective bidders when blocks in the Indian continental shelf are offered later this year.

A third round of bids is to be called by the Government as part of its plans to make the country self-sufficient in oil. India produces around two-thirds of its annual requirements of just over 32m tonnes of crude, the bulk of its from the Bombay High offshore field in the western continental shelf.

Two rounds of earlier bids by foreign companies proved unsatisfactory. In the first round, only Chevron of the U.S. was awarded a contract for a structure off the western coast and this company has now withdrawn after unsuccessful drilling. No satisfactory offers emerged in the second round.

A major deterrent is thought to be the Government's efforts to keep the most promising structures for its own agencies, the Oil and Natural Gas Commission and Oil India. Both are already exploring in various parts of the continental shelf.

The additional concessions to be offered to foreign oil companies include tax incentives and better terms for production sharing in the event of a successful strike.

India's continental shelf is considered highly promising following seismic studies that have indicated the presence of hydrocarbons.

Foreign oil drilling contractors are forced to sell at least 20 per cent of their equity to local firms by January 1 next year, the Indonesian Investment Coordinating Board said yesterday.

The move, designed to increase the transfer of technology to local companies and to tighten up tax collection procedures, does not appear to affect the operations of oil companies in Indonesia. In spite of this, shares of oil companies active in Indonesia, notably Lamsa and Ultramar, fell sharply on the London Stock Exchange.

Anthony Moreton previews a series of meetings on the international textiles agreement Battle begins on the future of the MFA

LEADERS of more than 50 countries involved in the textiles trade will gather in Geneva on July 23 to review the working of the Multifibre Arrangement (MFA), the world agreement that governs some 90 per cent of international trade in textiles and clothing, over the past three years.

Their meeting is the first in a series that will culminate in a decision to renew or end the MFA at the end of July, 1986, 12 years after the arrangement was introduced.

Most of the Third World, low-cost supplier countries want the MFA ended and Western markets opened up to their goods without any restrictions. They are not nearly so unanimous about this, however, as appears from their public pronouncements.

Most of the Western world, who are producers as well as consumers, want the MFA extended, but appear to be stalling in their protectionist resolve.

Mr Paul Channon, British trade minister, was the first to offer an olive branch when he called for a renewal of a transitional arrangement while a final GATT (General Agreement on



Channon: called for renewal as transitional measure

Tariffs and Trade) round to cut all tariffs was being negotiated. Other European governments, such as West Germany, would support that view.

This month's Geneva meeting will not reach any conclusions, but it is important because in its review of the past three years it will set the tone for the next 12 months.

Thirty low-cost countries, for instance, are to meet in Seoul in September to co-ordinate their

opposition to any extension, the latest in a series they have been holding since 1982.

Their argument is that the MFA was never intended to be a mechanism for restraining exports.

The MFA is about market disruption," according to one official. "It is not about diverting trade from one developing country to another."

To suggest now, that the renegotiation of the MFA would be the appropriate occasion to negotiate the opening up of those exporting developing countries which either have very high tariffs or totally prohibit imports is a misunderstanding of what the textile talks starting this July are all about.

The official said tariffs should be discussed in the context of a Gatt round of tariff negotiations.

Some of these high tariffs are maintained for perfectly defensible reasons and are within the Gatt rules."

Sr Sergio Delgado, former leader of the Mexican delegation to Gatt in Geneva, said that Mr Channon's approach was simply "not acceptable."

The low-cost suppliers were happy that, for the first time, the West was talking about easing restrictions on imports but was concerned about the way in which attitudes had hardened in the U.S. this year, he said.

"If a proposed U.S. Bill (the Jenkins Bill) to restrict imports, goes through Congress, it would create very difficult conditions for the negotiators in Geneva."

The general view in Gatt is that if the Bill goes through there can be no further MFA because subsequent American protectionism would make it inoperable. At the same time, it could deal a death blow to Gatt itself since the U.S. would not be allowed to participate in an essential part of its operations.

Despite the seemingly solid opposition to the MFA, the developing countries are divided on the issue.

The more industrially advanced countries, such as South Korea and Hong Kong, are thought to be prepared to offer concessions and others could join them.

On the other side of the fence, the European Community, which negotiates on

behalf of all 10 member states, would like to settle the question of the future of the MFA this year, under the agreement of Spain and Portugal in January 1986 could complicate matters.

Portugal sees the MFA as exactly the same way as France does the Common Agricultural Policy, according to one European official. It is prepared to die for it. It is therefore essential to get a European consensus in Brussels before the Portuguese occupy their seat around the table."

There is also a growing feeling in Europe that capitals that Gatt itself is coming apart at the seams. There are worries not just about creeping protectionism but also about creeping cynicism.

It's rather like footballers who come to believe the professional foul is not really a foul at all but is within the rules of the game. It's not part of the game and the rules must be adhered to."

The European Commission is also seriously concerned about the Jenkins Bill in Congress. "Carrying the U.S. with us must be a major objective," according to one official in Brussels.

Matra Harris and SGS in semiconductor project

BY DAVID MARSH IN PARIS

MATRA HARRIS Semiconductors, the Franco-American electronics grouping, is launching an advanced semiconductor assembly project with SGS, the Italian integrated circuits company.

The agreement will lead to the setting up of an automated assembly line at the Matra Harris existing integrated circuits plant near Nantes in western France.

Matra Harris a joint company owned 51 per cent by Matra, the French defence and elec-

tronics group, and 49 per cent by Harris of the U.S. has been negotiating the deal with SGS for several months.

The accord is in line with Matra Harris' strategy of bringing back to France some of the chip assembly work which is carried out on cost grounds in plants in the far east.

Both Matra Harris and SGS will provide experience in developing automated assembly techniques for the new system. They are hoping that other European companies will join the project.

Japan moves to open up markets

BY JUREK MARTIN IN TOKYO

JAPAN yesterday announced its intention of making access to its domestic markets easier for foreign suppliers. However, it provided only vague details and an imprecise timetable for achieving its aim.

An "interim" report on the three year import action programme, to be completed later this month, focused mainly on standards and certification and government procurement policies.

Its announcement was clearly connected with the departure on Friday for a European tour of Mr Yasuhiro Nakasone, the Prime Minister. At a Cabinet meeting yesterday, Mr Nakasone expressed mild dissatisfaction with the progress bureaucrats were making in drawing up an effective programme.

It is considered likely here that the Prime Minister will adhere to Japanese custom and make "present" to at least one of the countries he is visiting. Yesterday's announcement referred to "emergency

import measures" only in vague terms, beyond confirming the offering of special Export-Import bank preferential terms for importers. However, Mr Nakasone may, for example, while in France state Japan's willingness to buy French helicopters.

The package contained random statements of improvement in various areas of testing and customs procedures. A Foreign Ministry official said it should be considered more "as a table of contents with a few specific examples, but does not represent the whole."

Changing standards and certification procedures alone, he said, required amendments to IG national laws. The Government had not yet decided whether to present the amendments as a uniform Bill or separately, nor was it clear if they would be debated by an extraordinary session of the Diet, which could be convened at any time, or at the next ordinary session.

In broad terms, Japan committed itself yesterday to reducing the government's role by protecting foreign commodities by industry. It cited the example of electrical appliances, where 425 items require government checking of safety standards and only 72 approval by manufacturers. The aim is to double the second category.

It also spoke of the need for greater simplicity, transparency and conformity to international norms in setting standards and import procedures.

In committing itself to greater government procurement of foreign commodities, Japan pledged itself to simplified tendering procedures, including, in the case of competitive tenders, an extension in the minimum bid time to not less than 40 days, 10 days more than at present.

In principle, it said, each government agency will introduce a single, unified, qualification rating system for all potential suppliers, Japanese or foreign.

New Zealand to continue some preferential trading

BY CHRIS SHERWELL IN SINGAPORE

NEW ZEALAND, in an awkward reversal of position, has decided to continue giving preferential treatment to certain imports from Singapore and Brunei.

The surprise decision followed strong objections to changes by New Zealand in its generalised scheme of preferences. The changes ended preferential treatment for developing countries whose per capita Gross National Product exceeded 70 per cent of New Zealand's.

Under a compromise arrangement, Singapore and Brunei, like

several other relatively well-off countries affected by the ruling, will stay off the list of favoured nations as planned. But in Singapore's case 34 out of 35 affected items will continue to receive preferential tariffs and Brunei will also be helped.

The New Zealand decision was communicated to the two countries yesterday and reveals the six nations belonging to the Association of South East Asian Nations (ASEAN)—Singapore, Brunei, Malaysia, Indonesia, Thailand and the Philippines—are holding their annual meeting.

FINANCIAL TIMES

Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, P. Bar, R.A.P. Macdonald, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London. Printers: Frankfurt-Deutscher-Druckerei-GmbH, Frankfurt/Main. Responsible editor: C.E.P. Smith, Frankfurt/Main. © The Financial Times Ltd. 1985. FINANCIAL TIMES, USPS No. 130649, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 15 East 60th Street, New York, N.Y. 10022.

RESOURCES REVIEW

Indonesian coal: a battle to confound the sceptics

By Kieran Cooke in Jakarta

"If I was betting on the future of Indonesia's coal industry," said the Canadian engineer, "I'd make it an each-way wager. They've got the coal, seem to have the funds but they've got the problems in plentiful supply as well."

Many people would share that view. Coal is perhaps Indonesia's most under-used source of energy, accounting for less than 1 per cent of energy needs, having been ignored as the country has developed into Asia's biggest oil exporter.

But now all that is changing. In the present five-year plan called Repelita IV—the target is for production to leap to 9.7m tons by 1989, and more than 12m tons by 1990. Last year, production was a little over 1m tons. Several international companies have started to look at Indonesia as a potentially significant player in the important Pacific Basin coal market.

The Government plan, however, is thought by some to belong more to the realm of fantasy than reality, yet another example of over-ambitious government targets. But the economic planners are adamant: the diversification of energy supply away from oil to coal, and to a lesser extent, to hydro-electric power and even nuclear fuels, is a key element in the country's overall economic strategy. Indonesia—a country of 160m people, stretched across an area wider coast-to-coast than the U.S.—cannot afford to allow domestic energy demand, which is going up by about 10 per cent each year, to absorb too much of its oil output. At present revenues from oil exports account for more than 60 per cent of foreign exchange earnings.

Estimates of Indonesia's actual coal reserves change almost daily. But the most conservative put them in excess of 15,000m tons and some go as high as 20,000m tons. These are found in three main areas: at Ombilin in West Sumatra, Bukit Asam in South Sumatra, and in Kalimantan, once the island of Borneo. Some production has been going on at both sites in Sumatra for more than 60 years though coal development on Kalimantan is much more recent. Prospects for big increases in production at Ombilin and in certain areas of Kalimantan are encouraging. However, Bukit Asam, which is being developed into Indonesia's biggest coal project, is rapidly turning into a planner's nightmare.

According to original government plans, production at Bukit Asam should have reached nearly 1m tons last year. However, production was in fact under 500,000 tons, and many are beginning to question government targets of production of 3m tons by 1989. In the late 1970s, the World Bank drew up a \$1.12bn plan for the exploitation of an estimated 350m tons of coal from three mines at Bukit Asam. The project, 60 per cent funded by the World Bank and also by export credits from West Germany and Canada, aims to rehabilitate and develop open-cast and underground mines, to both upgrade and build railway tracks of more than 450 kms and to construct a terminal at Tarahan on the southern tip of Sumatra.

Coal would be taken from Tarahan across the Sunda straits to West Java to feed the new Suralaya power station. The first two 400 Mw units at Suralaya are already in operation and, as further expansion is carried out, it is estimated that by 1990 the plant will need about 5m tons of coal feedstock each year. But because of problems and delays at Bukit Asam,

Indonesia has been forced to sign contracts with Bialar Athol of Australia for delivery of more than 400,000 tons of coal for Suralaya. International tenders have already gone out for further imports of nearly 1m tons and it is calculated that if the difficulties at Bukit Asam are not solved soon, Indonesia could be forced to import up to 3m tons over the next three years.

Seemingly endless bureaucratic delays, arguments between vested interests, land compensation disputes, and major geological problems have all bedevilled developments at Bukit Asam. At the site itself, rehabilitation work has proved far more difficult than anticipated. Large amounts of equipment, mainly from West Germany and Canada, are meanwhile lying idle. Sections of the railway track linking Bukit Asam with the coast are still not completed, both because of construction problems and contractual disagreements between Indonesian and foreign suppliers. But it is at the Tarahan coal terminal, being built jointly by Balfour Beatty of Britain and Dominion Bridge of Canada, that the most complex problems have arisen.

The project, costing more than \$70m, is literally sinking. What one engineer described as the worst settlement problems he has ever seen threaten the future of the site at Tarahan. The government says the structural foundation at Tarahan has already sunk more than 70 cms, and though work is far progressed, alternative sites are being considered. The convulsions caused by the explosion of the nearby Krakatau volcano 100 years ago, are thought to be one reason for the freakish geological conditions. Prospects at Ombilin seem to be brighter. Last year production at the mine, which is estimated to have total reserves of more than 40m tons, was 533,000 tons—an 80 per cent increase on the 1983 figure.

A large-scale expansion is under way, both at open-cast sites and on a new underground mine, designed to take production to more than 1m tons by 1987. The C Itoh company of Japan and several British companies, including Dowty Meco and British Mining Consultants, are heavily involved at Ombilin. Dowty Meco recently won a \$20m contract for the supply of underground mining equipment. The contract includes establishing a training school at the site and specialised teaching in Britain. Negotiations are also under way with several Australian, Japanese and Canadian companies for further development, not only of Ombilin, but of other nearby sites.

Coal is transported out of the Ombilin area by train to the port of Padang on Sumatra's west coast where a terminal is nearing completion. Though Ombilin has run into far fewer problems than Bukit Asam, there is one concern at the lack of government help in building sufficient infrastructure: a particular worry at present is a shortage of rail coal carriers. A large percentage of Ombilin's production goes to feed Indonesia's burgeoning cement industry, which has been ordered by the government to switch to coal firing. Despite shortfalls on the domestic market, Ombilin's production also goes for export. The high quality coal produced at Ombilin is worth valuable foreign exchange: also, exports have to be continued to fulfil existing contractual obligations. Last year more than 300,000 tons of Ombilin's production was exported to Taiwan, Malaysia and Bangladesh.

But while developments continue at Bukit Asam and Ombilin, government hopes for a massive expansion in coal output rest chiefly on Kalimantan. The state coal company, P. T. Tambang Batubara, has set a target of more than 7m tons from the area by the end of the decade—from only a few thousand tons at present. Preliminary finds by several foreign concerns indicate that such a target, though ambitious, is not entirely fanciful. In the early 1980s, the government decided that it did not have sufficient funds available to develop reserves in Kalimantan.

It therefore decided to offer concessions to foreign companies based on a maximum nine-year exploration and 30 years' exploitation period. Under the terms of production sharing contracts, Indonesia will take 13.5 per cent of eventual production and, in return, give considerable investment and tax incentives.

British, Italian, South Korean, Japanese, Spanish, Taiwanese and several companies from the U.S. and Australia are involved in exploration work in Kalimantan. Many are bullish about prospects so far: BP, which is exploring a block in east Kali-

mantan, along with Conzinc Rio Tinto of Australia, is likely to announce soon significant finds of high standard coal. Other companies have already said they are ready to start production work. One factor which has encouraged companies involved is that much of the good quality coal is available at relatively shallow depths and, contrary to earlier predictions, can be recovered by open-cast methods.

Foreign companies are, however, unlikely to proceed to the production stage without firm sales guarantees which are most likely to come from the state electricity body and from

cement plants in Java and eastern Indonesia.

Considerable work also has to be done to provide the necessary infrastructure in the form of ports, coal terminals and railways. The Government has so far made no commitment about exactly what funds it will make available for such projects.

One scheme frequently mentioned is the construction of a large coal terminal on Batam, the Indonesian island just off Singapore which is at present being developed into a special economic and industrial zone. Coal exploration projects are likely to proceed elsewhere in

the Archipelago. The province of Irian Jaya in the East is known to have significant coal deposits. In Bengkulu, West Sumatra, a Korean consortium says that it has found evidence of coal deposits of more than 1bn tons.

The potential of other deposits in northern Sumatra and west Java is meanwhile only just being realised. Originally Indonesia saw itself as a net exporter of coal by the early 1990s, fuelling the growing economies of its neighbours in the Association of South-East Asian Nations and of other countries on the Pacific rim.

But, given the problems of Bukit Asam, such projections now seem unlikely to be fulfilled.

Continued coal development rests very much on the growth and health of the Indonesian economy. If the economy continues to grow at its present rate of about 5 per cent a year, the demand for coal and the stimulus for its development is likely to be sustained. But if the economy falters, then both domestic and foreign funds are likely to dry up and projects will have to be shelved. Indonesia, if not everyone else, feels it is on to a winner.

If you wanted the most powerful minicomputer system available today, who would you call?

A lot of people would automatically call our better known competitors.

And a lot of people would be wrong.

We're Prime Computer, a Fortune 500 company with a 13-year history of leadership in minicomputers. And it's time you knew about us.

Because we can deliver right now a powerful new minicomputer that serves more users, runs more jobs, and manages more information than any previous Prime system.

It's true, our competitors have announced similar new products. But announcing is one thing. Delivering is something else.

And maybe that's the biggest difference between Prime and other computer companies.

For 13 years Prime has always delivered on a major announced product. We've never left our customers hanging. Never ruined their plans by failing to come through with a product.

It's a record that's unique in the computer industry. And it's a record our customers have come to appreciate over the years.

Contact Prime Computer at:
Prime Computer, UK, Ltd., Primos House,
2-4 Lampton Rd., Hounslow, Middlesex
TW3 1JW England. Prime Europe,
Middle East, Africa, The Hounslow
Centre, 1 Lampton Rd., Hounslow,
Middlesex TW3 1JB England.

Because it's time you knew the real leader in minicomputers.

PRIME
Computer

It's time you knew.

PREDICTING CORPORATE COLLAPSE

Credit Analyst in the Determination and Forecasting of Insolvent Companies

by Alexander Bathory

Company insolvency is a growing problem today: can it be forecast? Using sample company figures, PREDICTING CORPORATE COLLAPSE identifies different levels of insolvency. It helps grantors of credit and other interested parties to determine the likelihood of insolvency.

The author has devised a formula which gives guidance on how to deal with these problems and in some cases he suggests how they may be remedied.

THE FORMULA operates on the minimum statutory accounting data disclosed by private companies * enables you to bypass specialist statistical routines * is quick, easy and retains a high degree of accuracy * assists in the determination of corporate insolvency and general credit analysis.

The advice given in this Financial Times Management Report is applicable to any size of company in any sector.

Published November 1984.

Price (including postage and packing): £85 UK or U.S.\$110 overseas. Please note payment must accompany order. Cheques should be made payable to FT Business Information. Visa, Amex, Access and Diners credit card payments are accepted if accompanied by signature and card expiry date.

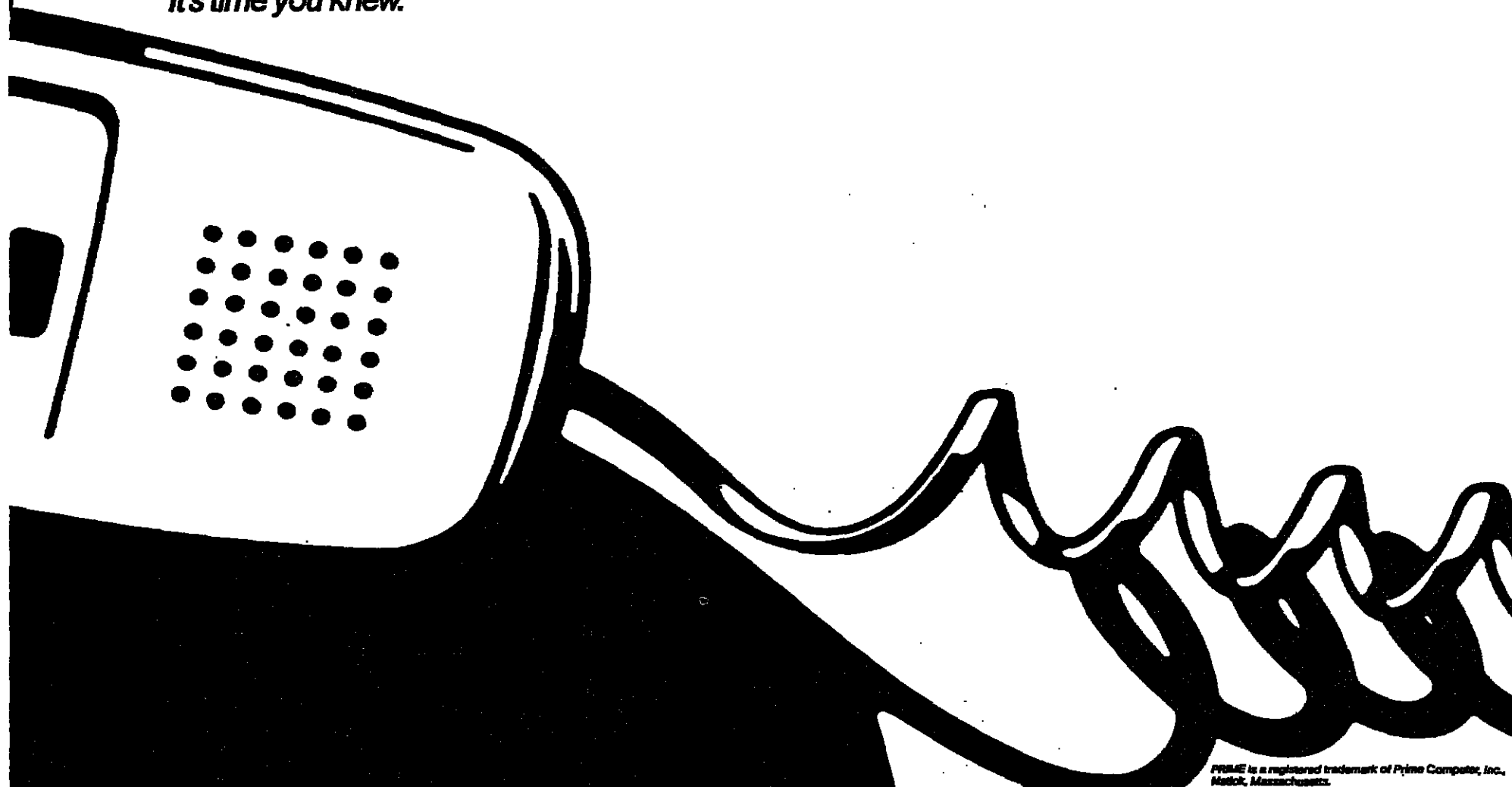
Send orders to: The Marketing Dept., Financial Times Business Information, 102 Clerkenwell Road, London EC1M 5SA. Tel: 01-351 3331. Telex: 25700 (mail order address only). Please allow 28 days for delivery.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS the cause and cure of which are still unknown — HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help—Send a donation today to:
The Multiple Sclerosis Society, c/o G.R. and N.L.
256 Munster Road
Fulham, London SW6 6BE



PRIME is a registered trademark of Prime Computer, Inc., Mattit, Massachusetts.

BP chief says oil price collapse would trigger crisis

IT WOULD BE "exceedingly foolish" to think that the shakeout in the world oil industry was over, Mr Robert Horton, managing director of British Petroleum, said yesterday.

Speaking in London at a Financial Times oil industry developments conference, he said it was "axiomatic that a high-value politically sensitive extractive industry such as ours will cycle between famine and feast. The dynamics of our industry dictate that any equilibrium briefly reached contains within it the seeds of the next crisis."

Mr Horton reiterated the oil industry view that, despite the arguments of some consumer governments, a further sustained fall in oil prices would not be beneficial.

"The fact remains that any further significant loss of revenue by the oil industry would have disastrous effects on their economies, not to mention several hundred U.S. banks."

"A collapse in the oil price would trigger a major financial crisis, requiring the Federal Reserve to launch a lifeline to the size of the QE 2," he said.

The BP managing director also attacked the trend of mergers and stock buy-backs among the big U.S. oil companies. He pointed out that the impetus for these moves had been the large discrepancy between stock market values and perceived underlying worth. But he said, "the method of calculating the value of oil in the ground, and indeed the whole U.S. Securities and Exchange Commission formula for reserves, is highly open to question."

The European Commission was over-estimating the future European oil requirements and underestimating the pressure to import products from Eastern Europe and the Gulf, said Dr Frank Schmidt, chief executive of Mineralölwirtschaftsverband, the West German oil trade association.

In the EEC oil refining capacity had dwindled by a third from a peak of 84m tonnes to 58m

tonnes. But European refineries were still operating at only 80 to 70 per cent of capacity, he said.

The European Commission had said that only a small reduction of 35m tonnes seemed necessary to reach an appropriate level of capacity. "I do not share this optimism," said Dr Schmidt. "We have no option but to go on reducing European refining capacity by more than 100m tonnes a year."

He said Japan had import quotas for gasoline and in the U.S. there had been loud calls for import restrictions. International products such as those from the Gulf could become concentrated on European markets. But the European Commission "seems almost to become a dumping ground for the world's oil products," he said. "For the sake of security, the bulk of European market supplies should emanate from Europe's own refineries."

Mr Robert Evans, chief executive of British Gas, which is to be privatised by the UK Government, said: "It is vital that the British Gas Corporation continues to participate

fully in the search for additional hydrocarbon reserves on the UK continental shelf."

Mr Evans said that when British Gas was in the private sector, "we do want to be treated in the same way as any other major operator."

The Organisation of Petroleum Exporting Countries (Opec) would continue to support oil prices by limiting production but the Norwegian Government had no intention of similarly limiting its own output, said Professor Arild Rodland, the Deputy Energy Minister of Norway.

Dr Rodland said: "By watching how successfully Opec has met the decreasing demand over the last years, I do not see a collapse of the oil market as very likely. These countries will continue to play this role simply because it serves their long-term interests."

In Norway companies, not government, were responsible for the marketing and pricing of oil, he said. Any reduction of Norway's production would have considerable effects on companies' return on in-

FINANCIAL TIMES Oil Industry Developments CONFERENCE

Conference report
by Dominic Lawson

The oil market was excessively enthusiastic in 1980-81 and was now in a state of over-depression, said Mr Tony Craven Walker, managing director of Charterhouse Petroleum, one of the UK's fastest growing oil companies. "Those who live by consensus view will always get it wrong."

Mr Craven Walker said U.S. oil companies which had taken on restrictive debt burdens to avoid takeover had suddenly cut their North

Sea budgets, much to the annoyance of their British partners.

He added that such U.S. companies were likely to sell some of their North Sea assets and British independent oil companies were the "natural purchasers."

The UK Government should do more to give the UK's independent oil companies the chance to operate in the North Sea, he said. Only three wholly UK companies currently operate North Sea blocks - BP, British and British Gas.

"If the UK really believes that the development of its technical abilities is important, we ought to see more blocks coming under British ownership," said Charterhouse's managing director.

State oil companies were a disappearing species but should not be bounded like rats, said Pierre Des Prairies, chairman of the Institut Français du Pétrole.

M Des Prairies, a former executive director of Elf, the French state-controlled oil company, insisted that state oil companies had a useful role to perform. He conceded

that there was no state oil company in the U.S. but argued, "The U.S. is a special case. It is a mistake to think that in this field what is good for the U.S. is good for the rest of the world."

On the same theme, Sir Leslie Murphy, chairman of Petroleum Economics, said that the oil industry could not be left entirely to the uncertain results of unrestricted market forces.

He pointed out that, even though the UK Government was abolishing the British National Oil Corporation, it was giving a new corporation - the Oil and Pipelines Agency - the right to acquire up to 51 per cent of North Sea crude at market prices.

"So the British Government accepts that government input in the affairs of the oil industry is essential," he said.

Mr Henry Rowson, director of Trichem Consultants, said that the petrochemical industry was dragging itself slowly back to health. It had further to go and some more tough decisions were needed, particularly in Western Europe. But for those who could last out the present problems, the 1990s should be a much more satisfactory period in which to be petrochemical producers.



Robert Horton: "a cycle of feast and famine"

Mr Bert Collins, editor of Petroleum Times, also spoke. The conference chairman was Mr John Raisman, former chairman of Shell UK.



Gold Fields Group

JUNE QUARTERLIES

All companies mentioned are incorporated in the Republic of South Africa

DRIFONTAIN CONSOLIDATED LIMITED

ISSUED CAPITAL: 102,000,000 shares of R1 each, fully paid.

| | Qtr. ended 30/6/1985 | Qtr. ended 31/3/1985 | Year ended 30/6/1985 |
|---|-------------------------|-------------------------|-------------------------|
| OPERATING RESULTS: | | | |
| Gold - East Drifontain: | | | |
| Ore milled (t) | 705,000 | 705,000 | 2,820,000 |
| Gold produced (kg) | 7,329.0 | 7,695.0 | 22,336.0 |
| Yield (g/t) | 10.7 | 11.2 | 11.5 |
| Price received (R/kg) | 20,470 | 19,505 | 19,105 |
| Revenue (R/milled) | 218,85 | 218,83 | 220,14 |
| Cost (R/milled) | 72.61 | 63.77 | 64.56 |
| Profit (R/milled) | 146.24 | 155.06 | 155.58 |
| Revenue (R000) | 154,286 | 154,367 | 620,803 |
| Cost (R000) | 44,969 | 44,969 | 182,055 |
| Profit (R000) | 109,317 | 109,398 | 438,748 |
| Gold - West Drifontain: | | | |
| Ore milled (t) | 720,000 | 720,000 | 2,880,000 |
| Gold produced (kg) | 9,052.8 | 9,216.0 | 37,334.8 |
| Yield (g/t) | 12.6 | 12.8 | 13.0 |
| Price received (R/kg) | 19,894 | 19,772 | 19,096 |
| Revenue (R/milled) | 251.06 | 251.65 | 248.12 |
| Cost (R/milled) | 78.94 | 72.73 | 73.94 |
| Profit (R/milled) | 172.12 | 178.92 | 174.18 |
| Revenue (R000) | 180,781 | 182,629 | 714,592 |
| Cost (R000) | 67,254 | 62,305 | 212,678 |
| Profit (R000) | 113,527 | 120,324 | 501,914 |
| Uranium Ore: | | | |
| Pulp treated (t) | 177,620 | 178,680 | 840,115 |
| Uranium produced (kg) | 21,254 | 20,507 | 109,637 |
| Yield (g/t) | 0.120 | 0.114 | 0.131 |
| FINANCIAL RESULTS (R000): | | | |
| Working profit: Gold | 226,303 | 240,284 | 940,862 |
| Profit on sale of Uranium Ore and Sulfuric Acid | 1,796 | 3,101 | 7,282 |
| Net tributory and sundry mining revenue | (1,197) | (1,130) | (5,408) |
| Net mining revenue | 226,902 | 242,255 | 942,736 |
| Net non-mining revenue (gross) | 33,228 | 32,430 | 111,369 |
| Profit before tax and State's share of profit | 260,131 | 274,685 | 1,054,105 |
| Tax and State's share of profit | 183,854 | 163,531 | 623,476 |
| Profit after tax and State's share of profit | 122,277 | 111,154 | 430,629 |
| Capital expenditure | 49,947 | 28,159 | 129,556 |
| Dividend | 188,500 | | 316,200 |
| Loan levy refund (1978) | | 35,207 | 85,207 |

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1985 was R497.3 million.

DIVIDEND: A dividend (No. 24) of 25 cents (R250000) per share was declared on 11 June 1985, payable to members on or about 7 August 1985.

SHAFTS:

East Drifontain: No. 4 Shaft - E: The shaft was sunk 327 metres to a depth of 1,324 metres below collar. The lining of the intermediate pump chamber was completed.
No. 5 Shaft - E: The shaft was equipped to a depth of 1,476 metres below collar. No. 5 Sub-Vertical Shaft - E: The lining of the dome and the upper portion of the headgear is continuing. The casting of the foundation for the stage winder was completed.
West Drifontain: No. 6 Tertiary Shaft - W: The shaft was sunk 12 metres to a depth of 512 metres below collar on 20 Level. The cutting and support of 30 Level as well as the development to the rock pass position was completed.
No. 7 Shaft - W: The shaft was sunk 136 metres to a depth of 824 metres below collar. The excavation and support of 2 and 4 Levels was completed.
No. 8 Shaft - W: The shaft was sunk 112 metres to a depth of 226 metres below collar. A cavity was intersected while cover drilling and caused a delay in sinking. Commencement has been completed.

ORE RESERVES AT 30 JUNE 1985: The detailed ore reserves will be published in the annual report. At the prevailing pay limit the reserves are as follows:

East Drifontain: (Pay limit 4.1 g/t)

| Classification | Tons (000) | Width (cm) | Value (g/t) | cm g/t |
|--------------------------|------------|------------|-------------|--------|
| Ventersdorp Contact Reef | 4,875 | 174 | 17.4 | 3,028 |
| Carbon Leader | 2,008 | 144 | 16.3 | 1,483 |
| Main Reef | 1,480 | 140 | 5.8 | 818 |
| Total and averages | 8,363 | 140 | 13.6 | 2,176 |

West Drifontain: (Pay limit 5.2 g/t)

| Classification | Tons (000) | Width (cm) | Value (g/t) | cm g/t |
|--------------------------|------------|------------|-------------|--------|
| Carbon Leader | 2,813 | 111 | 22.7 | 2,520 |
| Ventersdorp Contact Reef | 2,248 | 174 | 12.3 | 2,314 |
| Main Reef | 1,748 | 125 | 7.7 | 963 |
| North Leader | 68 | 98 | 6.1 | 604 |
| Total and averages | 6,883 | 130 | 15.6 | 2,928 |

On behalf of the board
R. A. Plumbridge
C. T. Fenton } Directors

9 July 1985

DOORFONTEIN GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 10,000,000 shares of R1 each, fully paid.

| | Qtr ended/ 30/6/1985 | Qtr ended/ 31/3/1985 | Year ended/ 30/6/1985 | | | | | | | | | | | | | | | | | | | | | | | | |
|---|-------------------------|-------------------------|--------------------------|--------|-------|--|--|----------------|------------|------------|-------------|--------|---------------|-------|-----|------|-------|-----------|-------|-----|-----|-----|--------------------|-------|-----|-----|-----|
| OPERATING RESULTS: | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Gold: | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Ore milled (t) | 366,000 | 366,000 | 1,464,000 | | | | | | | | | | | | | | | | | | | | | | | | |
| Gold produced (kg) | 2,451.6 | 2,447.7 | 9,855.4 | | | | | | | | | | | | | | | | | | | | | | | | |
| Yield (g/t) | 6.7 | 6.7 | 6.6 | | | | | | | | | | | | | | | | | | | | | | | | |
| Price received (R/kg) | 20,150 | 19,890 | 19,217 | | | | | | | | | | | | | | | | | | | | | | | | |
| Revenue (R1 milled) | 135.32 | 133.22 | 126.98 | | | | | | | | | | | | | | | | | | | | | | | | |
| Cost (R1 milled) | 84.56 | 78.28 | 78.79 | | | | | | | | | | | | | | | | | | | | | | | | |
| Profit (R1 milled) | 50.76 | 54.94 | 47.19 | | | | | | | | | | | | | | | | | | | | | | | | |
| Revenue (R000) | 48,526 | 42,759 | 185,903 | | | | | | | | | | | | | | | | | | | | | | | | |
| Cost (R000) | 30,948 | 28,652 | 116,820 | | | | | | | | | | | | | | | | | | | | | | | | |
| Profit (R000) | 17,578 | 14,107 | 69,083 | | | | | | | | | | | | | | | | | | | | | | | | |
| FINANCIAL RESULTS (R000): | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Working profit: Gold | 18,578 | 20,107 | 69,083 | | | | | | | | | | | | | | | | | | | | | | | | |
| Net sundry revenue | 4,015 | 3,432 | 13,100 | | | | | | | | | | | | | | | | | | | | | | | | |
| Profit before tax and State's share of profit | 22,593 | 23,539 | 82,183 | | | | | | | | | | | | | | | | | | | | | | | | |
| Tax and State's share of profit | 4,294 | 5,052 | 15,165 | | | | | | | | | | | | | | | | | | | | | | | | |
| Profit after tax and State's share of profit | 18,299 | 18,487 | 67,018 | | | | | | | | | | | | | | | | | | | | | | | | |
| Capital expenditure | 12,024 | 7,068 | 43,963 | | | | | | | | | | | | | | | | | | | | | | | | |
| Dividend | 14,000 | | 22,000 | | | | | | | | | | | | | | | | | | | | | | | | |
| Loan levy refund (1978) | | 1,278 | 1,278 | | | | | | | | | | | | | | | | | | | | | | | | |
| CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditures at 30 June 1985 was R103.1 million. | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DIVIDEND: A dividend (No. 37) of 140 cents (R140000) per share was declared on 11 June 1985, payable to members on or about 7 August 1985. | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| NO. 3 SUB-VERTICAL SHAFT: The shaft was sunk 101 metres to a depth of 831 metres below collar and 31 and 33 Level stations were cut and lined. The headgear chaise for full scale sinking has been completed. | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ORE RESERVES AT 30 JUNE 1985: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 5.3 grams per ton the reserves are as follows: | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| <table><tr><th></th><th colspan="3">STOPE</th></tr><tr><th>Classification</th><th>Tons (000)</th><th>Width (cm)</th><th>Value (g/t)</th><th>cm.g/t</th></tr><tr><td>Carbon Leader</td><td>2,584</td><td>108</td><td>10.8</td><td>1,145</td></tr><tr><td>Main Reef</td><td>2,794</td><td>116</td><td>7.3</td><td>947</td></tr><tr><td>Total and averages</td><td>5,378</td><td>112</td><td>8.8</td><td>997</td></tr></table> | | | | | STOPE | | | Classification | Tons (000) | Width (cm) | Value (g/t) | cm.g/t | Carbon Leader | 2,584 | 108 | 10.8 | 1,145 | Main Reef | 2,794 | 116 | 7.3 | 947 | Total and averages | 5,378 | 112 | 8.8 | 997 |
| | STOPE | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Classification | Tons (000) | Width (cm) | Value (g/t) | cm.g/t | | | | | | | | | | | | | | | | | | | | | | | |
| Carbon Leader | 2,584 | 108 | 10.8 | 1,145 | | | | | | | | | | | | | | | | | | | | | | | |
| Main Reef | 2,794 | 116 | 7.3 | 947 | | | | | | | | | | | | | | | | | | | | | | | |
| Total and averages | 5,378 | 112 | 8.8 | 997 | | | | | | | | | | | | | | | | | | | | | | | |
| On behalf of the board C. T. Fenton } Directors A. H. Munro } | | | | | | | | | | | | | | | | | | | | | | | | | | | |

On behalf of the board
C. T. Fenton
A. H. Munro } Directors

9 July 1985

DEELKRAAL GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 99,540,000 shares of 20 cents each, fully paid.

| | Qtr. ended 30/6/1985 | Qtr. ended 31/3/1985 | Year ended 30/6/1985 | |
|--|-------------------------|-------------------------|-------------------------|--------|
| OPERATING RESULTS: | | | | |
| Gold: | | | | |
| Ore milled (t) | 375,000 | 375,000 | 1,478,000 | |
| Gold produced (kg) | 1,746.8 | 1,800.0 | 7,132.5 | |
| Yield (g/t) | 4.7 | 4.8 | 4.8 | |
| Price received (R/kg) | 20,060 | 19,668 | 19,005 | |
| Revenue (R/t milled) | 92.44 | 84.65 | 82.27 | |
| Cost (R/t milled) | 65.97 | 63.17 | 63.88 | |
| Profit (R/t milled) | 26.47 | 21.48 | 18.39 | |
| Revenue (R000) | 34,664 | 35,459 | 136,468 | |
| Cost (R000) | 24,735 | 23,082 | 94,478 | |
| Profit (R000) | 9,929 | 12,377 | 41,990 | |
| FINANCIAL RESULTS (R000): | | | | |
| Working profit: Gold | 9,929 | 12,377 | 41,982 | |
| Recovery under loss of profits | | | | |
| Insurance | — | 995 | 995 | |
| Net sundry revenue | 2,574 | 2,742 | 9,387 | |
| Total Profit | 12,502 | 15,552 | 52,364 | |
| Capital expenditure | 7,544 | 3,645 | 18,209 | |
| Dividend | 19,508 | | 28,862 | |
| Loan levy refund (1978) | | 191 | 191 | |
| CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1985 was R66.3 million. | | | | |
| DIVIDEND: A dividend (No. 61) of 20 cents (R200000) per share was declared on 11 June 1985 payable to members on or about 7 August 1985. | | | | |
| NO. 1 SUB-VERTICAL SHAFT: All development associated with Transfer Level was completed and the shaft deepened a further 10 metres to a depth of 930 metres below collar. | | | | |
| ORE RESERVES AT 30 JUNE 1985: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 3.9 grams per ton the reserves are as follows: | | | | |
| Classification | Tons (000) | Width (cm) | Value (g/t) | cm g/t |
| Deelkraal Reef | 882 | 189 | 4.7 | 888 |
| Ventersdorp Contact Reef | 3,850 | 156 | 6.8 | 1,061 |
| Total and averages | 4,732 | 162 | 6.4 | 1,037 |

On behalf of the board
C. T. Fenton
A. H. Munro } Directors

9 July 1985

KLOOF GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 30,240,000 shares of R1 each, fully paid.

| | Qtr. ended 30/6/1985 | Qtr. ended 31/3/1985 | Year ended 30/6/1985 |
|---|-------------------------|-------------------------|-------------------------|
| OPERATING RESULTS: | | | |
| Gold: | | | |
| Ore milled (t) | 540,000 | 540,000 | 2,160,000 |
| Gold produced (kg) | 7,882.0 | 8,700.0 | 32,402.0 |
| Yield (g/t) | 14.6 | 15.0 | 15.2 |
| Price received (R/kg) | 20,260 | 19,829 | 19,257 |
| Revenue (R/t milled) | 306.57 | 290.92 | 293.72 |
| Cost (R/t milled) | 88.35 | 78.32 | 82.64 |
| Profit (R/t milled) | 218.22 | 212.60 | 211.08 |
| Revenue (R000) | 182,310 | 161,957 | 625,637 |
| Cost (R000) | 47,711 | 42,293 | 175,031 |
| Profit (R000) | 134,599 | 119,664 | 450,606 |
| FINANCIAL RESULTS (R000): | | | |
| Working profit: Gold | 134,599 | 119,664 | 450,606 |
| Recovery under loss of profits | | | |
| Insurance | | | 94 |
| Net sundry revenue | 12,844 | 13,763 | 44,796 |
| Profit before tax and State's share of profit | 127,543 | 133,447 | 495,496 |
| Tax and State's share of profit | 68,738 | 75,068 | 277,841 |
| Profit after tax and State's share of profit | 57,813 | 57,579 | 217,655 |
| Capital expenditure | 24,763 | 23,248 | 89,942 |
| Dividend | 75,500 | | 123,584 |
| Loan levy refund (1978) | | 3,440 | 3,440 |
| PROPOSED EXTENSION TO MINING LEASE AREA - LEEUDORP DIVISION: Full details regarding the establishment of the proposed Leeudorp Division were published in the press on 4 June 1985. Certain proposals in this connection will be put to members in general meeting, notice of which will be contained in a circular to be issued to members shortly. | | | |
| CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1985 was R603.8 million. | | | |
| DIVIDEND: A dividend (No. 31) of 250 cents (R7,834,000) per share was declared on 11 June 1985, payable to members on or about 7 August 1985. | | | |
| SHAFTS: | | | |
| No. 3 Sub-Vertical Shaft: The shaft has been commissioned. | | | |
| No. 4 Shaft: The shaft was sunk 129 metres to a depth of 1,001 metres below collar and the intermediate pump chamber station was established. | | | |
| No. 5A Auxiliary Shaft: The pre-drilled raise-bored hole has been aligned to a depth of 140 metres below collar on 23 Level, and 25 Level station has been established. | | | |
| No. 5B Auxiliary Shaft: Sinking operations have been completed and the shaft is being prepared for the installation of the steelwork. | | | |
| No. 5 Shaft (Proposed Leeudorp No. 1 Shaft): Site preparation commenced. | | | |
| No. 5 Ventilation Shaft (Proposed Leeudorp No. 1 Ventilation Shaft): The pre-work was completed and full scale sinking commenced. The present depth of the shaft is 120 metres below collar. | | | |
| ORE RESERVES AT 30 JUNE 1985: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 4.3 grams per ton the reserves are as follows: | | | |
| Classification | Tons (000) | Width (cm) | Value (g/t) |
| Ventersdorp Contact Reef | 5,316 | 149 | 18.7 |

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

MENTION BUREAUCRACY to Bernard Ashley and he almost sizes up with antagonism. The other members of the Laura Ashley group board twitch visibly, waiting for the explosion from their chairman.

BA, as he likes to be known, remembers the 1950s and 1960s, when Civil Service red tape specialists hampered his efforts to get his infant textile printing and garment making business off the kitchen table and into modern factories.

While he was encouraged by ministers and MPs, he says he found himself blocked at every turn when he came face to face with the administrators. "We always had to fight to get grant aid. There was never an air of co-operation or understanding."

Now, however, the worst seems to be over, and he, the board and its advisers are concentrating on the process of stitching together the 20-odd companies in the group for a full Stock Exchange listing early next year. Plans are expected to be unveiled today.

For five years after the war Ashley, now 58, toiled in the City of London. An experience which, he says, taught him much about trust and honesty. "Apart from that, I was bored stiff."

Fascinated by textile printing, he and his wife Laura set up in a Fulham attic in 1963 printing table mats and scarves, and wholesaling them in burgeoning style around the big stores. Learning engineering as he went along, he developed a continuous printing machine to replace his simple flat-bed silk-screen process. Ever since those early days, his wife's main involvement has been with the design side of the business.

Inspiration

The factory grew and moved. But it was not until the end of the 1950s, when he and his young family moved to Wales that the company began to gain momentum. London and the fringes of the burgeoning Chelsea set, was too distracting. Swapping white lies about the day's sales in local coffee houses with the likes of young Quant and Conran cut heavily into production time.

"In Wales there was nothing else to do but work," BA recalls. From its factory in Carno, Powys—group headquarters to this day—the company extended its range. Dresses retailing at £1.50 apiece gave Laura Ashley its first big boost and turnover built quickly to £100,000 a year.

The first proper retail shop, a tiny outlet in Pelham Street, South Kensington, did nothing for nine months after opening in 1967. It became little more than a wholesale depot until inspiration dawned and BA took out 100 poster sites on the Lon-

Fashion and retailing

Laura Ashley's sassy style

Christopher Parkes on the strategy of the textile company, which plans to go public



don Underground network.

Advertising 16 dresses, the posters acted as a magnet BA recalls: "In just 24 hours the girls rushed in and weekly sales from Pelham Street went from £300 to £3,000 in a month."

Laura Ashley entered a phase of rapid expansion, which is still continuing. The Carno factory sprouted extensions. A new textile plant was set up at Helmond, near Eindhoven in the Netherlands. Factories opened in Machynlleth and the surrounding area, Dublin and Kentucky, in the U.S., the familiar Paris green Laura Ashley logo appeared outside 180 outlets around the world. There will be 225 shops worldwide by the end of this year. The staff roll of five 20 years ago, is now 4,000.

Growth has been particularly dramatic in the last few years. Consolidated sales leaped from £25m to £112m between 1980 and 1984, according to Peter Phillips, the finance director. Last year's pre-tax profits were £14m.

The company's centre of gravity has also moved. Last year almost half its sales were

made in the U.S., where sales per square foot are five times higher than the North American average. And while customers worldwide have remained remarkably faithful to the deliberately old-fashioned, romantic style of clothes on offer, about half the group's turnover now comes from furnishings.

Managing director John James, 46, who arrived from Unilever in 1974, and who will head the consolidated group later this year when reorganisation is complete, has lived with the company through its most explosive period of growth.

Flattered to be dubbed "sassy" by an aggressive lady from the Poshum Trot teddy bear factory in McKee, Kentucky—which now sews blouses for the U.S. market—he has a strong allegiance to the management style on which the company's success is founded.

For all its sophistication, which includes the latest in computerised shop tills, stock control and distribution, aircraft to keep the board circulating around the empire and a policy of continuous aggressive innovation from the print room

up, the company retains an atmosphere of unforced, almost romantic cheerfulness.

Even the most jaundiced outsider would find it difficult to detect a seriously discordant note at any level. The worst moment in three days' visits was the hurried concealment of cigarettes in Helmond as the reformed smoker BA hove into view.

Everyone is on first-name terms. Even the internal telephone directory is printed with first names in alphabetical order. There is only one rank. "Everyone is staff," says BA.

At the moment, while the company is reshaped and prepared for flotation and the coming surge in textile output from new plant in Wales and the Netherlands, members of what ultimately will be the main board spend most of the week flying between operational centres in Wales, Helmond, the Ashleys home base in Brussels and the U.S. They meet in twos and threes, as often as not in the saloon bar of the Aleppo Merchant, the local Carno pub, for discussions over a pint.

Over for a day recently, Peter Ravers, president of the U.S.

arm, buzzed at the prospects for development of the north American market. He is equally happy describing the heart-stopping blunder made at the outset in 1974 when the company ventured into recession-hit San Francisco in too big a shop, on the wrong site at the wrong time of year, and gravely under-estimated the ferocity of competition in U.S. retailing.

"We were very naive. We tried to do the same as we did in the UK and almost fell flat on our face." Now controlling almost 60 outlets in the U.S., and with more than 20 scheduled to open this year, he rattles off sales figures which soar from \$7m in 1980 to about \$50m last year.

A recent analysis of 500,000 names on Laura Ashley's U.S. customer list showed that 10 per cent were in the top demographic category—American for super-rich. "We have got the wealthiest stratum of society over there saying 'we like it.' This means we can extend our range to the 9th degree," he claims.

In the U.S. the company has successfully exploited the appeal of "life style," which leads

shoppers to dress themselves, their children and increasingly their homes in a homogenous fashion.

The company's design policy, still carefully controlled by Laura Ashley and number two son, Nick, is one of the few commercial features of the company which have remained unchanged through its development.

The directors guard the heritage with a fierce pride. Ravers dives into his brief case and brandishes a tie from a Paris design house. John James takes a hard look. It is almost a copy, but not quite. "We have just jumped all over a company which copied our patterns," offers the genial Phillips. "We always act against pirates."

This is a rare example of industrial rivalry. For the rest, the business appears to seethe with daily, detailed change. The man at the receiving end, Adam Lofthouse, a recent catch from Courtauld, and nominated managing director of the product division, extols the effectiveness of the company's vertical integration.

"It's like a ball of string. Pull the end and the whole thing twitches," he says.

Patrolling a Carno textile plant, he shows off a printing machine which has five different designs on one uptake reel. Tucked in the middle there are a few yards of one design, run off to meet an order spawned by an unexpected surge in dress sales in one of the company shops.

Each season starts with a basic series of textile and product designs, but head office can vary output, even according to the weather. A line which fails to sell can be spotted within a week, output adjusted, and supplies earmarked for the sales.

All this is made possible by regular polling of the computerised till network by the central computer in Wales. This tells the management promptly which designs, sizes and prices are selling best. A similar network in the U.S., where Ravers scans the previous day's business at breakfast time on his home terminal, helps keep the shop racks filled with best-selling lines from the main distribution centre at Newtown, near Carno.

Alphons Schouten, head of continental retailing, says his main difficulty at the moment is a shortage of transnational marketing staff with the necessary command of languages. With 43 outlets under his control, he is preparing to open a further nine shops and launch a renewed strong push into Europe, which currently accounts for a relatively modest £12m to £15m in annual sales. With France contributing 40

per cent of this, West Germany is the prime target this year. Openings are planned in Hanover, Cologne, Bremen and Essen or Wiesbaden.

Expansion is also still under way in the UK. In the retail division alone, capital expenditure is expected to double this year, raising the current tally of 73 shops to 89.

The company is keeping a careful eye on the activities of the mushrooming Next fashion group, part of Hepworth, which, it suspects, is planning to go into soft furnishings—with more than 30 stores in "Laura Ashley towns."

UK production capacity of printed textiles is also being increased by 50 per cent. A new £5m printing plant is under construction at Newtown—it almost went to the Netherlands before the company won its recent battle for government aid—where it will operate alongside a new £1.5m warehouse.

Some 2,000 people are employed in production in the UK, where Laura Ashley boasts 11 factories supplying most of its outlets and which, it claims, account for 10 per cent of all UK clothes exports to the U.S.

No regrets

Through all of this sells BA, the salty-tongued chairman, recently converted "ex-Luddite" who is developing a deep affection for his private affairs are hived off from what will soon cease to be his private company.

Although he admits that he enjoyed running a private corporation, and succeeding despite the bureaucrats and bankers, he will confess to no regrets about the float. "We are not a dynasty family," he says. "And our growth rate was against our holding complete control for ever."

He still travels constantly, often piloting his own aircraft between the many factories and shops and his several homes. The eponymous Laura, so often characterised as the homely woman behind the businessman, travels with him. She scours the world for design ideas. A self-taught designer, she still contributes a home furnishings range every season, and vets all the ideas from the company's design centre in Clapham, south London.

Guardian of the corporate identity, she has little to do with industrial or financial affairs. But she rules supreme when it comes to ensuring that Laura Ashley remains true to its image. "She sits at home with a big stick under her apron," says BA with a wince.

Business courses

Marketing for managers. Welwyn Garden City, August 27-29. Fee: £250. Details from course director, Intech Training Ltd, PO Box No 2, Welwyn Garden City, Herts AL8 7EX. Tel: 07073 20944.

Principles of professional salesmanship. Brussels, August 19-23. Fee: £850 plus VAT. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/518.19.11. Telex: 31.917.

Residential course for corporate planners. Oxford, August 18-23. Fee: £850 plus VAT. Details from Cyril Aydon, Cyril Aydon Associates, The Murroes, Moor Lane, South Newington, Banbury, Oxfordshire. Tel: 0285 720124.

The British Production and Inventory Control Society: Southern England—Open day, London, September 18. Fee (per exhibition stand) £140. Details from Open day co-ordinator, EPCIS House, 7 Arundel Street, Bishop's Stortford, Herts CM23 3AG.

Services development 1985. London, September 24. Fee: £195. Details from Sarah Gleave, KAE Development Limited, KAE House, 7 Arundel Street, London WC2R 3DR. Tel: 01-579 6118.

Making corporate planning effective. Bradford, October 2-4. Fee: £195. Details from S M Sanderson, course director, The University of Bradford Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire BD9 4JU. Tel: 0274 42299. Ext 286.

Human resource planning and development. Brussels, September 16-20. Fee: Non-members BF74,000; Members AMA/1 BF767,000. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/518.19.11. Telex: 21.917.

Intrapreneurship: developing entrepreneurs within your company. San Francisco, September 12. Fee: \$385. Details from Casser, I. Pamela, Arthur Young, 277 Park Avenue, New York, NY 10172.

Data protection registration—the practical problems. London, September 18. Fee: £145 plus VAT. Details from Legman Seminars, Vernon House, Sicilian Avenue, London WC1A 9JT. Tel: 01-242 4111.

Commercial negotiation. London, September 24. Fee: £1,100. Details from Course Enquiries, External Affairs Department, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 01-262 5050.

New Issue These Bonds with Warrants having been sold, this announcement appears as a matter of record only. July 1985

BHF-BANK Finance (Jersey) Limited

St. Helier/Jersey

DM 150,000,000

7% Bearer Bonds of 1985/1995

with Warrants to subscribe for 450,000 Bearer Shares of

BERLINER HANDELS- UND FRANKFURTER BANK

irrevocably and unconditionally guaranteed by

BERLINER HANDELS- UND FRANKFURTER BANK

Frankfurt (Main) and Berlin

Issue Price: 115%

Subscription Price: DM 323.— per share of DM 50.—

Berliner Handels- und Frankfurter Bank

| | | |
|--|--|---|
| Bayerische Vereinsbank Aktiengesellschaft | Commerzbank Aktiengesellschaft | CSFB-Effektenbank AG |
| Deutsche Bank Aktiengesellschaft | DG BANK Deutsche Genossenschaftsbank | Dresdner Bank Aktiengesellschaft |
| Swiss Bank Corporation International Limited | Union Bank of Switzerland (Securities) Limited | Westdeutsche Landesbank Girozentrale |
| Amro International Limited | Bank Mees & Hope NV | Banque Indosuez |
| Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft | Bayerische Landesbank Girozentrale | Chase Bank AG |
| CIBC Limited | Citibank Aktiengesellschaft | Crédit Commercial de France |
| Daiwa Europe (Deutschland) GmbH | Genossenschaftliche Zentralbank AG - Vienna | Goldman Sachs International Corp. |
| The Industrial Bank of Japan (Germany) | Kreditbank International Group | Merrill Lynch Capital Markets |
| Morgan Guaranty GmbH | Morgan Stanley International | Nederlandsche Middenstandsbank nv |
| The Nikko Securities Co., (Deutschland) GmbH | Nippon Kangyo Kakumaru (Europe) Limited | Nomura International Limited |
| Orion Royal Bank Limited | PK Christiania Bank (UK) Limited | Privatbanken A/S |
| Salomon Brothers International Limited | Sumitomo Trust International Limited | Svenska Handelsbanken Group |
| S. G. Warburg & Co. Ltd. | Wood Gundy Inc. | Yamaichi International (Europe) Limited |

New Issue July 10, 1985

This advertisement appears as a matter of record only.

INTERCONTINENTAL RUBBER FINANCE B.V.

Amsterdam, Netherlands

DM 150,000,000

Deutsche Mark Zero-Coupon Bonds of 1985/2000

unconditionally and irrevocably guaranteed by

Continental Gummi-Werke Aktiengesellschaft, Hannover, Federal Republic of Germany

Issue Price: 36 1/4%
Redemption: on July 11, 2000 at the principal amount
Listing: Frankfurt am Main and Hannover

| | | |
|--|--|--|
| Algemene Bank Nederland N.V. | Algemene Elassische Bankgesellschaft | Amro International Limited |
| Baden-Württembergische Bank Aktiengesellschaft | Julius Baer International Limited | Bank für Gemeinwirtschaft Aktiengesellschaft |
| Bank Leu International Ltd. | Bank J. Vontobel & Co. AG | Banque Bruxelles Lambert S.A. |
| Banque Générale du Luxembourg S.A. | Banque Nationale de Paris | Banque de Neufville, Schumberger, Maillet |
| Baring Brothers & Co., Limited | Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft | Bayerische Vereinsbank Aktiengesellschaft |
| Joh. Berenberg, Gossler & Co. | Berlin-Bank Aktiengesellschaft | Berliner Handels- und Frankfurter Bank |
| Chemical Bank International Limited | Compagnie de Banque et d'Investissements, CBI | Crédit Lyonnais |
| Crédit du Nord | Creditanstalt-Bankverein | Deirbrück & Co. |
| Deutsche Bank Capital Corporation | Generale Bank N.V. | Goldman Sachs International Corp. |
| Kidder, Peabody International Limited | Manufacturers Hanover Limited | Merrill Lynch International & Co. |
| Morgan Grenfell & Co. Limited | Morgan Guaranty GmbH | Nomura International Limited |
| Norddeutsche Genossenschaftsbank AG | Norddeutsche Landesbank Girozentrale | Sal. Oppenheim jr. & Cie. |
| Österreichische Länderbank Aktiengesellschaft | Orion Royal Bank Limited | J. Henry Schroder Wegg & Co. Limited |
| Swiss Bank Corporation International Limited | Swiss Volksbank | Vareins- und Westbank Aktiengesellschaft |
| M. M. Warburg-Birnckmann, Wirtz & Co. | Westdeutsche Landesbank Girozentrale | Westfälische Bank Aktiengesellschaft |

THE ARTS

Television/Godfrey Hodgson

An idea whose time ran out

"Freedom!" shouted Kwame Nkrumah in a most memorable moment in the eleventh of Granada's End of Empire series, and the first to deal with the liberation of Africa from colonial rule. Then, with uncharacteristic hesitancy, the future Redeemer added: "Let us hope for the best!"

It was 1964. The Gold Coast was still three years from emerging as Ghana, the first British colonial territory in Africa to achieve independence. But freedom and hope had already emerged as the twin themes of the movement against colonialism all over Africa.

Since then, in much of Africa, both freedom and hope have been largely betrayed. But Granada's television history does not look forward to the end of the story. The four programmes on the fall of the colonial regimes in British Africa continue to be the most part of a narrative of the stages of Britain's withdrawal.

That process was painful in proportion as there were white settlers present in the territories that sought independence. In the Gold Coast, where there were valuable British commercial interests but no settlers, Britain could hardly wait to go.

From the moment when an ex-servicemen's demonstration got out of control in 1948, and a British police superintendent took a rifle out of one of his men's hands and fired into the crowd, the British Government was determined to hand over power as soon as it decently could. It is the great merit of Granada's method that we hear the policeman describe what he did and eminently reasonably he makes it sound. It is like

hearing Josef Prinkip reminisce about Sarajevo.

Even in the Gold Coast, that meant abandoning with less than decent haste those who did not want to be ruled by Nkrumah and the mass party he had put together in the coastal provinces. The Ashanti and their ruler, the Ashantehene, and the people of the north under their paramount chiefs would have endorsed the bitter verdict of Nkrumah's southern rival, Joe Appiah, in an interview for this film: "We did not want to sack the British raj in order to substitute a black raj."

A black raj is what they got, and that was the last injustice of colonialism. Because the white men had come knowing nothing and caring less of the history and languages of Africa, they set up political institutions that had little to do with the feelings or interests of African peoples. And when the time came to hand over the reins of their colonies was greater than the return, the colonial powers liquidated their African assets with little thought for the wishes or even the safety of those who had been in their care.

Some of the colonial administrators cared. Some, even, of the settlers did—provided they could keep their farms and their houses, and their status as members of the servant-owning classes. But Whitehall and Westminster, with honourable exceptions, wanted to get the white man's business of liquidating the empire in Africa over as quickly as possible.

This certainly is the picture that comes across from Granada's history.

It may be that the series' methods distorted its message, for an interesting reason. The last three weeks' programmes

have told the story of the end of empire in Ghana, Kenya, and the Central African Federation. This week's programme dealt with Malawi and Zambia, and the denouement of the story in Zimbabwe will come on July 15, in the last programme.

They have done so with the technique that has become the accepted grammar of such television history: a mixture of contemporary newsreel and TV news film with retrospective interview.

There is nothing wrong with that. It is hard to imagine any other way of doing it, and in each of these films there is rich material. But the story is told in the main in the voices of the participants: of the white men who handed over power, or resisted its surrender, and of the black men who were the beneficiaries of the process. Little or nothing is heard of British opinion at home. And yet—such is the paradox of colonialism—those at home who cared least about the outcome had the decisive voice in deciding what would be done.

One of the most moving moments in the series is when an Englishman who was a young district commissioner in Nyasaland in 1959 recalled what it was like to face an angry crowd with a police sergeant and four constables.

Twice he refused to give the order to fire. Then, as the gates were being pushed in, he gave it, and 20 Africans were killed in a few seconds.

It is a feeling of utter dejection—that my career had come to this, that I could see no further future for myself in the Colonial Service, and for all we stood for and had been working for.

Was Jomo Kenyatta the instigator of Mau Mau killings and intimidation? The white settlers took it for granted, and so too did most of his own Kikuyu people. But the Granada team unearthed two members of the ultra-secret committee who ran Mau Mau, Bilal Kaggia and Fred Kubai, and they say not so. Kenyatta did not even know who the leaders were until they told him.

It is the merit of Granada's television mixture of historical approaches and journalistic techniques that it makes the viewer conscious of both the heroic scale and the appalling price of the struggle for African freedom.

What is missing is the background. If the British Government was in such a hurry to set its sails to catch the winds of



Ian Smith signs UDI in 1965, watched by members of his Cabinet.

change, after all, it was not because of the cowardice of colonial administrators, or the deviousness of Ian Macleod or Harold Macmillan—"gentlemen who play cards," as Sir Roy Welensky called them in an interview memorable for its bitter contempt. It was because empire was an idea whose time had run out.

It was not just that the British Labour Party was bent on dismantling an empire that had never had much appeal for them in Britain who wanted neither to emigrate to Africa nor to administer it. Tory realism came to the same conclusion.

The most thoughtful of settlers and administrators alike were troubled by moral doubts. Reluctant to kill to prolong a system they privately thought

historically obsolete, they confronted African leaders who had no such doubts or scruples. That is what I found missing from the gospel of Africa according to Granada, and it was surely decisive: the weakness of Britain coincided with an historic shift in the British moral consciousness. The new consensus was that it would not only be expensive and difficult to keep an empire in Africa; it would be wrong.

Having said that, it is good that we have a television context. Tim Pigot-Smith's story is so vast and so important a theme of our recent history with such seriousness and such resources. Those who want to change our television system will have to explain who is going to do work like this for us, and how it will be paid for.

Who's A Lucky Boy?

Michael Coveney

Exactly 250 years after Hogarth published his eight engravings of *The Rake's Progress*, the Royal Exchange in Manchester has produced a supposedly contemporary version, in eight corresponding scenes, by Alan Price with designs by cartoonist Gerald Scarfe and direction by Bryan Murray. It is a wretchedly disappointing affair: unlike Hogarth, the show emits no social, topographical or allegorical resonances, prospering merely, insofar as it prospers at all, as a tepid, crudely masked and costumed pantomime.

Tom Rakewell, a Barnardo's founding, hits the big time by winning £1m in the "Daily Post" gambling competition. He establishes "De Good Productions" (where the reception desk is covered with the Exchange logo, an irony in these circumstances) and is beset by various impetuous trusts including a representative from Feminist Rights for Lesbian Ferrets.

He is guided through the wilderness of Scarfe's uncouth furnishings and ill-fitting costumes by a Foe-like Fiser (Adrian Dunbar) and is enrolled in a masonic lodge of pin-striped, red-bellied plutocrats by signing an oath of evasion and duplicity with his right hand placed, if you please, on a copy of the *Financial Times*. This scene, the best in a bad bunch, is dominated by a huge model Gogolian nose which sports cocaine through a plastic straw.

The link between city finance and the cocaine industry strikes me as more fantastic than genuinely satirical (surely heroin would have been the better bet); as under does the final attempt to make a connection between Tom's demise in the madhouse

and the rising unemployment figures.

A raggle gangle of tramps is received by a waiting ebb of Mrs Thatcher (complete with one of Scarfe's trademarks, the Concorde nose) and the 5m victim—who just happens to be Tom—is rewarded with another windfall by the "Porno" proprietor, a cigar-toting Italian refugee the size of a barnyard. Tom rejects the money and sings yet another glorious love song to the tediously loyal Sarah (Alison Thomas).

Price's music is simply unrecognisable as the work of the composer of *Between Today and Yesterday*, his last good album, let alone of Andy Copp, his last collaboration with Brahman Murray at this address. It is devoid of his characteristic rhythm and blindingly innocuous. Even the title number is a broken-backed echo of "O Lucky Man!" as indeed the entire show is an echo of Lindsay Anderson's picaresque film for the 1970s. The composer's forte is writing strong thumping, vaguely radical songs. Here he has been hopelessly cowed by theatrical demands and the restrained melodic and recitative influence of John Gay.

Like so many artists designing for the stage, Scarfe provides a jolly representation of excesses without any coherent or theatrical style.

It is all rather messy, as is the confusing emergence of a puritan National Party that sends Tom to gaol for 15 years. Michael Muller as Tom wanders blankly through the proceedings, singing competently, but cutting an anonymous Everyman figure. There is more venomous animation on the Scarfe-scourged stage floor than in the out-dated, patchy enterprise it supports.

Oegin/Coliseum

Clement Crisp

With Natalya Makarova making her London debut in *Oegin* on Monday night with Festival Ballet, we were made aware of depths of feeling and under-standings that only a Russian can bring to Russian art. It is to the great credit of Cranko's realisation of Pushkin's drama that it can allow this act of revelation—for such it was in Makarova's portrait of Tatyana that we witnessed Pushkin's heroine in blazing life.

There, first, was the dreaming, romantically intense girl, and there the sudden externalising of her feelings in the face of infatuation for Oegin. With the latter scene came the full flood of emotion as Makarova flung herself ecstatically into Oegin's arms, her dancing at once pure and girlish, yet echoing with the most intense adoration.

Her rejection by Oegin and the subsequent storm of grief as the duel between Lensky and Oegin is precipitated were drawn with a subtlety that spoke of a supreme theatrical gift—a youthful lightness and clarity of movement had already been darkened by suffering and the starkness of imagery that comes with Lensky's death had a heart-

tearing inevitability.

The mature woman we meet 10 years later, happy in her marriage to Prince Gremin, is caught in the whirlwind meeting with Oegin, and Makarova and Alexander Sombar as Oegin convey every nuance of an impossible love. Bending beneath what seem waves of passion, yet still retaining her integrity, we sensed everything of Tatyana's moral strength, as we did Oegin's desolation of spirit.

It was, from Makarova and Sombar, a joint interpretation of undoubted greatness, wholly expressive, wholly true. On what must seem the more mundane matters of performance, I note that Makarova's dancing, in its dignity as in its technical clarity, is ever beautiful, and that Alexander Sombar is a magnificent partner and an unerringly responsive actor.

The supporting playing from Festival's artists, from Lucia Truglia as Olga and Peter Schaufuss as Lensky, was very fine. But the evening was Makarova's, and Sombar's, and in their reading we knew the mystery and splendour of the art of dancing.

Bengal Lancer/Hammersmith

Martin Hoyle

Francis Yeats-Brown was only in his fifties when he died during the last war. His memoirs of the Edwardian Raj belong to an age so remote that it is startling to reflect that he could have lived on until the 1970s.

In some ways he anticipated later attitudes. If his love for and fascination with the sub-continent are predictable, more surprising is his enthusiasm for Hinduism. His quest for spiritual fulfilment is recounted half-humourously, but there can be no doubt that his meesmates would have found his frequenting of gurus pretty rum.

Already familiar in an Indian context, Tim Pigot-Smith moves from the machivellian manipulations of *The Jewel in the Crown* to the anecdotal and bitty reminiscences of the pre-World War Empire that make up this one-man show at the Lyric, Hammersmith. The Raj was "exclusively peopled with crack shots and cricketers," and there is a terrible temptation to send them up. Mr Pigot-Smith's offering can be lauded or blurted, but they are heavily etched in revue style strokes.

Bob Crowley's set, all swathes and swags, conjures up a marquee (shades of his Arden currently chilling the boards at Stratford-upon-Avon) where tawny floor is scattered with emblems of British ascendancy: a wardrobe-trunk, uniforms, an interminable hat season as they sacred cow which serves Mr

Pigot-Smith as a mount when enacting polo or pig-sticking.

Inside Mr Pigot-Smith's straight man is a character actor struggling to get out. His Indians are good, unexaggerated and well differentiated. But he overdoes the naive approach of the newly arrived narrator, an impression heightened by a pattern of odd emphases in his lines. He refers to a narrow gauge train, changes to be made, a funeral pyre being lit, as if thumping home a vocal punctuation. He comments on the character rather than identifying with it, phrases like "a rum old come out in quotation marks. He lacks the gift to be casual or throwaway."

There are touching moments. The officer's affection for his dogs and horses emerges, as does his spiritual realisation after imprisonment by the Turks that he has never actually been close to humans. A telling episode about a group of Victorian children's graves—Lucy and George, victims of cholera and a snake respectively; and Amelia Jane, aged seven months, seven days and one hour—touches on a whole side of British India generally forgotten. But the evening is like one of those minimally dramatic recitations that would have been all too familiar to the entertainment-hungry Britons whiling away an interminable hot season as they dreamt of home.

Madrigals/St. Giles', Cripplegate

Dominic Gill

Every day this first week of the City of London Festival, the St. Giles' choir under Anthony Rooley are giving a different programme of virtuoso Italian madrigals of the early 17th century in five different churches around the city.

As thirty lucky enough to get tickets will find, there are few more glorious ways to spend a lunchtime. The choir has chosen (roughly bounded by 1580-1650) as rich as it is abundant. Its only problem will have been what to leave out, rather than what to include. The Consort began on Monday with Monteverdi, and with a selection of five madrigals from each of the Fourth and Fifth

Books, framing the marvellous *Lamento della Ninfa*. St. Giles' is small enough, and narrow enough, to give just the right acoustic bloom to six solo voices without jarring or blurring them—and the singers seized the expansive opportunity. As thirty lucky enough to get tickets will find, there are few more glorious ways to spend a lunchtime. The choir has chosen (roughly bounded by 1580-1650) as rich as it is abundant. Its only problem will have been what to leave out, rather than what to include. The Consort began on Monday with Monteverdi, and with a selection of five madrigals from each of the Fourth and Fifth

The Fleming Universal Investment Trust plc

The investment policy is to achieve a high rate of total return by being prepared to make radical sector and geographical changes in the portfolio.

| Results for Year to 31st March | 1985 | % change over 1984 |
|---|--------|--------------------|
| Total assets | £84.1m | +13.3 |
| Total return to ordinary shareholder | | +22.5 |
| Total return FT-Actuaries All-Share Index | | +21.4 |
| Dividend per ordinary share | 8.00p | +18.5 |

"I am confident that your company, with its flexible investment approach, is well placed to maximise the world's stock market opportunities wherever and whenever they occur."

MARK FITZALAN HOWARD
Chairman

If you would like a copy of the Annual Report and details of our recently announced dividend reinvestment and savings scheme please send the coupon below to the Secretary, Robert Fleming Services Limited, P&O Building, 2nd Floor, 122 Leadenhall Street, London EC3V 4QR.

Name _____ Address _____

FLEMINGS

Arts Guide

Theatre

LONDON

Berman (Victoria Palace): Michael Crawford returns to London with his breathtaking performance as the circus impresario, adding one or two new tricks in a likeable mélange of a musical. (8841317, credit cards 8294735).

Jumpers (Aldwych): Confident almost sober revival of Tom Stoppard's glittering comedy of love, murder and linguistic mayhem among the logical postscript, with Paul Eddington a more earthy bound George Moore II than was Michael Hordern. Felicity Kendall delightful as his retired musical comedy wife, Peter Wood directs. (8364404, credit cards 3786233).

Richard III (Barbican): Last year's Stravinsky-on-Avon production with Anthony Sher demagogically exciting as Richard in the RSC revival by Bill Alexander. Plays in repertoire with Roger Rees as Hamlet and Kenneth Branagh as Henry V. All worth seeing. (8387955, credit cards 6388891).

politician ruined by sex scandal. Daniel Massey and Judi Dench head John Barton's production. (4372866).

Breaking the Silence (Merridale): Another RSC transfer, of Stephen Pollakoff's account of his family's emigration from post-Revolutionary Russia. Alan Howard attempting to reprise the role of the Bolshevik Daniel Massey alongside Jenny Agutter. Ingeniously set in an Imperial railway carriage. (2365568).

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually stunning and choreographically fine, but classic only in the sense of a rather staid and overblown idea of theatricality. (8281822).

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence to replace the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (2388200).

which the songs are used as mutations rather than emotions. (2398300).

Sunday in the Park with George (Booth): Inspired by the Surrealist Stephen Sondheim fashions a musical with dots and dashes of song that end too soon but work well with Tony Strasser's pretty set and James Lapine's book which changes gears in the second act. (2388222).

La Cage aux Folles (Palace): With some useful Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (7572625).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's touching and funny neoclassical as a drag queen add up to the best historical Sarah Bernhardt role on Broadway today. (9444450).

WASHINGTON

Count of Monte Cristo (Eisenhower): The second production of Peter Sellers' new American National Theatre company is the James O'Neill version of this swashbuckler. (2543970).

CHICAGO

Six Characters in Search of an Author (Goodman): Robert Brustein brings his acclaimed American Repertory Theatre to Chicago for this Flaubert classic. Ends July 14 (4433900).

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Saleroom/Antony Thornecroft

Before the rot

A chalk drawing by Fuseli of his wife completed around 1800, sold for £113,400 at Christie's yesterday. It was previously unrecorded. Fuseli drew his wife on many occasions and one critic has seen "her gradual transition from the lovely young wife to a dominating figure. This portrait shows her before the rot had completely set in."

The auction underlined the strength of demand for English drawings and watercolours. It totalled £24,652, with just 5 per cent bought in.

London dealers were heavy buyers. Agnew paid £28,080 for a view by Correns of Pays de Valais near Geneva; £19,440 for a view of the Grand Canal in Venice by William Callow, dated 1809; and £18,200 for "The North Porch, Salisbury Cathedral" by Turner—it sold for 130 guineas at Christie's 102 years ago.

A long drawing by Rembrandt depicting the family of George III viewing at the Royal Academy in 1787 was bought by the dealer B. A. Lee for £29,760, as against a top estimate of £5,000. An album of nonsense drawings by Edward Lear also went far ahead of forecast, selling for £15,120, a not surprising price given his exhibition at the Royal Academy this year. The album contains nine drawings,

done during a Christmas visit in 1860.

A portrait by Rusk of Lily Armstrong, the young girl he befriended and who he described as "the most beautiful creature in face and form I ever saw anywhere" went for £14,040 to Morton Morris, the dealer; it had carried a £6,000 top estimate. Spink bought a watercolour of Lord and Lady Napier's house in Macao, around 1830, for £10,290, while Agnew paid the same sum for "A Dragnet at Tenby," a beach scene by Julius Caesar Ibbotson, 1786.

An unusual gold and enamel French fan of the second half of the 19th century sold to a private buyer for £7,150 at Sotheby's yesterday; it shows 18th century bucolic scenes in the style of Boucher, and objects of vertu sale totalled £66,473, with 12.74 per cent unsold.

A German ivory fan of the 18th century, with some damage made £2,640, while an Italian tortoiseshell pique fan, of about 1700, was just above target at £1,450.

While the salerooms are busy because of the flood of visitors to London, dealers are also reporting record sales. In June, Agnew sold paintings to the value of \$8m.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4EY
Telegrams: Finantime, London PS4. Telex: 8954371
Telephone: 01-242 8000

Wednesday July 10 1985

Interest rates and sterling

IN STRICT logic the arguments about the level of public spending and the timing and size of interest rate reductions are somewhat different. The first concerns the amount of the national income people prefer to spend collectively through taxation rather than individually through the market. The second is one of economic strategy.

But the two come together in practice because most of the pressure groups, opposition parties and conservative MPs in fear of their seats want the Government to move on both fronts simultaneously. They want to inject demand by increased public investment while using lower interest rates to stimulate private demand and to edge the pound downwards.

This is only the beginning. There is pressure for a more generous attitude to teachers' pay, health service spending, social security transfers and support for numerous individual projects, irrespective of commercial results. The path that there is something called government which can act as Father Christmas in simultaneously satisfying all these demands has been reborn.

Argument

As it is, government spending has been rising nearly as fast as the national income. If the Chancellor were to take an even slightly tolerant attitude to current demands, public spending could easily take up the whole annual increment of the national income and more.

The more immediate operational issue is the argument between the Chancellor and the CBI about monetary policy. This is being obscured because they both say interest rates when they are really concerned with sterling, and the impact of interest rates upon it.

The CBI economists are worried about the impact of a strong pound on overseas competitiveness. Yet many business leaders are wary about calling openly for sterling depreciation. So the CBI concentrates on the means of a high interest rate rather than the unmentionable end of lower sterling.

The Chancellor, on the other hand, wants a strong currency, which is probably the biggest single influence making for low inflation in any open medium-sized economy. There

is not only the direct effect on imported materials and finished product prices. Just as important is the constraint a strong pound puts on the ability of the UK producers to raise prices and thus pass on inflationary pay awards.

But the Chancellor, too, prefers not to give hostages to fortune by stating exchange rate objectives which he may not be able to maintain or may wish to alter. So he talks about a level of interest rates consistent with falling inflation without mentioning the crucial stage.

In view of the vulnerability of UK inflation to upward pressure and the highly disquieting trend of wage settlements, there is a strong case for erring on the side of high sterling especially when profits have risen sharply overall (despite problems in particular sectors).

It is, however, possible to have too much of a good thing, including a strong pound. The objective of lower inflation has to be balanced against the need to keep the recovery going at a sufficient rate to underpin the still uncertain signs of an employment improvement. While the present growth of nominal demand of over 9 per cent per annum—consisting of 3 to 4 per cent real growth and 5½ per cent underlying inflation—is far from inadequate, a serious setback next year would matter.

The exact level of sterling consistent with non-inflationary growth is not a matter of scientific calculation. Nevertheless a rate of about D34½ maintained for too long is too high—and unnecessary when the dollar is tending to move below DM 3.

It is reasonable to wait and see the market effects of forthcoming inflation figures as well as Opec developments before going far on interest rates. But the Chancellor should restate his intention to demote erratic and misleading figures for sterling M3 to a strictly subsidiary role in monetary policy. Having made the point that inflationary pay awards will not be underwritten, the Government must follow an even-handed policy, ensuring that neither sterling nor the growth of nominal GNP are going far to low—and looking at prospects for 1986, as well as conditions in 1985.

Indecisiveness in Ottawa

CANADA has been changing the guard with a vengeance. Mr. Pierre Trudeau, Prime Minister, except for a short break, since 1968, retired last year. He left the Liberals to fight a hopeless electoral fight and they were duly smashed by Mr. Brian Mulroney's Progressive Conservatives.

Last month two of Mr. Trudeau's most determined opponents, Mr. René Lévesque, Premier of Quebec, and Mr. Peter Lougheed, Premier of Alberta, announced their retirements in quick succession. For good measure the celebrated Tory "blue machine" that has run the biggest Canadian province, Ontario, since 1943, has collapsed and a Liberal, Mr. David Peterson, has been sworn in as Premier.

This all-change has greatly cleared the air. Problems of principle which had become seriously aggravated by personal animosities can again be tackled with greater hope. Economic revival and political developments also favour the opportunity for making new beginnings.

In particular Mr. Lévesque's departure coincides with an ebbing away of separatism and nationalism in French-speaking Quebec. Mr. Mulroney has signalled his readiness to seek a constitutional settlement with Quebec which did not accede to the revised constitution adopted in 1981. Whoever emerges as leader of Quebec after the election due there by next spring is likely to go in the same direction.

The process will take time. But hopes are high that the danger that Quebec will weaken or even destroy Canadian federation can be exorcised. That possibility originally had a distinctly unsettling effect on foreign investors, but its disappearance, at least for the foreseeable future, should support the efforts of the Mulroney government to stimulate inward foreign investment.

Mr. Mulroney has abolished existing obstacles to green-field foreign investment in Canada. His government is also likely to handle with great liberality the screening procedure still applicable to foreign takeovers of Canadian businesses.

A removal of the remaining barriers, except in the most sensitive sectors, might have been desirable in principle. But it would have been difficult politically, especially since Mr

Mulroney has decided to seek the greatest possible national consensus behind his policies. His search for consensus has greatly complicated the Canadian effort to arrive at an agreement for what in Ottawa is called enhanced trade with the U.S. The phrase is in part intended to avoid the words "free trade" which have been contentious politically in Canada for more than a century. The opponents fear that Canada will become too dependent upon the U.S., forfeiting its political and cultural independence.

If it devotes too much attention to these, probably exaggerated, fears the Canadian Government will run the risk that its trade policy will be left in limbo. That need not worry the rest of the world which has no particular reason to love the kind of bilateral arrangements which Ottawa appears to have in mind with Washington.

Mr. Mulroney has been in office for less than a year and his authority is founded on a largely inexperienced Conservative caucus in the Canadian parliament. Nonetheless, the handling of the trade initiative to date has been less than what a constitutional settlement with Quebec which did not accede to the revised constitution adopted in 1981. Whoever emerges as leader of Quebec after the election due there by next spring is likely to go in the same direction.

Budget row

Mr. Mulroney's handling of a political row stirred up by the budget introduced in May has reinforced the impression of a lack of firmness. What Mr. Michael Wilson, the Finance Minister, then proposed was a good deal less tough than the advance publicity. It was probably also less tough than what a public frightened by ballooning budget deficits would have tolerated. Yet in the face of a skillfully planned opposition campaign against one of Mr. Wilson's proposals, to modify the indexation of old age pensions, Mr. Mulroney retreated.

Neither the trade issue nor the row about the budget need do Mr. Mulroney permanent damage. He has plenty of time and parliamentary backing to sort them out. But the investment climate would suffer from the viewpoint of both Canadian and foreign investors, if Mr. Mulroney's pursuit of consensus were to degenerate into a loss of direction.

TWENTY-NINE firms of prospective market makers were last month approved by the Bank of England to participate in the new-style market in Government securities, or gilt-edged, due to open up in October next year.

Everybody agrees it is too many. "For the first three years it is going to be a very unprofitable business to be in," says Mr. John Borkshire, chairman of Mercantile House, which has built a gilt-edged primary dealer called Alexander's Leasing & Crickshank out of discount house and stockbroking companies.

Two applicants for market maker status, the London merchant bank Schroders and the U.S. investment bank Drexel Burnham Lambert, pulled out of the Bank of England's list at the last moment. Other potential candidates, such as Exco International, declined to apply in the first place.

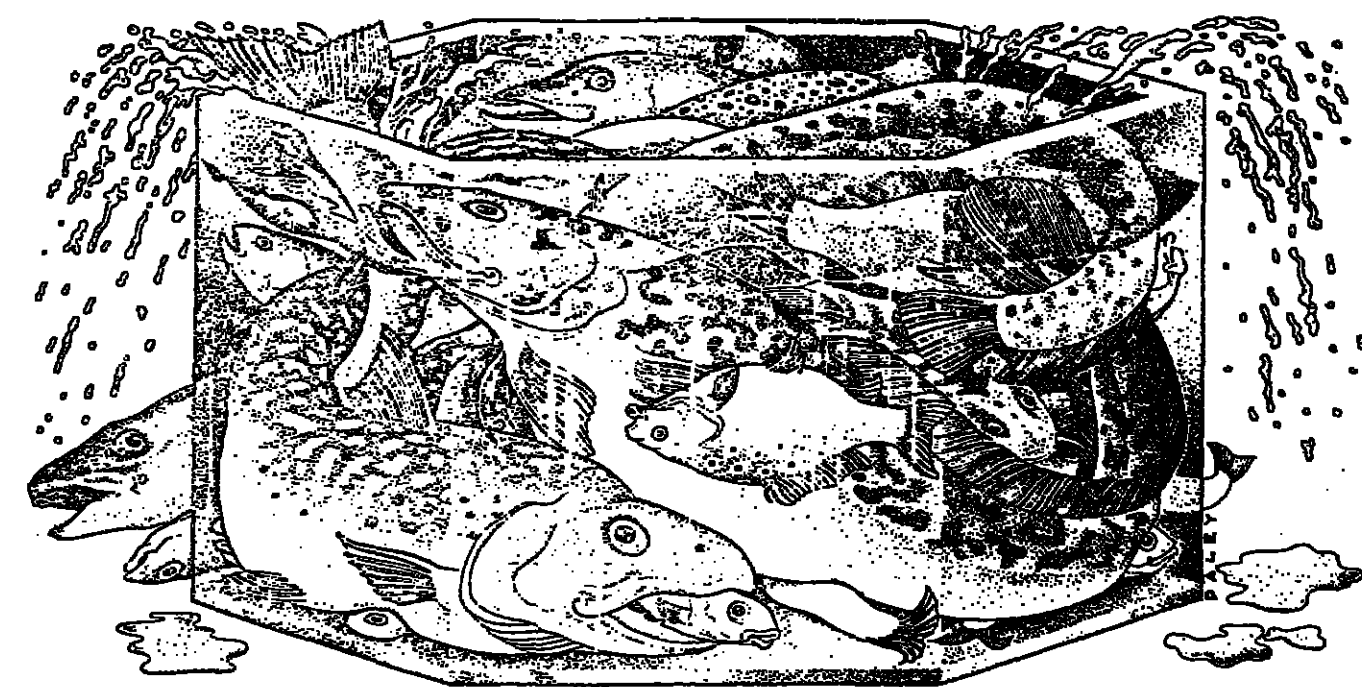
For the record, all the firms of market makers will claim that they are going to be among the survivors of the inevitable process of attrition. But off the record, a partner of a big broking firm admits more candidly: "We're sitting on a bit of a volcano."

The 29 are a highly mixed bunch. Some are the products of mergers which have brought together all the necessary elements of market-making, distribution and research. Others, especially some of the American shops—appear to be little more than organisation charts with a score or more of blank name boxes.

Wherever losses in the gilt-edged battle, it will not be the firms of headhunters who are busy trying to lure traders and salesmen from the established firms to the newcomers. Salaries for any candidate with a smattering of experience are being bid up furiously into the £50,000 to £100,000 range (more still for top men). In a few cases, generous "golden hellos" are also available for the people who need to be unlocked from the "golden handcuffs" fixed on them by their previous firms.

Essentially the market is being reorganised from one consisting of specialised jobs, or market makers, and a few separate brokers into one made up of integrated firms. The existing market has only two firms of jobbers of any great size, Weid Durlacher and Akroyd & Smithers, with around 40 per cent of the market each. Then there are perhaps ten or a dozen substantial broking firms.

The big jobbers have been swallowed up into the two major British-owned securities groups, Barclays de Zoete Wedd and the Mercury International Group put together by S. G. Warburg. But the new market will require all 29 firms to have a team of traders to run their books of gilt-edged securities, which come in a variety of categories including the short-dated and



long-dated sectors, and index-linked.

The various new market makers—primary dealers in American terminology—are approaching the market from different directions, which in inevitably affects their style.

Leading gilt-edged broking firms like Phillips and Drew, W. Greenwell and Greaveson Grant have been motivated by the need to protect their market shares at the distribution end—that is, in dealings with clients.

They have all teamed up with banks to obtain outside capital, and in some cases have also absorbed small jobbing firms, in addition to recruiting traders from other areas such as the Eurobond market.

All the same, they are regarded as being primarily sales-driven, and will run the trading desk on a low-exposure basis simply to service clients' orders.

Many of the newcomers, however, especially the Americans, have no existing base in the market at all. Their sales teams will have to be built up from scratch. Accordingly there is speculation that such market making firms will only be able to make money by taking book positions. This could also, of course, involve them in losses if their judgments turn out to be wrong.

As for the big two, BZW and Mercury, they will begin with a reasonable balance of trading and distribution, but inevitably their market shares at the trading end will drop sharply. They also face the most severe internal management problems of any of the 29 partly because of the large numbers of people involved, and partly because they are the obvious targets for the headhunters.

How will the new market

THE NEW GILT-EDGED MARKET

A tough battle for survival

By Barry Riley, Financial Editor

work? The most obvious change is that market making will shift from the floor of the Stock Exchange to trading rooms around the City of London (apart from certain smaller bargains which may continue to be transacted in the traditional way).

Instead of brokers physically approaching jobbers at pitches on the Stock Exchange floor, the various primary dealers will set up a telephone market of largely self-contained but intercommunicating units.

At Greenwell, for instance, the plan is to set up a trading desk where eight market makers

they can offset positions they have built up through their sales desks. Their activities should greatly increase the liquidity of the market.

Market makers will have another facility available to them. They will be able to borrow stock from investors through the intermediation of recognised Stock Exchange money brokers. This service, in its essential features, will be carried over from the existing jobber/broker market.

The market will be regulated in two ways. First, the Bank of England will keep a very close eye on prudential aspects. Each

being worked out, but the aim will be to build a data base which will enable investigators to follow a clear audit trail in controversial cases where manipulation of prices is suspected.

But whether the new market will prove cheaper and more efficient, either for institutional investors or for the Bank, is debatable.

Mr. John Lewis, the partner of Phillips & Drew in charge of the gilt-edged operation, thinks not. "The costs of dealing are going to rise," he contends. "There will be more people in the market to be paid for. It's a very cheap system we are getting rid of."

Nobody knows quite what will happen in practice, but it may be that commissions will not be so much cut as abolished. Instead, the market could go over to the basis of so-called "net" prices so that commissions get wrapped up in dealing spreads. The result may not be so cheap after all. Mr. Lewis warns: "What institutions will find is that at the end of the day it will be more difficult to beat the indices than it was before."

Much will then depend on the dealing skills of the big institutions themselves. Some are developing their own trading desks and would like—but are unlikely to get—direct access to the primary dealers' own trading teams without going through the salesmen.

Prudential Assurance is frequently mentioned as being the most aggressive of the major institutions.

Many institutions, however, will still want advisory services, including research, and will be prepared to pay for them perhaps through a continuing commission structure. The sales teams of the gilt-edged firms will also have to devise new services, such as sophisticated price information systems. Whatever happens, the estab-

lished gilt-edged practitioners will be challenged by a group of new people into the market. One of the more ambitious of the new firms will be that of Merrill Lynch, the giant U.S.-based securities group, which is already a major operator in other London markets such as Eurobonds, and now sees a rare chance to establish itself in the gilt-edged arena.

Merrill has hired one experienced gilt trader, Mr. John Hutchinson, formerly head of Wedd Durlacher's trading team, but otherwise is very much in the headhunting business. Only a few gaps in its team were filled by the recent decision to buy one of the small gilt-edged jobbing firms, Giles and Cresswell.

In all, Mr. Hutchinson is looking to build a team of 12 to 15 salesmen, ideally by the end of this year. He also wants several people for research. But the eight to 10 positions on the trading desk can probably be largely filled from the ranks of Giles and Cresswell plus personnel transferred from Merrill's other London trading operations. Altogether there could be 25 key professionals in the primary dealership.

The market's going to have problems in the beginning," Mr. Hutchinson recognises. But he insists there will be a chance of making money, and in any case Merrill is here to stay.

Merrill would like to have a healthy market share," he says. "We want to integrate ourselves into this community. The New York management has been very supportive and is very aware of the need for patience in new markets."

Inevitably, however, there is a possibility that one or two of the Americans will pull out, or join forces, before next autumn. That is a risk to which anyone joining one of the new shops, or even if the new firms can build effective teams, they face tricky transitional problems. Somehow their systems and contacts are going to have to be tuned up to full operational level even though no business can actually be transacted before a date as yet undecided, but probably in October next year.

Meanwhile, there is widespread anxiety that the projected size and cost of the new gilt-edged market will be insupportable. There will, initially at any rate, be almost as many primary dealers in London as there are in New York, where 36 firms trade in a Treasury bond market many times as large.

There is bound to be a painful process of attrition. Mr. John Borkshire sees the final number of firms in London as being around 15 names.

He thinks there will be four major firms, six in the second division, and perhaps five more which just succeed in scraping together enough business to remain as primary dealers. Like the proprietors of all the 29, Mr. Borkshire thinks that his own market making firm will be one of the survivors.

Salaries for candidates with a smattering of experience are being bid up into the £50,000 to £100,000 range

will run the book. Orders will be taken by a team of around 15 salesmen sitting nearby and these will be shouted to the traders.

Prices will be quoted according to the position of the trader's book taken in conjunction with a display of other market makers' prices on screens stacked on the trading desk.

These screens—the products of highly specialised information dealer brokers—will be crucial to the operation of the new system. A number of IDs—perhaps around half a dozen—are now being licensed by the Bank of England. Their function will be to facilitate trading between primary dealers so that

approved market maker has already submitted detailed plans of its operations, including the amount of capital which will be committed. When operations begin, the risk exposure of each firm will be closely monitored, and daily reports will have to be submitted.

Secondly, the Stock Exchange will have responsibility for regulating the good conduct of the market. The primary dealers will have to be member firms of the Stock Exchange, and consequently will have to follow Stock Exchange rules.

Moreover, the Stock Exchange's computers will keep central records of all trades. The exact procedures are still

High stakes for fine art

We ought to thank the New York courts, Christie's, the International auction house, and Cristallina, the Swiss art dealer, for the rare chance they have offered outsiders to glimpse the inside workings of the art market.

Christie's has won a Pyrrhic victory now that a New York Court has dismissed the case brought by Cristallina accusing the auction house of negligence. But that is just the ending to a fascinating tale.

It began when Cristallina entrusted Christie's with the sale of eight Impressionist pictures. In the event, in the New York auction room on May 19 1983, only one was sold. A portrait by Degas fetched \$2.2m.

Cristallina was seeking damages for the difference between the amount it received and the \$10m that Christie's had estimated to make from the auction.

While the judge dismissed Cristallina's case with some asperity Christie's has little cause for satisfaction. David Bathurst, chairman of Christie's, has been forced to admit that he misled over the Cristallina sale. After it was over he claimed that three pictures had been sold—a Van Gogh for the equivalent of £1m, and a Gauguin for £619,047, as well as the Degas. What he was trying to do, it transpired later, was to reassure the market to give the idea that the demand for Impressionist pictures was greater than the reality.

Sellers do not often mislead about the unsold works in their sales—for the truth usually leaks out anyway. But in 1981, Christie's was still a fresh face in New York. It was in a very competitive situation with Sotheby's and wanted to prove to the trade that it could hold successful auctions—particularly in Impressionist pictures.

The keenness to secure the Cristallina property is also revealed in the fact that Christie's only took a 4 per cent commission from the vendor rather than the usual 10 per cent.

Men and Matters



"When you said you were NUM, I thought you were NUM not old NUM"

Bathurst was over-enthusiastic in his estimates of the prices that the pictures might realise because he so badly wanted Christie's to handle the auction.

Another surprise to the art world in the judge's summing up of the case is the statement that Christie's established a "floating reserve" of \$150,000 which it could add to the established reserve on any painting if the circumstances of the auction warranted it.

Sotheby's and Christie's are currently indulging in the fiercest rivalry for sales, particularly in New York. A nervous strain has entered the auction rooms, much to the dismay of dealers who rely on the sales for much of their stock.

Master at arms

"Now is a very interesting time to join Lloyd's," said David McWilliam in something of an understatement given that he has just been appointed head of regulatory services at the troubled insurance market.

McWilliam's job will be to enforce the rules at Lloyd's, and that means everything from good behaviour to ensuring that members—or "names"—are solvent. But he is inclined to see the strains caused by recent scandals and losses as part of a bygone era.

The difficulties are a symptom of the past," he said. "The future is very exciting." The appointment of McWilliam, who is 50, to what must rank as one of the City's toughest jobs just now was something of a surprise in the Square Mile, where he has not been involved in either regulatory or insurance work before. But he has other qualifications.

One is a 17-year stint in the Navy where he rose to be Lieutenant Commander, and must have acquired his well-groomed, ordered habits. And though his style could hardly be described as domineering, Loloy's members must be prepared to have things shipshape, particularly in the 400-strong

Grand design

Sir Terence Conran, chairman of Habitat 60, seems to be possessed of tremendous confidence that he and Ralph Halpern of Burton's will win control of Debenhams.

The Architects' Journal, out today, has been nurturing an architectural world scoop that Conran has already chosen two fashionable architects, Eva Jiricna and Jan Kaplicky, to re-build all 67 of the Debenhams stores.

Conran and Halpern seem to have the tide with them in this bid at present. The trade secretary, Norman Tebbit yesterday announced that he will not refer the offer for Debenhams to the Monopolies Commission.

Even so, it seems indecently early to be making firm plans to reshape the stores.

Behind Conran's wish to use the services of the two Prague architects (who now practice independently in Britain) is his enthusiasm to use the concept of the galleries throughout the Debenhams stores—incorporating atria and glass frontages to make each store an individually interesting shopping centre. The Arcade in Milan, built in 1967, has fired Conran "to let light in from the top of the store."

Jiricna and Kaplicky, both in their early forties, left Prague after the 1983 uprising. She designed the Caprice restaurant and the Joseph fashion shops. He has worked for the architect Norman Foster.

Jiricna is now working with Richard Rogers on the interior of the new Lloyds headquarters in the city, and she is also an assessor on the FT's Architecture at Work award.

Observer

BASE LENDING RATES

| | | | |
|-------------------------|------|-------------------------|------|
| A.B.N. Bank | 12½% | C. Hoare & Co. | 12½% |
| Allied Dunbar & Co. | 12½% | Hongkong & Shanghai | 12½% |
| Allied Irish Bank | 12½% | Johnson Matthey Bkrs. | 12½% |
| American Express Bk. | 12½% | Knowles & Co. Ltd. | 13% |
| Henry Ansbacher | 12½% | Lloyds Bank | 12½% |
| Amro Bank | 12½% | Edward Manson & Co. | 13½% |
| Associates Cap. Corp. | 13% | Meghraj & Sons Ltd. | 12½% |
| Banco de Bilbao | 12½% | Midland Bank | 12½% |
| Bank of Montreal | 12½% | Morgan Grenfell | 12½% |
| BCCI | 12½% | Mount-Credit Corp. Ltd. | 12½% |
| Bank of Ireland | 12½% | National Bk. of Kuwait | 12½% |
| Bank of Cyprus | 12½% | National Girobank | 12½% |
| Bank of India | 12½% | National Westminster | 12½% |
| Bank of Scotland | 12½% | Northern Bank Ltd. | 12½% |
| Banque Belge Ltd. | 12½% | Norwich Gen. Trust | 12½% |
| Barclays Bank | 12½% | People's Trust | 13½% |
| Beneficial Trust Ltd. | 12½% | PK Finance Intl. (UK) | 13% |
| Brit Bank of Mid. East | 12½% | Provincial Trust Ltd. | 13½% |
| Brown Shipley | 12½% | R. Raphael & Sons | 12½% |
| CL Bank Nederland | 12½% | Roxburgh Guarantee | 13% |
| Canada Permanent | 12½% | Royal Bank of Scotland | 12½% |
| Cayzer Ltd. | 12½% | Royal Trust Co. Canada | 12½% |
| Cedar Holdings | 13% | J. Henry Schroder Wagg | 12½% |
| Charterhouse Japhet | 12½% | Standard Chartered | 12½% |
| Choulatons** | 12½% | TCB | 12½% |
| Citibank NA | 12½% | Trustee Savings Bank | 12½% |
| Citibank Savings | 12½% | United Bank of Kuwait | 12½% |
| City Merchants Bank | 12½% | United Mizrahi Bank | 12½% |
| Clydesdale Bank | 12½% | Westpac Banking Corp. | 12½% |
| C. E. Coates & Co. Ltd. | 13% | Whiteaway Laidlaw | 13% |
| Comm. Bk. N. East | 13% | Williams & Glyn's | 12½% |
| Consolidated Credits | 12½% | Yorkshire Bank | 12½% |
| Co-operative Bank | 12½% | | |
| The Cyprus Popular Bk. | 12½% | | |
| Duncan Lawrie | 12½% | | |
| E. T. Trust | 13% | | |
| Exeter Trust Ltd. | 13% | | |
| First Nat. Fin. Corp. | 13½% | | |
| First Nat. Secs. Ltd. | 13½% | | |
| Robert Fleming & Co. | 12½% | | |
| Robert Fraser & Ptns. | 13½% | | |
| Grindlays Bank | 12½% | | |
| Guinness Mahon | 12½% | | |
| Hambros Bank | 12½% | | |
| Heritable & Gen. Trust | 12½% | | |
| Hill Samuel | 12½% | | |

Members of the Accepting Houses Committee.

7-day deposits 8½%, 1 month 10½%, Top Time—£2,000+ at 3 monthly notice 12½%. At call when £10,000+ remains deposited.

Call deposits £1,000 and over 9½% gross.

21-day deposits over £1,000 10½%.

Mortgage base rate.

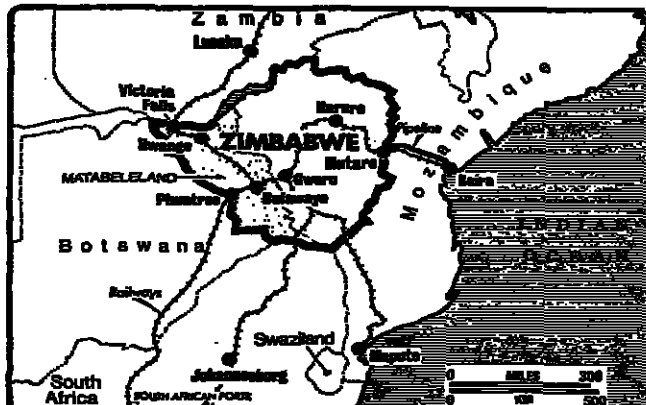
See Provincial Trust Ltd.

Demand deposits 9½%.

ملا من المصلح



The protagonists (from left): Robert Mugabe, Ian Smith and Joshua Nkomo



ZIMBABWE AFTER THE POLLS

Behind Mr Mugabe's mask of confidence

By Michael Holman in Harare

FOR A few hours last weekend, Zimbabweans put aside politics and indulged in one of the country's favourite pastimes—sport. As many black Zimbabweans either watched their first division football teams or listened to radio commentaries, most whites were glued to their televisions, following the live broadcast of the Wimbledon final, Dan Maskell and all.

It is a small but telling example of how the two communities, once locked in a seven-year guerrilla conflict which cost over 25,000 lives, can happily pursue separate interests. But it also shows the extent to which a black majority government is prepared to cater for the tastes of a white minority shrunken from a mid-1970s peak of some 270,000 to perhaps 90,000 today.

Yet the respite was brief. For Mr Robert Mugabe, the Prime Minister, has managed to turn attention from what was an election triumph marked by an absence of violence which many observers thought impossible, to the prospects of what may prove to be a major constitutional crisis. In doing so he has exacerbated the already tense relationship between the Shona majority and the Ndebele minority, alarmed the white community whose skills remain vital, and risked the goodwill of the country's major donors in the West.

It began with Mr Mugabe's angry reaction to the success at the white polls of Mr Ian Smith, the former Prime Minister, whose Conservative Alliance captured 15 of the 20 white seats entrenched in the independence constitution drawn up in 1979 at Lancaster House under British chairmanship. This endorsement of the man who led Rhodesia through UDI years amounted, Mr Mugabe declared, to a rejection of his policy of reconciliation between the races.

Without indicating how he would distinguish between the 18,000 whites who voted for Mr Smith and his party and

the many more whites who either voted for generally more moderate independent candidates, or who stayed away from the polls, Mr Mugabe vowed to punish "racist" whites. He also said he would abolish the entrenched seats—even if it meant overriding a constitution which makes it impossible to do so legally before 1987 at the earliest.

A week later, not content to simply bask in the glow of an overwhelming victory in the black election that followed, Mr Mugabe went on the offensive again and invited a second constitutional showdown.

Interpreting his 63-seat triumph (out of 78 contested black seats) as a mandate for a one-party state, Mr Mugabe served notice that the life of the main opposition, Mr Joshua Nkomo's Zapu (15 seats) was coming to an end and a one-party state beckoned. His assertion was made despite constitutional hurdles which make such a move illegal before 1990. As to the impact of these measures on Western countries, Mr Mugabe was dismissive: they could "go hang," he declared last weekend.

This week, Zimbabwe is starting to live with some of the consequences: an outbreak of township violence against suspected government supporters who must have felt encouraged

in their efforts by the Prime Minister's denunciation of Zapu.

On the face of it, there is no easy explanation for the Prime Minister's behaviour. Although the white vote must have been deeply disappointing to Mr Mugabe—who had two whites in his last Cabinet—he could surely afford to ignore the provocation and abolish the white bloc at the end of 1987. He has had the satisfaction of seeing his long-term rival, Mr Nkomo confirmed as no more than a minority leader many of whose party officials are demoralised.

Mr Mugabe's parliamentary strength is such that should he wish to pursue his declared aim of pushing ahead further and faster with the country's "socialist transformation," there is little if any obstacle that can be presented by opposition members of the 100-seat Parliament.

In the view of many observers here, Mr Mugabe's actions can only be understood as those of a man under pressure. Behind the outward show of confidence (that frequently emerges as intolerance and arrogance on the part of some prominent government members) there is a deep concern about Zimbabwe's vulnerability in the region, and serious weaknesses at home. The response to pres-

sure from a party which, although formed in the mid-1960s was really forged in the climate of a guerrilla war, is instinctively to consolidate, to eliminate opposition real or imagined, and to present a united front at all costs.

The first threat comes from Zimbabwe's borders, in the east. Senior government officials are watching with deep anxiety the steady deterioration in Mozambique's security which could jeopardise vital rail and fuel links. President Samora Machel is under increasing pressure from the Mozambique National Resistance (MNR), encouraged first by white Rhodesia and subsequently trained and supplied by South Africa until Pretoria and Maputo signed a non-aggression pact in March last year.

The second external threat is posed by South Africa, which controls Zimbabwe's alternative routes to the sea. Pretoria has squeezed this windpipe before—ironically, in the 1970s in order to force the government to accommodate to the prospect of change—but that is not the government's most immediate fear.

Government officials have long been convinced that Pretoria is prepared to encourage and supply the dissident movement in Zimbabwe's

southern province of Matabeleland: the source of the first of the internal threats which Government believes it faces.

The so-called dissidents—mainly former members of Zapu's disbanded army which fought in the independence war—have displayed a surprising resilience in the face of renewed Government attempts to eliminate them and to punish, often brutally, those civilians suspected of providing assistance.

The ceasefire that has reigned in the province during the run-up to and during the elections has left Government more convinced than ever that the dissidents' chain of command reaches to the highest level of Zapu, despite Mr Nkomo's vigorous denials.

The second internal concern of government lies in the white community, and the outcome of the election has convinced many in the ruling party that their fears are justified. Rightly or wrongly most members of government believe that the white-dominated business community will certainly not co-operate, and may indeed, impede efforts to introduce a Socialist economy. They also fear that on the security front there is among the whites what amounts to a Fifth Column, and the spectacle of 18,000 unemployed whites voting for Mr Smith's Conservative Alliance did nothing to allay their fears.

It is this combination of pressures that may lie behind Mr Mugabe's apparent determination to ban Zapu and eliminate the white seats, in the belief that his government will be better equipped to deal with the challenges ahead.

It may yet turn out that the Prime Minister will have second thoughts, at least on his approach to Matabeleland, where the banning of Zapu would almost certainly trigger further unrest. But Mr Mugabe has whetted the appetite of an impatient electorate.

Privatising British Gas

Why Ministers have lost sight of their ideals

By Colin Robinson and Eileen Marshall

THE YEAR 1985 is already one of lost opportunities in policy towards the British gas industry. In February, the Government announced that it would not allow the import of Norwegian Sleipner gas. Since there was already a *de facto* ban on gas exports, that decision isolated Britain from the international gas trade, apart from what remains of the Norwegian Frigg contract.

Worse was to follow. At least the trade restrictions are reversible. But if the Government continues for much longer to pursue its chosen method of "privatising" British Gas Corporation, it will soon be past the point of no return. The cost, in terms of lost opportunities, will be more serious.

It is highly advantageous to BGC, compared with the alternative of being subject to greater competition and even compared with the present situation in which it is subject to incessant meddling from the Department of Energy and the Treasury. If anything, the Corporation's already considerable market power is likely to be enhanced as freed from present restrictions (such as on oil activities) it can expand and diversify. BGC is naive to believe that it will be seriously constrained by its proposed regulatory body.

Experience in the U.S. shows that it is common for regulators to be "captured" by the industries they are supposed to supervise. Indeed, some U.S. industries appear to have sought regulation as a means of escaping from competition and have become powerful opponents of deregulation. British Gas seems to have performed its main act of capture even before the regulatory body is established by persuading the Government that the Corporation must remain whole.

It is sad to see Britain heading towards regulation of

natural gas at a time when the U.S., which has experienced the waste and inefficiency of that kind of regime, is retreating from it. Selling BGC whole may seem to fulfil some of the aims of privatisation. There will be some spread of share ownership though it is unlikely that there will ever be a serious threat of takeover of the sort that keeps the managements of most big private companies alert.

Probably more important, the Government has strong self-interest motives for raising the extra billions that will come just before an election from selling a monopoly to an eager City. Not only will it raise more money, but privatisation will

Precedents are very important in politics

proceed quicker if it is in a form acceptable to BGC. But what has happened to the Government's commitment to liberalisation and increased competition? The translation of big public monopolies into big private monopolies is hardly consistent with such ideals. Either the private monopolist, with market power based upon years of state protection, will exploit that power or it will need to be regulated.

Given U.S. experience, it is not sensible to use regulation except as a last resort when there is clear evidence that the relevant activity is a natural monopoly. That is not true of most of the activities presently carried out by BGC.

The only elements of natural monopoly are the main gas transmission system and the local distribution of gas to small consumers (mainly householders). It is perfectly reasonable to aim for a natural gas transmission network which is either publicly owned or privately owned and regulated. Local distribution monopolies (public or private/regulated) are also probably justified. But that is a far cry from the assumption, implicit in the present proposal, that all the activities which BGC happens to have gathered together during its nationalised period consti-

tute a natural monopoly. Instead of rushing headlong into a scheme favoured by BGC, the Department of Energy could more constructively occupy itself in examining means of allowing natural gas supply to move to the more competitive state it would have achieved in the absence of a state monopolistic-cum-monopolist. Restrictions on gas exports and imports clearly need to be removed.

An independent "common carrier" gas transmission system which could be used by suppliers on payment of a tariff should, for example, encourage supply competition compared with the present situation in which BGC, among its many activities, controls long-distance gas transmission.

Privatisation of British Gas, without liberalisation of the gas market, is futile and quite possibly will be disadvantageous in the sense that the privatised corporation's market power, even under regulation, will be increased. However, the precedent set by keeping BGC whole may have more widespread and serious effects than the lost opportunity in the gas market. Already the chairman of the CEBG is reported to have said that the electricity supply industry should be privatised as one entity and other nationalised industries will, naturally enough, wish to preserve their present corporate structures whilst freeing themselves from political interference.

Perhaps there is still time for the Government to reconsider. It would be most unfortunate if it lost sight of the aims of liberalising the market and stimulating competition which were, and surely still should be, the prime reasons for its privatisation programme. Privatising without liberalising makes little sense. If the BGC privatisation plan goes ahead, it may well set the rest of the programme on a course which, instead of bringing benefits to the community, will help no one but the presently nationalised corporations, a Government anxious to find large sources of revenue quickly, and potential regulators of those industries.

Colin Robinson is Professor of Economics University of Surrey, and Eileen Marshall is a lecturer in the Department of Industrial Economics and Business Studies, University of Birmingham.

Sugar prices in Britain

From the managing director, James Robertson & Sons

Sir—Your leading article on the world sugar market (July 5) states that "sugar market prices are currently close to an all-time low in real terms. It may therefore come as a surprise to your readers that the price of industrial sugar in the UK has been increased by 34.38 per cent from July 1."

This anomalous situation is brought about because the price of sugar in the EEC is regulated by the Common Agricultural Policy which has decreed that, despite a massive surplus of sugar, the price must be increased to an all-time high.

To have to buy a major ingredient in an artificially inflated market and to be expected to sell in a free market is trading near disaster, particularly when there are growing suspicions that some other governments are prepared to subsidise sugar to allow their manufacturers to export to markets such as the UK.

Hamish McDonald, Golden Square Works, Droylsden, Manchester.

John Lewis 'all-day Saturday' move

From Mr F. T. Pattinson

Sir—I am given to understand that it is the intention of the management of the John Lewis Partnership to open the John Lewis, Oxford Street, W1 and the Peter Jones, Manchester Square, Chelsea, SW1 stores all day on a Saturday.

I am further given to understand that the opening is to be

Letters to the Editor

carried out in spite of a very large majority of the "partners" at the two branches concerned having expressed a desire not to open all day on Saturdays.

Will the "partners" of the branches of John Lewis concerned be given the opportunity to vote on the issue concerned in a secret postal ballot? The ballot should be carried out before the management of John Lewis takes its decision. If the John Lewis management cannot agree to do this—why not?

F. T. Pattinson, 244 Borden Road, Woking, Surrey, W24.

Business school privatisation

From Mr R. Ashby

Sir—As a graduate of Manchester Business School, I was interested to read the letter from Graham Hall (July 4). I see no difficulty with the privatisation of business schools on the basis of the points raised by Mr Hall.

Privatisation will not prevent the business schools from doing research, but it will mean that each piece of research or line of inquiry will have to be funded from some source or other to whom it will have to

be justified in cost-benefit terms. There is no reason why Government departments should not become "clients" for the longer-term or more rigorous project if there is a benefit to the community. If they are not able to do this, how do they justify their current funding to their government paymasters?

As far as other research is concerned, the schools will be aware of what the market really wants (measured by what it is prepared to pay for). Then we may get business school staff who really understand marketing and running a business. Despite their claimed lack of rigour, the consultants that Mr Hall attacks continue to grow, so they must be getting repeat business from people who are satisfied with what they do.

There is a nice piece of snobbery hidden in the comment by Mr Hall that the business schools will be "relegated" to training institutions. This betrays what is obvious: Mr Hall's view of the priorities for the staff of the business schools. If the training given could be demonstrated to make a dramatic difference to the effectiveness and career progression of the graduates, then they and their sponsors would no doubt pay the price which would allow the staff to do some of the

dispassionate research they seek.

Finally, Mr Hall comments that the private business schools are not known for their research output and that the public sector schools are forcing back the frontiers of knowledge in management skills. We must assume that he is only referring to the UK private schools' research output, though I am not aware of any of the UK schools making a really major contribution to management skills by their research. In the 12 years since I graduated, I am not aware of a single piece of research from Manchester that has made the slightest difference to the way I or any of my clients run our businesses.

Robert Ashby, 10 Colville Terrace, Kensington, W11.

Scottish banknotes

From the Deputy Group Chief Executive, Royal Bank of Scotland

Sir—It was gratifying to read of support for our banknotes from one of our English customers, Mrs B. Davies, the managing director of the Campus Group, Nottingham. I would like to point out that, proud though we are of our banknote issue which has been continuous since December 1727, we are not permitted by law to issue foreign banknotes. It would, therefore, not be possible for Mrs Davies, or any other of your readers, to obtain Scottish notes from the 350 branches which, from September 30 onwards, will trade in England and Wales as The Royal Bank of Scotland. Charles M. Winter, 42 St Andrew Square, Edinburgh.

Double-speak morality on wealth and poverty

From the MP for Oldham W (Lab)

Sir—The current controversy in the Government over whether public expenditure should be cut further to provide for yet further tax cuts conceals the critical issue of the degree of redistribution of income now taking place in Britain.

At Barking Hospital, for example, domestic staff have been told that if they want to keep their jobs they must accept pay cuts of up to 60 per cent. But Mr Peter Fritchard, chairman of Fritchard, the parent company of Barking Hospital private contractors, Crethall, has paid himself an £11,500 dividend rise on top of his salary because profits were so high last year.

A recent survey of the top 100 directors of public companies in Britain revealed that they had an average pay rise of 61 per cent over the past two years. Over the same period an average unemployed man and his family, because unemployed, had no benefit was cut, then taxed, and then the earnings

related supplement was abolished altogether in 1982, has seen his income reduced by nearly 60 per cent.

Mr Richard Giordano, chief executive of BOC, Britain's highest paid director, last year received from non-executive directors he himself had chosen, a pay rise of 48 per cent, taking his salary to £771,600 (or £14,900 a week), approximately 100 times the average manual wage in Britain today. At the same time, his company, Dunlop, recorded huge losses in 1983 of £121m. But his own reward was a salary increase of 21 per cent, followed by a golden handshake of £187,000. On the other side, however, cleaners at Addenbrooke's Hospital, Cambridge, on £1.60 an

hour, have been told that, in order to keep their jobs, they must work harder in accordance with a new roster between 9.30 and 9.50 am, for example, they are now being required to clean nine toilets, eight sinks, and three baths—one woman has to do the job of three before.

In this double-speak morality, what right does anyone have to sentence others to poverty which they themselves could not endure? Mr Matthew Parris, one of Mrs Thatcher's entourage before 1979 and now Tory MP for West Derbyshire, jeered that living on social security was perfectly manageable, but when challenged to prove it, found it almost impossible to live for one week on supplementary benefit. How many Cabinet Ministers on £300 a week could make out, or even understand what it is like to exist, on £25.05 a week as a single person on supplementary benefit today, or on £45.50 as a couple?

At the other end of the scale 179 company directors today get

a salary of more than £100,000 a year. But not only do they start from an exceedingly high baseline, many enriched themselves with huge increases recently.

These high levels of pay and excessive increases are supposed to reflect their entrepreneurial role galvanising their companies towards higher profits. A recent survey checked this theory against the facts by comparing the percentage change in return on capital to 100 top companies, in the period 1981-83 with the percentage rise in the chairman's pay over the same period.

It was found that Sir Peter Baxendale of Shell Transport had an 18 per cent pay rise, but his company's return on capital fell by 23 per cent. Lord Sieff of Marks and Spencer got a 53 per cent pay rise, but his company took a 30 per cent fall in return on capital. There are many more examples.

Michael Meacher, Chief Opposition Spokesman for Health and Social Security, House of Commons.

Acquisitions: how to be wise before the event.

Acquisition is the policy and the buck stops with you.

It's sometimes a lonely position to be in.

We'd like to show you why it needn't be. At Peat Marwick we've put together an acquisition advisory service to make the whole process of buying a company a little less hit and miss and a lot more 'user friendly'.

Where we start depends on you. To some companies it means calling us in on day one to help define appropriate objectives, set an acquisition strategy and then perhaps, short list the likely candidates. We even operate a free international clearing house through our network of offices, 43 in the UK and over 350 throughout the world, for companies wishing to divest or buy companies.

To others it means calling us in to provide a detailed appraisal of a company they're already interested in.

But our role doesn't stop there. Getting the right corporate structure, reviewing the financing alternatives and examining all the tax consequences are as important as buying the right company.

We can help in all these areas, working with both you and your other professional advisers to ensure that when you get round the negotiating table you end up with what you bargained for.

Profit from our experience by ringing Roy Nicholson on 01-236 8000 or by writing for a free copy of our publication 'Acquisition Advisory Services'.

To Peat Marwick, 1 Puddle Dock, Blackfriars, London, EC4V 3PD. Please send me 'Acquisition Advisory Services' and keep me informed.

Name _____ 57097
Company _____
Address _____

You have a partner at Peat Marwick

PEAT MARWICK

a fully integrated banking service

DAIWA BANK

Head Office: Osaka, Japan
London Branch: Tel: 011 622-8208
Frankfurt Branch: Tel: 099 55 02 31
Paris Representative Office: Tel: 011 236 15 73
Daiwa Bank (Capital Management) Limited, London
Tel: 011 622-1454

FINANCIAL TIMES

Wednesday July 10 1985

Tarmac
Construction

Construction at its best.
0902 22431

Kevin Done charts the fall from favour of a Swedish oil services group

Consafe finds itself in deep waters

THE PRICE of Consafe shares tumbled yesterday as the Swedish stock market reacted to the company's dramatic announcement on Monday that it is facing huge losses this year and is being forced to seek financial help from its main creditors.

The shares closed at SKr 53, a precipitous fall from Friday's closing price of SKr 124 and its peak in early 1984 of SKr 510.

Consafe, the world's leading operator of offshore accommodation and service platforms for the oil and gas industry, gave a warning on Monday that it was facing losses of SKr 300 to SKr 400m (\$34.7m to \$46.32m) this year.

Negotiations began in Gothenburg yesterday between representatives of the Consafe board and its main creditor, the Swedish state.

The biggest part of the Consafe fleet of semi-submersible accommodation and service platforms has been built at the state-owned Götaverken Arendal yard in Gothenburg and most of Consafe's long-term debt - some 70 to 80 per cent - has been backed by state guarantees.

At the end of 1984, the group had around SKr 3bn of long-term debt, including SKr 700m in unsecured exchange losses.

This week the group suddenly announced that, with mounting losses, its liquidity was deteriorating sharply and the position was expected to worsen during the rest of the year. It faced no alternative but to seek help from its creditors.

The banks most exposed to Consafe are Skandinaviska Enskilda Banken of Sweden, Barclays and Grindlays of the UK and Nordic Bank, now part of Den norske Creditbank of Norway, but they are largely protected by guarantees from the Swedish state.

For the third time in less than two years, the Swedish Government is being forced to intervene in the financial troubles of struggling Swedish shipping groups.

In early 1984, it reluctantly helped to save the Ericson liner shipping operations, forcing a merger with Transatlantic, for long Ericson's chief domestic rival. By the end of 1984, its attitude had hardened, however, and a week before Christmas it allowed Saleninvest, the country's biggest shipping group, to sink into bankruptcy. It was the country's biggest corporate failure since the early 1930s.

Consafe is a very different case, however. The creation of one of Sweden's brightest young entrepreneurs, Mr Christer Ericsson, it represents one of Sweden's few foot-holds in the offshore supply industry and at the same time it has been a mainstay of the Götaverken Arendal shipyard, which in recent years has gone over virtually exclusively to the building of offshore platforms and drilling rigs.

If the state proves niggardly in its approach to helping Consafe, it might sound the ultimate death-knell for the shipyard, too. The yard had previously warned that it would be forced to cut around 600 of its present 2,800-strong workforce in the face of shrinking future order books.

The Swedish shipbuilding industry is still having to digest the closure of one of the country's two remaining merchant shipbuilding yards, Uddevalla, which is being run down with the loss of more than 2,000 jobs.

Consafe has enjoyed a rapid rise since its creation in 1971 by Christer Ericsson, a promising teenage jazz drummer and, in his twenties, a captain in the Swedish merchant navy. He founded the company around the idea of using a synthetic fabric - similar to that used in car seat belts - to lift and lash cargoes at sea instead of chains.

With a starting capital of SKr 5,000 he had by last year built a

company with an annual turnover of SKr 1bn, total assets (the book value) of SKr 4bn and a workforce of more than 600.

After the success of his initial business idea, he moved into dealing in used cargo containers, particularly for shipping equipment and supplies out to the burgeoning oil and gas fields in the North Sea.

From containers, Consafe began to provide special modules for various living and work functions on the offshore platforms. By 1977, its confidence had grown sufficiently for it to order the world's first "floatel", a purpose-built accommodation platform with rooms for 600 guests.

Expansion has continued at a hectic pace as Consafe has tried to develop its special niche in the offshore supply market. Today, it controls around half the world market for offshore accommodation platforms. Its fleet of close to 20 offshore units now includes a couple of semi-submersible drilling rigs, diving support vessels and several so-called costals, accommodation and service barges.

On the crest of the wave, Christer Ericsson launched Consafe in the Swedish stock market at the beginning of 1984, raising around SKr 340m from a market euphoric at the company's prospects.

Briefly, the share price soared to SKr 510, but it soon began to tumble as the company's earnings forecasts started to prove wildly optimistic and Ericsson's own interests began to be deflected by other business deals.

In 1984, the company barely broke even, although more generous accounting for depreciation, helped the picture a little. At the start of 1984, Ericsson, who still controls around 55 per cent of the equity and some 90 per cent of the votes in Consafe, moved over from managing director to chairman of the group. At the same time, he used one of his growing personal fortunes to buy a controlling stake in the Swedish distributor for Mercedes-Benz cars.

With the storm clouds growing over Consafe, he came back to the helm in March this year, but the company was already clearly off course.

For the banks most closely involved with Consafe, especially Skandinaviska Enskilda Banken, it is now obvious that Consafe grew too fast on too much borrowed capital, but it looks as if it is the state that faces the tricky question of whether the company should now be bailed out.

THE LEX COLUMN

A tighter squeeze for equities

Signs of strain, as well as mid-summer lassitude, are to be seen all over the London markets at present. The money supply figures may say that sterling M3 has been growing at 23.5 per cent over the last three months, but the rising pound suggests that money is tight enough, and a flagging equity market appears to agree: sterling yesterday reached its highest effective rate for 18 months, and the FT 30-share index had its steepest fall since February.

In themselves, the June money statistics were more than usually meaningless, any underlying message contained being obliterated by the pushing and shoving to subscribe for Abbey Life. With more than £4bn of frustrated cheques in clearing bank suspense accounts over make-up day, there is no knowing if the lending total was inflated or understated; it depends on how much of this money came from liquidating other assets, and how much the savings borrowed. Possibly the surprisingly small amount of net gilt sales can be explained by non-bank institutions running down their holdings - in order to meet their many underwriting commitments in the equity market.

Whatever the tangled truth, the foreign exchange markets did not wish to unravel if lending was sterling. A bad underlying figure would keep interest rates high, and something better would allow the gilt-edged market to advance. For equities, high interest rates, however, equally unpalatable. Shares with a lot of trading exposure to the exchange rate were looking particularly unhappy yesterday: KCL, which has such a well publicised sensitivity to the D-Mark, fell 17p to 715p, but then sterling is at its highest against the D-Mark since September 1983. If the pound remains at

current levels, there will also be adverse translation effects across the board, and however little that matters to dividend-paying capacity, the stock market is beginning to worry about it.

Intasun

Reporting in midsummer may have its advantages, but these are scarcely evident for a package-tour operator. In Intasun's case, a surge in late bookings over the next four weeks could decide whether it makes as much or more from trading this year than last year's £12m. This hardly leaves much for investors to ponder in the remaining 48 weeks - unless it is the professional ease with which Intasun is weathering two bad years.

Intasun had done all the right things. It may be that packaging people breeds cynicism, but the company's ruthless treatment of the holidays as a commodity has protected it from an even worse downturn than last year's. Its decline at the trading level, Intasun's push for volume has - after the aircraft disposals that - inflates pre-tax profits - still left it with the clout to repair margins at the expense of hotel operators and air-charter contractors.

Intasun must also be given credit for spotting that Greece would this year be cheap and Spain expensive and for its shift to larger aircraft - and hence larger airports, where consolidations pass relatively unnoticed. Above all, it continues to show the most skilful management of cash - and this without the endowment effect of early bookings which would formerly have swelled the June cash bulge to £70m.

All this may be getting a bit nerve-racking even for Intasun, despite the promise of a bumper 1986-87 on collapsing Mediterranean currencies. That it is leaving

the customers' cash alone and gearing up to buy hotels because it is much more in going out of its way to bring Ramada in as managers, Intasun is recognising that the risks of this diversification need to be spread a bit.

MEPC/EPC

When Olympia & York Developments bought English Property Corporation six years ago, it was pretty clear that OYD had its eye on EPC's Canadian holdings and not much else. Since then, it has encouraged EPC to sell off properties and must have been relieved when MEPC offered to buy the rump that was left.

What MEPC has ended up with is a mixed bag of office, retail and industrial properties in various states of repair. There must be room to add value through development, particularly in a couple of the City of London sites and on the Milton Trading Estate, and the £70m-odd of tax losses will doubtless come in handy. But it is no secret that MEPC made a pitch for stock conversion earlier this year, and it is hard to escape the conclusion that this purchase smacks of second best.

This was not lost on the City, but what really pained the market was the vendor placing used to finance most of the deal. The dilution caused by issuing equity knocked 12p off each share's net asset value, so it was not surprising to see them fall 14p. At the close, they stood only 7p above the 250p placing price. Perhaps the moral for property companies is that the market prefers earnings dilution to asset dilution. With gearing of only 30 per cent and cash of £38m in the last balance sheet, MEPC could easily have paid cash for EPC and left its shareholders a little happier.

Services still key to new Gatt talks

By William Dufforce in Geneva

THE REFUSAL of some important developing countries to negotiate about trade in services is the one remaining obstacle to the convening of a meeting before the end of September to prepare for a new round of international trade talks.

That became clear yesterday at the end of a two-day meeting in Geneva of the consultative group of 18 countries within the General Agreement on Tariffs and Trade (GATT).

Papers submitted to the group by several industrialised countries appear mainly to have satisfied the developing countries' demand for prior commitments and clarifications about the purpose of new talks on trade in goods.

The sticking point remains services. The U.S. has now secured the formal backing of Japan, the EEC and most other industrialised countries for its demand that services be part of the agenda of the new round.

Yesterday, however, India took up the running from Brazil in insisting that talks about services should be kept quite separate from GATT and the negotiations about trading in goods.

Mr Shrirang Shukla, the Indian ambassador to Gatt, said his country was unable to participate in any process that would commit it to negotiate services under the aegis of Gatt.

He agreed, however, to send the papers outlining their positions newly submitted by the industrialised countries to New Delhi and to seek instructions from his Government before next week's meeting of the Gatt council.

The industrialised countries and some developing countries, including Jamaica, Malaysia and South Korea, want the council to convene a meeting of senior officials in Gatt by the end of September to prepare for the start of multilateral trade talks next spring.

Mr Mike Smith, U.S. Deputy Trade Representative, failed yesterday to get categorical assurances from the members of the consultative group that Gatt council representatives would be in a position to decide next week.

Further delaying tactics by India, Brazil and Egypt might block any decision at the council meeting.

The developing countries' opposition to talk about services within Gatt is based on deep suspicions about the intentions of the present U.S. Administration.

Future of MFA, Page 4

Shell may invest \$200m in Colombian coal project

BY MAURICE SAMUELSON IN LONDON

ROYAL DUTCH/HELL has told the Colombian Government it would like to buy a stake in the \$3.2bn El Correjón coal project, which is expected to supply a tenth of the world's demand for imported power-station coal by 1990.

The project, being developed jointly by the Colombian Government and Exxon, produced its first coal for export earlier this year and is due to reach full capacity of 15m tonnes a year by 1989. A second phase, producing an additional 10m tonnes a year, is also under consideration.

Shell has not yet told the Colombian how much of the production it would like to buy. It is understood, however, to be interested in at least 6 per cent, involving an investment of up to \$200m.

The approach to Colombia was made earlier this month when officials of the London-based Shell Coal International met Colombia's

Minister of Mines and Energy, Sr Ivan Duque Escobar, in Bogotá.

The approach was disclosed on Monday in a local press statement by Sr Duque Escobar, who said his Government would consider it after consulting with Exxon.

Under the agreement between Colombia and Exxon, the first phase of El Correjón will produce 15m tonnes a year for export, divided equally between the state-owned Carbocol and Interior, Exxon's Colombian subsidiary.

Shell has been interested in Colombia's coal reserves for many years but stayed out of the initial stages of the El Correjón project, in Colombia's Guajira province, because it thought the mine was too expensive.

Announcing Shell's renewed interest, Sr Duque Escobar reportedly said that Colombia was finding it difficult to raise its 50 per cent of the \$3.2bn. He added that both par-

ties had invested 60 per cent of the capital required and that Colombia was making a sustained effort to obtain credits from international banks to complete its contribution.

In London last night, Shell said it was awaiting a considered response to its approach before telling the Colombians how much of the El Correjón project it would like to purchase.

This would be the group's first big investment in coal mining since the early 1980s, when it acquired 50 per cent of A.T. Massey, a U.S. mining group, the other half of which is controlled by the U.S. Fincor Corporation.

The first phase of the El Correjón project is 50 per cent bigger than the UK's £1.4bn (\$1.94bn) "super-pit" at Selby in north Yorkshire, which has an initial design output of 10m tonnes a year.

Flexibility keeps Shell in good shape, Page 18

Mazda and Ford plan venture in S. Korea

By Carla Repoport in Tokyo

FORD OF THE U.S. is planning to join forces with Mazda of Japan and KIA Industrial of South Korea in a co-operative venture to produce sub-compact cars in South Korea and sell them in North America and Europe.

According to the plan now under negotiation, KIA, South Korea's leading commercial vehicle manufacturer, would invest about \$200m (\$240m) in a new car plant that would produce about 130,000 cars a year. Shipments would begin in early 1987.

Mazda, Japan's third-largest car maker, would provide technological back-up to the venture, as well as supplying components at the early stages. Ford, which holds 24 per cent of Mazda's stock, would provide the marketing network for the Korean car.

Mazda officials said yesterday that the tripartite venture had a "good chance" of going ahead. They said that Mazda or Ford, however, were not planning to take direct equity stakes in the Korean venture.

The venture comes as a result of recent moves by the South Korean Government that allow KIA to diversify into the domestic vehicle market. KIA makes the best-selling commercial van in South Korea, the Bongo, but does not produce domestic vehicles or distribute them overseas.

Mazda and KIA have had links since 1981, with KIA supplying some components to the Japanese company. They have asked for our support (in the venture) and when they specify what they want we will help," a Mazda official said yesterday.

Toyota, Japan's largest car maker, said yesterday that it had not decided whether to begin production in the U.S.

Nihon Keizai Shimbun, Japan's leading economic newspaper, reported again yesterday, however, that Toyota was planning to open a U.S. facility by mid-1988 with an initial capacity of 200,000 compact cars.

Japan eases curbs on Gulf products

Continued from Page 1

Mr Buchanan-Smith said this additional production could have damaging repercussions if exports were concentrated only on a limited part of the world market, but could be absorbed with relative ease if they were equitably spread out across the IEA countries.

European refining capacity is due to come down from a current level of about 700m tonnes a year to 550m tonnes by 1990. Consumption of refined oil products in Europe is at present running at around 450m tonnes.

The IEA ministers also renewed their commitment to energy conservation, development of alternative energy sources to oil and warned of the dangers of complacency in a soft energy market.

While encouraging dialogue at a bilateral and informal level between oil consumers and oil-producing countries, the majority of IEA ministers were opposed to setting up more formal multilateral contacts between the agency and Opec.

Olympia & York sells UK assets to MEPC

BY MICHAEL CASSELL IN LONDON

OLYMPIA & York Developments, the Canadian-based property and resources group, is selling English Property Corporation (EPC) to MEPC, one of Britain's largest development and investment groups, for £112.5m (\$153m).

The deal returns ownership of EPC to the UK, six years after the Richman brothers, who control Olympia & York, purchased the group for £58m at the end of a hotly contested bid battle with Wereldhave, the Dutch development group.

EPC has a mixed freehold and long leasehold portfolio of 30 properties, located predominantly in the south-east of England and with an approximate book value of £220m. Included in the assets are Lee House, the 19-storey office building in City of London which, only 50 years after its construction, is now expected to be demolished and rebuilt. There is one property investment in continental Europe, an office complex to the south of Paris.

In the year to June 30 1984, EPC recorded net income from property of £16.2m and pre-tax profits of about £2m.

Existing management has spent much of its time since the acquisition by Olympia & York selling off investment properties in continental Europe. Last year the company disposed of its entire Belgian property investment and management interests.

In a quickly arranged vendor placing designed to meet a sale deadline imposed by Olympia & York, MEPC is issuing 33m new ordinary shares at 250p - being conditionally placed by Morgan Grenfell - and paying £30m in cash.

The developer is also taking on about £70m of third-party debt to add to its current borrowings of about £450m, although it also inherits some potentially useful tax losses.

The purchase, which will lead to a dilution in net asset value per share of under 3 per cent, helps to tip the balance of MEPC's international portfolio - valued at around £1.2bn before the deal - back towards the UK. About 60 per cent of its property assets will now be held in the UK.

Mr Christopher Benson, managing director of MEPC, said the purchase represented an unusual opportunity to acquire an important property portfolio on terms that were more favourable than those available on individual purchases. The EPC package, he added, offered scope for improving revenues and capital values via an active refurbishment and redevelopment programme.

News of the purchase sent MEPC shares down 14p to 297p on the London Stock Exchange.

See Lex; Background, Page 21

Lloyd's expels Howden chiefs

LLOYD'S insurance market yesterday expelled Mr Kenneth Grob, the former chairman of Alexander Howden Group, the insurance broker, and Mr Mario Benhabbat, a founder and former managing director of the Swiss bank, Banque du Rhône et de la Tunisie, as members, writes John Moore in London.

In a series of disciplinary moves the Lloyd's authorities also expelled Mr Jack Carpenter and Mr Ronald Comery, former senior executives of Howden, from the market. Mr Ian Postgate, the former leading underwriter at Howden, was suspended for six months from July 8 this year.

The action was sparked by allegations made in 1982 against the How-

den executives by Alexander & Alexander Services, the U.S. broker which bought Alexander Howden, Alexander & Alexander alleged that the Howden executives had misappropriated group funds.

Investigations were carried out by Lloyd's and disciplinary action launched. Disciplinary proceedings have not been carried out against Mr Allan Page, the former finance director of Howden, as he has been in poor health.

Lloyd's investigations uncovered an ambitious scheme in which Mr Grob, Mr Comery, Mr Carpenter, Mr Page and Mr Postgate secretly acquired control of the Swiss bank, Banque du Rhône et de la Tunisie. Background, Page 6

World Weather

| Location | Temp | Wind | Cloud | Temp | Wind | Cloud |
|--------------|------|------|-------|--------------|------|-------|
| Algeria | 28 | 22 | 77 | Algeria | 28 | 22 |
| Algiers | 28 | 22 | 77 | Algiers | 28 | 22 |
| Amman | 28 | 22 | 77 | Amman | 28 | 22 |
| Baghdad | 28 | 22 | 77 | Baghdad | 28 | 22 |
| Bahia | 28 | 22 | 77 | Bahia | 28 | 22 |
| Bombay | 28 | 22 | 77 | Bombay | 28 | 22 |
| Buenos Aires | 28 | 22 | 77 | Buenos Aires | 28 | 22 |
| Calcutta | 28 | 22 | 77 | Calcutta | 28 | 22 |
| Cairo | 28 | 22 | 77 | Cairo | 28 | 22 |
| Cardiff | 28 | 22 | 77 | Cardiff | 28 | 22 |
| Chennai | 28 | 22 | 77 | Chennai | 28 | 22 |
| Copenhagen | 28 | 22 | 77 | Copenhagen | 28 | 22 |
| Dakar | 28 | 22 | 77 | Dakar | 28 | 22 |
| Dhaka | 28 | 22 | 77 | Dhaka | 28 | 22 |
| Dublin | 28 | 22 | 77 | Dublin | 28 | 22 |
| Frankfurt | 28 | 22 | 77 | Frankfurt | 28 | 22 |
| Geneva | 28 | 22 | 77 | Geneva | 28 | 22 |
| Hamburg | 28 | 22 | 77 | Hamburg | 28 | 22 |
| Harare | 28 | 22 | 77 | Harare | 28 | 22 |
| Heidelberg | 28 | 22 | 77 | Heidelberg | 28 | 22 |
| Hong Kong | 28 | 22 | 77 | Hong Kong | 28 | 22 |
| London | 28 | 22 | 77 | London | 28 | 22 |
| Los Angeles | 28 | 22 | 77 | Los Angeles | 28 | 22 |
| Madras | 28 | 22 | 77 | Madras | 28 | 22 |
| Mumbai | 28 | 22 | 77 | Mumbai | 28 | 22 |
| Nairobi | 28 | 22 | 77 | Nairobi | 28 | 22 |
| Paris | 28 | 22 | 77 | Paris | 28 | 22 |
| Rangoon | 28 | 22 | 77 | Rangoon | 28 | 22 |
| Rome | 28 | 22 | 77 | Rome | 28 | 22 |
| Singapore | 28 | 22 | 77 | Singapore | 28 | 22 |
| Tokyo | 28 | 22 | 77 | Tokyo | 28 | 22 |
| Yokohama | 28 | 22 | 77 | Yokohama | 28 | 22 |

Readings at mid-day yesterday.

S-Clearly D-Drizzle F-Fair P-Poggy R-Rain S-Snow T-Thunder

Progress Report No. 18 from...

Britain's No.1 manufacturing exporter

\$1,000,000,000 increase in BAe order book in 5 weeks
In the 5 weeks from May 31st, the British Aerospace order book has been further increased by some \$1,000 million. The bulk of this new business is for all the new civil aircraft products - 125-800, Jetstream 31, Advanced Turboprop (ATP) airliner, 146 and the Airbus jetliners, for which BAe is 20% partner. It also includes a third Skynet 4 military communications satellite to be built for the Ministry of Defence.

\$200,000,000 BAe share in new Airbus orders from Lufthansa
Orders from Lufthansa for fifteen Airbus A320 jetliners and a further seven A300 wide-body jets represent work worth some \$200 million for British Aerospace. A large new production centre to house equipping, completion and testing of the high-technology A320 wings is being built at Filton at a cost of more than £4.5 million.

New contract boosts F-111 maintenance work to \$125,000,000
A new contract for major structural inspection and test work on US Air Force F-111 fighter-bombers based in Britain has taken the total value of the maintenance programme, begun in 1978, to around \$125,000,000.

Giotto on its way
Successfully launched by Ariane on July 2nd, the BAe-built Giotto spacecraft is on its 700,000,000-kilometre journey to investigate Halley's Comet, passing next March within 1,000 kms of its nucleus. Giotto had to be ready on time: a missed launch date would have resulted in a 76-year delay - comets wait for no one!

£30,000,000 contracts to modernise Royal Navy systems
Two important new contracts from the Royal Navy, together worth some £30 million, have emphasised the importance of BAe's work on advanced systems and equipment. The contracts are for new shipborne message handling systems and for a more advanced version of the Sea Archer gunfire control system for Type 22 and 23 frigates.

More examples of how British Aerospace's unequalled experience in hypertechnology is helping Britain to stay a world leader.

BRITISH AEROSPACE

100 YEARS ON
LONDON

Fine British Clothes
for men
centaur
ELEGANTLY STYLED

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday July 10 1985

RTS GROUP

ROLLING TRANSPORT SYSTEMS LTD
ROLLING TRANSPORT SYSTEMS OVERSEAS LTD
ROLLING TRANSPORT SYSTEMS (UK) LTD
7 Barking Road, Barking, Essex
SS11 2ND

SERVING SHIPS PORTS, INDUSTRY

TRACTOR - TRAILER SYSTEMS - RO-RO FLATS - CONTAINERS

TEL: BARKINGFIELD (0494) 2491

TELEX: 83784

CBS profits fall 12% in quarter

BY PAUL TAYLOR IN NEW YORK

CBS, the U.S. broadcasting group which is waging a fierce defensive campaign against a takeover bid by Mr. Ted Turner, yesterday reported a 12 per cent decline in second-quarter income from continuing operations and sharply lower first-half results. Record operating profits from its CBS/Broadcast group were offset by lower earnings from other operations.

The New York-based group blamed the overall decline in operating profits on softness in the recorded music business, the impact of its purchase earlier this year of the Ziff-Davis magazine operations, interest charges and disappointing results and higher costs resulting from the restructuring of its key business.

Second-quarter earnings from continuing operations fell to \$78.1m, or \$2.83 a share, from \$88.4m, or \$2.98, in the correspond-

ing period a year earlier. Net income fell even more sharply, by 22 per cent to \$69.3m, or \$2.33 a share, from \$88.5m, or \$2.98, partly reflecting one-time charges associated with the disposal of the group's musical instrument operations. Revenues increased from \$1.19bn to \$1.23bn.

For the first half, CBS reported a 27 per cent decline in net earnings from continuing operations to \$94.5m, or \$3.19 a share, from \$129.4m, or \$4.36, a year earlier. Final net earnings fell by 32 per cent to \$56.1m, or \$2.89, from \$127.5m, or \$4.29. Revenues were flat at \$2.35bn compared with \$2.34bn in the 1984 first half.

Mr. Thomas Wyman, CBS chairman and chief executive, said: "More than half of the decline in second-quarter net income reflected one-time-only charges. On the plus side we were particularly pleased

with the performance of the CBS/Broadcast group which not only set a record in operating profits for any quarter in its history but has also reported the largest quarterly operating profit of any broadcasting entity ever."

The group said quarterly earnings from its CBS/Broadcast group, bolstered by "a very strong performance" by the CBS television network, had increased by 14 per cent to \$181.1m from \$159.4m on revenues up 10 per cent at \$737.2m from \$672.5m.

In contrast, profits from CBS Records plunged to \$18.8m from \$30.5m as revenues fell to \$281.7m from \$305.3m. The profit decline reflected softening market conditions and a reduced domestic schedule of releases from major artists. Profits for the record group's international and direct marketing operations increased, though.

The publishing division suffered a 63 per cent decline in profits to \$2.3m from \$6.3m, while revenues rose by 18 per cent to \$163.9m from \$141.8m. The decline primarily reflects costs associated with the Ziff-Davis deal.

The loss from other operations grew to \$31.7m from \$8.7m, mainly reflecting an operating loss on toy operations and a provision to cover the loss on the sale of a toy plant.

CBS' performance, one of the first second-quarter earnings reports to emerge, appears to set a sombre tone for the results season. However, its share price rose modestly after the announcement, gaining 5% to \$118. The shares were bolstered last week after the company announced a share buy-back plan for 21 per cent of its stock as part of a defensive strategy against Mr. Turner's unwelcome attentions.

Hoesch to sell stake in PWH to Wolff

By Rupert Cornwell in Bonn

HOESCH, the West German steel concern, has agreed to sell its holding in PWH-Werke (PWH), one of the world's major bulk materials handling companies, to the Otto Wolff engineering group, ending an 18-month struggle for control.

The sale, for a price said to be DM 60m (\$20.2m), gives Otto Wolff total control of PWH.

In return, Otto Wolff is dropping the suit it had brought against Hoesch, which claimed that the steel company had acted improperly in acquiring the controversial holding from Arbed, the Luxembourg steel group.

The row started early in 1984, when Hoesch acquired a 49.8 per cent stake in PWH from Arbed, with the intention of merging it with its own construction machinery company Orenstein und Koppel (O & K). But the move was bitterly resisted by Otto Wolff which used its slender 50.4 per cent majority interest in PWH to deny Hoesch its way.

The two companies are now saying that Otto Wolff had acted upon "incorrect information" in taking its legal action against Hoesch. The settlement moreover provides for the "competitive interests of O & K to be guaranteed," although the statement gave no details as to how this would be achieved.

U.S. bank chief quits

By Our New York Staff

MR TONY CONSTANCE, a familiar figure in the London-based Euro-markets for more than a decade, is resigning as chief executive of Manufacturers Hanover's UK operation and as head of its worldwide merchant banking group.

Flick doubles operating income to DM 206m

BY OUR BONN CORRESPONDENT

FLICK, the largest family-owned industrial group in West Germany, is expecting to turn in substantial profits once more this year. In 1984, its operating earnings more than doubled to DM 206m (\$89m) despite a drop in sales by its major arms and engineering subsidiary, Krauss-Maffei.

Herr Hans Werner Kolb, a partner in Flick, which employs 43,350 workers in 63 companies, also disclosed that the Berlin-based Federal Cartel Office would rule by mid-September on the controversial plan to sell Krauss-Maffei to a consortium of West German banks and industrialists.

Under the scheme, which now apparently has the blessing of all other parties involved, Flick would retain an interest of 15 per cent of Krauss-Maffei, compared with the 98.4 per cent currently held through Buderus, which is in turn 97 per cent controlled by Friedrich Flick

Industrieverwaltung, the parent company of the entire group.

The remainder would be divided between three major banks - Dresdner Bank, Deutsche Bank and Bayerische Vereinsbank - the Bavarian regional finance agency LfA, and Raketen Technik, a company jointly owned by the Diehl arms group of Nuremberg and Messerschmitt Bölkow-Blohm, the aerospace and weapons manufacturer.

Estimates of the value of the deal range between DM 170m and DM 300m. Hitherto, the Cartel Office has been wary of the proposed arrangements, chiefly because of the possible emergence of a virtual monopoly of arms production through the linking of Krauss-Maffei and MBB. But Herr Kolb asserted yesterday: "We believe that the scheme will go through."

Flick intends to use the proceeds of the sale to strengthen its other interests in West Germany, on

which DM 530m of capital spending is planned for 1985. These include chemicals and explosives through the wholly owned subsidiary Dynamit Nobel, special steels through Buderus Edelstahlwerke, and the paper manufacturer Feldmühle.

The profits of Flick, which also holds 25 per cent of the W. R. Grace concern of the U.S. and 10 per cent of Daimler Benz, doubled last year from DM 100.7m in 1983, although that year's performance was boosted by a DM 194m capital gain stemming from the winding-up of the Mercure company of Curaçao.

Despite a dip in sales of Krauss-Maffei from DM 2.04bn to DM 1.69bn (reflecting the completion of deliveries of its Leopard 1 tank to Greece and Turkey), turnover of the group rose 5.7 per cent to DM 10.5bn.

Worldwide Flick sales climbed to DM 21.8bn from DM 20.3bn.

FFr 242m rights for Veuve Clicquot

By David Marsh in Paris

VEUVE CLICQUOT, one of France's top champagne companies, is launching a FFr 242m (\$24m) one-for-five rights issue to raise fresh capital to buttress existing activities and finance possible diversification.

The company, traditionally the most export oriented of France's champagne houses, recorded group net profit of FFr 86.2m last year against FFr 71.2m in 1983, on turnover of FFr 903.5m against FFr 804.5m.

The capital increase, under an offer open to the end of this month, will raise nominal capital to FFr 36.6m from FFr 30.5m. The company is issuing 121,900 new shares at FFr 2,000, securing net proceeds of FFr 234m.

The operation is designed to diversify Veuve Clicquot's acquisition of the Giverny perfume company over the past few years. It is also stepping up its financing efforts to develop its two champagne subsidiaries, Veuve Clicquot-Ponsardin and Canard Duchene. The company says it is also looking for diversification opportunities to tie in with its existing brand names.

The company expects a further 25 to 30 per cent increase in group profits this year, with first-quarter turnover up 48 per cent from 1984 on a comparable basis. Higher prices and lower financial charges are the main factors behind the better performance, with export sales expanding particularly fast.

Investments this year are forecast at FFr 38m against FFr 36m in 1984.

Laura Ashley to seek listing with 25% of family holding

BY CHRISTOPHER PARKES IN LONDON

LAURA ASHLEY, the international textile, design, clothes and home furnishings group, is to seek a full listing on the London Stock Exchange by early next year. After 30 years under private control, the company is likely to confirm the flotation today.

The family is expected to part with about 25 per cent of the company in a move which could value the group at about £200m (\$288m). Mr. Bernard Ashley, the founder-chairman, has asked UK bankers Kleinwort Benson to work out a scheme which will allow the workforce to take part "on favourable terms."

He also plans to put about 10 per cent of the family holding into the Ashley Foundation, a trust devoted to direct charitable work with children and in the medical field.

The float will follow a restructuring programme, now under way, in which the 20 or so existing companies will be blended into one.

Mr. John James, who joined the group in 1974, will be group managing director. Mrs. Laura Ashley will be deputy chairman.

The company, which reported pre-tax profits of £14m on consolidated sales of £112m for the year ending January 31 1985, has been growing rapidly for the past 10 years, particularly in the U.S., continental Europe and other overseas markets. It claims to account for almost 20 per cent of all UK exports of women's and children's clothes to the U.S.

It now has more than 180 shops worldwide and plans to open a further 80 and several new factories in the next 12 months. The group employs about 4,000 people, half in the UK, where it has 73 shops and 11 factories.

The company had 55 shops in the U.S. at the end of 1984 and plans to open up to 25 more this year. Its North American subsidiary, headed by Mr. Peter Revers, will shortly move into new headquarters at Mahwah, New Jersey.

Mr. James, explaining the long-moulded flotation, said: "There are lots of expansion opportunities, and ploughing back existing profits is not enough to keep pace."

Mr. Peter Phillips, group finance

director, said that, while expansion of the company's international retail business could be comfortably financed from profits, more was needed to fund planned advances in production. Every 20 new shops needed at least 100 new workers in sewing factories.

The group is something of a rarity in that it is completely vertically integrated: dyeing, printing and making up all its own fabrics for clothes and furnishings to be sold only through its own distinctive outlets. It also makes co-ordinated wallpaper and paint ranges.

Some accessories, such as ties, tableware and knitwear, are made for the company by Ashley designs. Plans are under consideration for further expansion of the product range to include furniture, men's shirts, costume jewellery and handbags.

In the longer term, the company is also considering new manufacturing plant overseas to complement its current expansion programme in Britain and the Netherlands.

Feature, Page 8

International Paper suffers setback

BY CHRIS CAMERON-JONES IN NEW YORK

INTERNATIONAL Paper, the world's largest paper maker, suffered a sharp setback in the second quarter with net earnings falling 47 per cent to \$35.2m, or 57 cents a share, from \$67m, or \$1.21 a share, a year ago.

This left the six-month total for the New York-based group down at \$72.3m, or \$1.17, from \$122.3m, or \$2.19.

Earnings continued to be hurt by

weak pricing levels in most product lines, a decrease in volume and the continued strength of the dollar. Mr. John George, chairman and chief executive, said.

Sales for the latest quarter were unchanged at \$1.2bn, leaving the interim figure lower at \$2.3bn against \$2.4bn last time.

Mr. George said that cost-cutting efforts were continuing including the successful start-up of the first

major machine under the modernisation of the plant at mobile, Alabama. There had also been a reduction in the company's workforce, with about 1,000 salaried employees participating primarily in a voluntary retirement programme.

Half-time earnings a year ago included a net gain of \$10.8m on the sale of land in the first three months. In early trading yesterday shares were down 51% at \$47.

EUROBONDS

3M issue reflects dollar fears

BY ALEXANDER NICOLL IN LONDON

THE EUROBOND market's fears about the extent of the dollar's decline were demonstrated in striking fashion yesterday with the launch of the first reverse dual currency bond, payable in dollars and with a dollar-denominated coupon, but repayable in sterling.

The recent spate of dual currency issues has been dominated in other currencies, mainly Swiss francs, and repayable in dollars. The idea is to offer investors a play on exchange rates.

The latest issue, led by Morgan Guaranty for Minnesota Mining & Manufacturing, the U.S. diversified industrial group, an AAA-rated borrower, turns the concept on its head. The \$100m, 9% per cent, five-year bond, issued at par, is repayable in sterling at an exchange rate of \$1.3605, the rate at the time the deal was done.

Investors will thus have a dollar investment which will benefit them if the dollar declines substantially, while 3M is paying less than it would on a sterling borrowing, though probably slightly more than it would on a conventional dollar issue.

The issue was amid a flurry to come out late in the day after a long period in which deals were stifled by a U.S. credit market setback and the dollar's fall on foreign exchange markets. Attention for most of the day focused on two new New Zealand dollar bonds and increases in two Australian dollar issues.

| BNF Bank bond average | | | |
|-----------------------|----------|---------|----------|
| July 9 | Previous | July 9 | Previous |
| 103.510 | 103.785 | 103.510 | 103.785 |
| High | 1985 | Low | 1985 |
| 103.510 | | 99.940 | |

As credit markets rallied on encouraging remarks on defence spending by President Ronald Reagan, Ford Motor launched a \$150m issue, led as usual by Goldman Sachs International. It was priced at 99 1/4 with a 10% per cent coupon and eight-year life.

Inco, the Canadian-based international metals group, also braved the dollar market with a \$75m, seven-year issue at 11 per cent. It was priced at 100% per cent by lead managers Morgan Grenfell. Like the Ford issue, it was launched too late for the market to settle on a trading level.

In the dollar convertible sector, Fuji Heavy Industries is raising \$50m for 15 years with an issue led by Yamachika International. It has an indicated coupon of 3 per cent and premium of 5 per cent, with final terms to be set on July 17.

The New Zealand sector saw its first Japanese borrower, Nichimen, a trading concern. Its NZ\$40m issue, led by J. Henry Schroder Wagg, is guaranteed by Sanwa Bank and is for five years with a 16% per cent coupon and par pricing.

An overseas subsidiary of Development Finance of New Zealand is

raising NZ\$40m for three years with a 16% per cent coupon and par pricing, led by Goldman Sachs International.

CRA Finance raised its A\$50m issue to A\$50m, while SBC (Australia) increased its A\$40m bond to A\$50m.

The Swiss market, in addition to several small issues, saw Southmark, the U.S. property concern, set an indicated 6% per cent coupon on its SwFr 120m issue due 1993, led by Banque Paribas (Suisse). Final terms will be set on July 17.

Hokkaido Electric Power's SwFr 100m 10-year issue was priced at 100% with a 5% per cent coupon. The Swiss market was quiet, with attention focused on the equity market. The Inter-American Development Bank's two-tranche issue closed at 99 1/4 on the 10-year tranche and 99% for the 20-year tranche. Both sections were priced at par.

Osterreichische Kontrollbank is issuing a Fl 100m five-year Euro-note with a 7 per cent coupon and par pricing, led by Amsterdam-Rotterdam Bank, while in the domestic Dutch market Banque Française du Commerce Extérieur is making a Fl 300m 7% per cent issue with an indicated price of 99 1/2, due 1991-97.

The German bond market eased by up to 4 point on profit-taking. Elsewhere, Electricité de France is expected to launch a Ecu 150m issue.

International Bond Service, Page 14

Trinidad to step up borrowing

By Peter Montagnon in London

TRINIDAD and Tobago intends to step up its borrowings from international financial markets to help develop its indigenous resources, notably natural gas. Mr. George Chambers, Prime Minister, said in London yesterday.

The borrowings will be spread through a number of different currencies and markets, including those for Swiss francs and yen, where private placements have already been issued this year. Trinidad hopes to return to the building bond market where it launched a \$50m issue in April last year.

Officials say that this year's international borrowing needs will exceed \$400m. Commercial bank credits will be basically confined to specific project needs.

Mr. Chambers told a symposium of bankers and businessmen that Trinidad, with total foreign debt of some \$1.43bn, still had capacity to borrow, as it had a debt service to export ratio of only 16.1 per cent in 1984.

Also foreign exchange reserves which totalled TTS\$1.6bn (U.S.\$1.16bn) at the end of last year represented eight months' import cover, he said. While they acknowledge that this gives Trinidad a high degree of comfort, bankers say they are worried by the continuing decline of reserves from a peak of TTS\$7.6bn in 1982.

Though the fall has slowed this year, central bank holdings of foreign exchange had still fallen by TTS\$458m in the first half, Mr. Chambers said.

All these securities having been sold, this announcement appears as a matter of record only.



Imperial Chemical Industries PLC

(Incorporated with limited liability in England under the Companies Act, 1908 to 1917)

Issue of up to

£125,000,000 11 1/4 per cent. Bonds 1995

of which £75,000,000 has been issued as the Initial Tranche

S. G. Warburg & Co. Ltd.

Morgan Grenfell & Co. Limited

Banque Paribas Capital Markets

Credit Suisse First Boston Limited

Generale Bank

Lloyds Bank International Limited

Swiss Bank Corporation International Limited

J. Henry Schroder Wagg & Co. Limited

Amro International Limited

Baring Brothers & Co., Limited

Deutsche Bank Aktiengesellschaft

Goldman Sachs International Corp.

Nomura International Limited

Union Bank of Switzerland (Securities) Limited

| | | | |
|--|---|---|--|
| Abt Bank of Kuwait K.S.C. | Al-Mal Group | Banca Commerciale Italiana | BankAmerica Capital Markets Group |
| Bank of China | Bank Max Fischer C.V. | Bank Leu International Ltd. | Bankers Trust International Limited |
| Banque Bruxelles Lambert S.A. | Banque Générale du Luxembourg S.A. | Banque Internationale à Luxembourg S.A. | Barclays Merchant Bank Limited |
| Bechtel F.ink Anstalt | Berliner Handels- und Frankfurter Bank | Charterhouse Japhet plc | Chase Manhattan Capital Markets Group |
| Citicorp Investment Bank | Commerzbank AG | Copenhagen Handelsbank A/S | Creditanstalt-Bankverein |
| Credit Commercial de France | Credit Industriel d'Alsace et de Lorraine | Credit Lyonnais | Credit du Nord |
| Dai-ichi Kangyo International Limited | Daifuku Europe Limited | DBS Bank | DG BANK |
| Dominion Securities Pte Ltd | Dresdner Bank | The Development Bank of Singapore Ltd. | Deutsche Genossenschaftsbank |
| Fuji International Finance Limited | Europäische Bank für Österreichische Sparkassen | Enkilda Securities (Sweden) Ltd | Europäischer Bankverein |
| Hill Samuel & Co. Limited | Hoare Govett Ltd. | Great Pacific Capital S.A. | Crédit Lyonnais |
| Kreditbank N.V. | ITC International | Industrielle Bank für den Handel | Kleinwort, Benson Limited |
| Mitsubishi Finance International Limited | Mutual Finance International Limited | Manufacturers Hanover | Merrill Lynch Capital Markets |
| The National Bank of Kuwait S.A.K. | The Nikko Securities Co., (Europe) Ltd. | Samuel Montagu & Co. Limited | Morgan Stanley International |
| Onion Royal Bank Limited | Paribas Bank International | Nippon Kangyo Bank (Europe) Limited | Norddeutsche Landesbank |
| N.M. Rothschild & Sons Limited | Paribas Bank International | Pierson, Halding & Pierson N.V. | PK Christmann Bank (UK) Limited |
| Sanger & Friedlander Limited | Smith Barney, Harris Upham & Co. Limited | Schoeller & Co. Bankgesellschaft | Samson & Coates |
| Saurat, Turnbull & Co. Limited | Suzuki Finance International | Société Générale | Standard Chartered Merchant Bank |
| Teito International Limited | Verband Schweizerischer Kantonalbanken | Tokai International Limited | Toronto Dominion International Limited |
| Westdeutsche Landesbank AG | Williams & Glyn's Bank plc | Vereins- und Westbank AG | M. M. Warburg-Brinkmann, Wirtz & Co. Limited |
| | | Yamauchi International (Europe) Limited | Yasuda Trust Europe Limited |

WORLD VALUE OF THE DOLLAR
every Friday in the Financial Times

INTERNATIONAL COMPANIES and FINANCE

Republic New York sets its sights on the quality customer

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

REPUBLIC New York Corporation's \$150m Eurozone facility, launched yesterday, marks a sally into the Eurozone by one of the U.S.'s more unusual banks. Though not in the mega-bank league (its \$12.1bn balance sheet ranks it number 30 in the U.S.), it has at various times over the last few years featured on Salomon Brothers' charts as the most profitable bank, the most strongly capitalised, the best reserved against loan losses, the most conservatively managed, the most liquid, the most productive measured in operating revenue per employee and the fastest-growing in terms of overall earnings.

Many bankers would consider some of these qualities to be mutually exclusive. But one reason Republic does not fit the mould could be that its guiding light is Mr Edmund Safra, whose motto is: "If you're going to launch a ship on the stormy seas of banking, make sure it's strong."

Mr Safra founded Republic in 1986 and currently owns about 36 per cent. It was the one bank in its stable that he did not sell to American Express when he disposed of the Trade Development Bank group two years ago, which means it has now become his chief banking interest. Part of the remaining stock is owned by Safra associates, and the rest is traded on the New York Stock Exchange.

Republic is something of a chameleon. In New York it seems part of the herd, pursuing the man in the street for his savings through a

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for July 9.

| U.S. DOLLAR | Issued | Old | Other | Change on | Yield |
|-------------------------|--------|---------|---------|-----------|-------|
| STRAIGHTS | | | | | |
| Amster Credit 100 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Amster Credit 12 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Bank of Tokyo 100 91 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| BP Capital 11 1/2 92 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 12 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 15 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 18 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 21 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 24 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 27 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 30 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 33 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 36 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 39 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 42 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 45 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 48 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 51 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 54 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 57 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 60 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 63 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 66 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 69 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 72 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 75 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 78 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 81 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 84 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 87 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 90 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 93 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 96 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 99 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 102 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 105 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 108 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 111 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 114 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 117 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 120 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 123 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 126 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 129 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 132 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 135 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 138 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 141 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 144 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 147 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 150 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 153 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 156 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 159 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 162 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 165 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 168 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 171 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 174 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 177 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 180 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 183 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 186 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 189 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 192 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 195 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 198 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 201 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 204 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 207 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 210 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 213 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 216 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 219 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 222 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 225 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 228 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 231 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 234 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 237 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 240 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 243 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 246 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 249 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 252 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 255 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 258 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 261 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 264 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 267 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 270 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 273 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 276 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 279 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 282 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 285 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 288 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 291 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 294 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 297 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 300 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 303 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 306 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 309 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 312 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 315 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 318 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 321 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 324 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 327 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 330 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 333 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 336 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 339 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 342 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 345 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 348 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 351 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 354 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 357 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 360 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 363 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 366 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 369 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 372 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 375 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 378 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 381 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 384 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 387 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 390 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 393 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 396 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 399 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 402 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 405 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 408 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 411 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 414 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 417 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 420 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 423 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 426 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 429 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 432 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 435 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 438 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 441 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 444 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 447 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 450 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 453 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 456 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 459 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 462 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 465 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 468 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 471 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 474 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 477 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 480 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 483 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 486 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 489 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 492 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 495 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 498 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | 8 1/2 |
| Canada Nat 501 1/2 90 | 100 | 102 1/2 | 102 1/2 | - 1/2 | |

CITICORP — THE LEADER IN SWAPS

In April and May alone, Citicorp Investment Bank completed 112 swaps, of which the following are representative:

\$100,000,000
The Procter and Gamble Company

Seven Year
Interest Rate Swap

Citibank, N.A. initiated and arranged this transaction.
CITICORP INVESTMENT BANK

SFr 150,000,000
News Group Publications, Inc.

Nine Year
Currency Swap

Citibank, N.A. arranged and negotiated this transaction.
CITICORP INVESTMENT BANK

\$75,000,000
The Goodyear Tire & Rubber Company

Two Year
Interest Rate Swap

Citibank, N.A. initiated and arranged this transaction.
CITICORP INVESTMENT BANK

£50,000,000
The Mitsubishi Bank Ltd.

Five Year
Currency/Interest Rate Swaps

Citicorp Investment Bank Limited initiated and arranged this transaction.
CITICORP INVESTMENT BANK

A\$10,000,000
Pioneer Concrete Services Limited

Three Year
Interest Rate Swap

Citicorp Capital Markets Australia, Limited initiated and arranged this transaction.
CITICORP INVESTMENT BANK

£20,000,000
The Coca-Cola Company

Five Year
Currency Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.
CITICORP INVESTMENT BANK

\$20,000,000
Commercial Bank of Korea New York Agency

Two Year
Interest Rate Swap

Citibank, N.A. initiated and arranged this transaction.
CITICORP INVESTMENT BANK

\$25,000,000
International Finance Corporation

Ten Year
Interest Rate Swap

Citibank, N.A. arranged this transaction.
CITICORP INVESTMENT BANK

\$43,000,000
Saga Petroleum A.S.

Five Year
Interest Rate Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.
CITICORP INVESTMENT BANK

ECU/\$20,000,000
Nordiska Investeringsbanken

Five Year
Currency/Interest Rate Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.
CITICORP INVESTMENT BANK

¥5,000,000,000
Nissan Motor Acceptance Corporation

Three Year
Currency Swap

Citibank, N.A. initiated and arranged this transaction.
CITICORP INVESTMENT BANK

\$50,000,000
Development Finance Corporation of New Zealand

Ten Year
Interest Rate Swap

Citicorp Investment Bank Limited initiated and arranged this transaction.
CITICORP INVESTMENT BANK

© Citicorp Investment Bank is a servicemark of Citicorp.

CITICORP INVESTMENT BANK

INTL. COMPANIES & FINANCE

German transformer makers fail to deal with overcapacity

BY PETER BRUCE IN MANNHEIM

THE WEST GERMAN head-quarters of Brown Boveri (BBC), the Swiss-owned electrical plant producer, dominates industry here. Some 13,000 people pass through the gates every morning, contributing to sales last year of DM 3.5bn (\$1.15bn) and net profits of DM 23m. About 600 of the Mannheim staff make their way to a complex of undistinguished buildings to begin a day's work on products for one of the oldest technologies still supplied by the plant.

They are a little special, these 600 people, because they build large power and distribution transformers. If ever there was an industry in trouble in West Germany—and at the moment there are not many—this is it.

In the space of just 15 years, the West German transformer market has collapsed. In the boom years after the war it was the biggest in Europe. Domestic orders, measured in performance terms, have slumped from nearly 45,000 mva (million volt-amperes) in 1970 to 16,000 mva a year. Predictions are that the domestic market could fall further, to around 9,000 mva.

BBC could just about produce that on its own in Mannheim but there are nine other German producers, none of whom, it seems, shows much interest in getting out of the business.

Herr Werner Schmidt, director of the transformer producers' association, estimates that his members are probably working at around 40 per cent below capacity in the larger, normally profitable, ranges.

There is no salvation in sight. "This is not a business that will make you rich," says Herr Wolfgang Laux, general manager of BBC's transformer division. "The best you can hope for is that the market stagnates."

Although some local trans-

former producers would quibble with Herr Schmidt when he claims that "none of my members are making money," most of them do not have to prove him wrong. The market leader, Transformator Union, established in the early 1970s by Siemens and AEG as a sister company to Kraftwerk Union, their nuclear power plant joint venture, has not reported profits since 1979-80.

Herr Schmidt and some producers became so nervous about the industry last year that they tried to form a "crisis cartel," winning support from the government which, it was hoped, would allow some producers to bow out gracefully. The attempt failed.

Conventional wisdom has been that the smaller manufacturers refused to play along, fearing they would be swamped in the cartel by the majors. But it seems more likely that neither BBC nor Sweden's Asea, which produces transformers at two locations in Germany, were very keen.

The fourth of the large producers, SGB, a subsidiary of the country's biggest electricity utility, Rheinisch-Westfälische Elektrizitätswerk (RWE), is used as a prime source of equipment by its parent and was probably a non-starter as well. "Does one solve business problems with a cartel?" asks Herr Laux at BBC. "No."

There seems little doubt that the cartel was aimed at persuading the smaller four or five producers to abandon the industry, but the choices facing them were more stark than those facing producers with, for instance, more than one plant.

By the time the cartel was being seriously mooted, at least some of the major producers thought they had found a way round the declining orders at home and had begun exporting in earnest. Government statistics show, for instance, that in transformers using fluids (mainly oil) as an insulating agent (most large transformers are both insulated and cooled in this way) export values rose from DM 102m in 1974 to DM 484m in 1982.

This dependence on exports, Herr Schmidt says, still exists, although 1984 sales abroad fell to DM 264m. As major international electrical plant contractors, Siemens and AEG, BBC and Asea have been able to tie their own transformers

into plant contracts. BBC says a third of its total transformer sales are now tied to major BBC contracts, while a further third are exported as single units.

The competition abroad, however, is also beginning to prove heavy, with Japanese producers making deep inroads into traditional European export markets and with the oil producing third world countries, normally big buyers, being tempted away by Japanese prices. The Japanese producers made their mark in the international markets by virtually destroying the lucrative South African market for the high cost Europeans.

There is not much the Europeans, or Germans, can do. "You can't win market share

little. If something is not done, then the cancer will grow."

In the long term some plants will have to be closed," says Mr Göran Lindahl, general manager of Asea's international transformer business. But like many colleagues in the industry, he sees overcapacity as an international problem and means that someone else is going to have to close, not Asea. "We are satisfied with our German operations," he says. "We are in the market and we want to stay there."

Asea has probably been saved by a long running group-wide commitment to strict rationalisation measures. "Some countries and companies started to do something about their capacity problems earlier," he says.

Herr Schmidt, echoing the same point, concedes that the German producers "look on with envy at what the British have done." Hawker Siddley and GEC are the only two remaining major British transformer producers, the result not so much of a structured thinning out of the industry but of spontaneous withdrawals and takeovers with which West Germany's large-scale manufacturers seem extremely uncomfortable.

Trafo-Union, in which Siemens now has a 75 per cent stake following AEG's restructuring, is trying to close an entire works in Stuttgart. It has run into serious difficulties with its unions, which have succeeded in delaying closure for almost a year. "The company's future looks perilous. Its Berlin-based transformer subsidiary, Volta, is also losing money but cannot be closed because of the political considerations involved, while sales at its Brazilian subsidiary have begun to fall heavily."

Siemens will probably stand by Trafo-Union, but the unknowns facing the German industry as a whole must be very unsettling. Energy saving measures have severely cut down on power usage at home, by the time the dollar begins to work in favour of the old third world importers, the Japanese may have established an immovable foothold. Worst of all, Wolfgang Laux at BBC knows that the transformers he has been putting together in Mannheim now—not one for a German customer—have a life expectancy of up to 50 years. The spares business is horrible.

In the space of just 15 years the West German transformer market has collapsed. In the boom years after the war it was the biggest in Europe. Domestic orders, measured in performance terms have slumped

by developing new products in this business," says Herr Schmidt. "Transformers may have the advantage of being irreplaceable, but their function has not changed since they were invented."

China is emerging as a potential, if temporary, saviour, but the U.S. market, as Asea spelled out in its 1984 annual report, has become "severely depressed."

Most producers agree that the only way to stop the rot in Germany is to cut capacity, but both BBC and Asea claim they are profitable in transformers or, in BBC's case, at least not losing money. Cutting capacity is difficult anyway, since transformers are not made on production lines and usually involve an enormous amount of skilled handwork in assembly.

"We can go on like this," says Herr Schmidt. "But it can't be the goal of an industry to lose money or just make a

REACHING NEW HEIGHTS IN AIR TECHNOLOGY

For the international Fläkt Group, 1984 was another year of progress:

Acquisitions strengthen market position

● Fläkt became one of the world's three largest manufacturers of industrial fans after consolidation in 1984 of the French subsidiary Solvent-Ventec, and the European leader in energy metering systems by purchasing ICM International Control Meters AB (Sweden). ● Fläkt's Italian subsidiary acquired two local air handling equipment companies and additional heating and piping companies were bought in Sweden and Belgium. Fläkt is now one of the world's largest heating, ventilation and air conditioning contractors.

New technology and products

● Joint ventures: with Dorr-Oliver (U.S.) for a system to process residual products from Fläkt DRYPAC flue-gas desulphurization plants into industrial additives; with Deutsche Babcock (West Germany) for a wet desulphurization system for large coal-fired power plants in Scandinavia.

● In the important West German market, three major orders were placed for DRYPAC systems. Similar systems are being installed in the U.S. and Sweden.

● New state-of-the-art air-handling equipment was introduced as well as a two-stage axial unit to supplement Fläkt's unique range of anti-stalling fans.

● New-generation compact pulp dryer. Fläkt pulp dryers with a combined annual capacity of 1 million tonnes were started up in 1984 — an industry record confirming Fläkt's position as the leading supplier of dryers to the pulp and paper industry.

● Robot-equipped, modular paint finishing line for General Motors (U.S.). In the past six months, Fläkt has received similar orders worth a total of £65 M from automotive manufacturers on four continents, including the largest paint finishing contract ever placed (£35 M), covering 11 Fläkt modular spray booths.

● Clean rooms: Siemens in West Germany, as well as Swedish French and Finnish pharmaceuticals and electronics companies, ordered Fläkt systems.

R&D

In 1984, Fläkt invested a record amount in R&D, notably in the air pollution control field. The largest R&D

budget in Group history was also approved for 1985. A pilot plant for testing Fläkt's new system to remove nitrogen oxides is being installed in Malmö, Sweden.

East Asia

The wholly-owned Gadelius Group captured record orders (£35 M) from the Japanese pulp and paper industry for Kamyr pulp digesting equipment. Gadelius is building a second facility to manufacture ASEA industrial robots in Japan.

1985 Outlook

Order bookings of the Fläkt Group increased 37 per cent from January to March. The forecast of higher earnings in 1985 remains valid.

If you would like to know more about one of the leading companies in air technology and its potential for future growth, write for a copy of Fläkt's 1984 annual report. A request to our head office, or to our local company below, will receive prompt attention.

ANNUAL REPORT HIGHLIGHTS

(£ millions, except per-share data)

| INCOME DATA | 1984 | 1983 |
|---|--------|--------|
| Sales | 860 | 731 |
| Earnings before special adjustments and taxes | 24 | 20 |
| Taxes | 9 | 12 |
| Reported net earnings | 3 | 4 |
| Adjusted net earnings | 9 | 7 |
| Per share (based on standard 50% tax) | 2.55 | 2.30 |
| OTHER DATA | | |
| Order bookings | 817 | 731 |
| Dividend per share | 0.85 | 0.85 |
| Employees at year-end | 14,355 | 13,419 |

Exchange rate at December 31, 1984: £1.00 = SEK 10.45.



More than 90 companies in 30 countries.
Head office: Box 81001, S-104 81, Stockholm, Sweden. Telex 10430.
In the U.K.: FLÄKT LTD., Staines House, 158 High Street, Staines, Middlesex TW18 4AR. Telex 261554.



Banco Nacional de Comercio Exterior, S.A.

MEXICO

£90,000,000

Sterling Finance for U.K. Buyers of Mexican Exports

Funds available from

Barclays Bank PLC

International Mexican Bank Limited

—INTERMEX—

Lloyds Bank PLC

Midland Bank PLC

National Westminster Bank PLC

Standard Chartered Bank

Scheme operated by

Banco Nacional de Comercio Exterior, S.A.

Arranged with the assistance of



International Mexican Bank Ltd.

—INTERMEX—

June 1985

All of these securities have been sold. This announcement appears as a matter of record only.

June, 1985



PLITT THEATRES, INC.

\$40,250,000

11% Notes Due August 15, 2000

Interest Payable Semiannually on August 15 and February 15

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

U.S. \$300,000,000



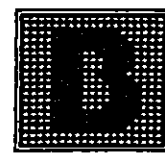
Crédit Lyonnais

Subordinated Floating Rate Notes Due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from 10th July, 1985 to 10th January, 1986 the Notes will carry an Interest Rate of 7½% per annum. The interest amount payable on the relevant Interest Payment Date which will be 10th January, 1986 is U.S. \$405.69 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Reference Agent

U.S. \$600,000,000



Banque Nationale de Paris

Partly Paid Registered
Floating Rate Notes Due 1995

Notice is hereby given that for the six month interest period from 10th July, 1985 to 10th January, 1986 the Registered Securities will carry an Interest Rate of 7½% per annum (to produce an Aggregate Rate of 1.362499% per annum). The Interest Amount payable on the 10th January, 1986 on each Registered Security in the initially paid up amount of U.S. \$250,000 will be U.S. \$10,445.83.

Credit Suisse First Boston Limited
Agent Bank

INTERNATIONAL COMPANIES and FINANCE

Flexibility keeps Royal Dutch/Shell in good shape

BY IAN HARGREAVES



ROYAL DUTCH/SHELL has always been the oil company which should not work. Governed by a tangled matrix of committees divided between the sleepy Hague and London's concrete South Bank, even Shell veterans have difficulty in explaining how the company functions. Genetically, a hybrid of Dutch dourness and English class-consciousness, Shell has a slightly musty image; reliable, but a bit dull.

"Our shares sell at a lower price-earnings ratio than the record justifies," says Mr Peter Holmes, historian, mountaineer, photographer, skier, astro-nomer, amateur geologist and newly installed chairman of Shell Transport and Trading, the UK-based company which makes up 40 per cent of the group. "We are foreign. We are complicated."

The other 60 per cent is Royal Dutch, headed by Mr Lo van Wachem, who in line with the company's unswerving tradition of alternating national leadership, has just succeeded Sir Peter Barendse as chairman of a committee of seven managing directors, which is the group's top executive team. Mr van Wachem is a mechanical engineer and like Mr Holmes, he has worked only for Shell.

In some respects, Shell has been a bystander during the Wall Street turmoil precipitated by Mr Boone Pickens. Because of its complex parentage and its size—second only to Exxon—Shell is more or less invulnerable to takeover, and although its shares trade at a larger discount to asset value than Amoco or Exxon, it has shown no interest in boosting shareholder values by buying its own shares. Partly this reflects technical difficulties, but the group has also made a conscious decision that it prefers to spend its constantly replenishing cash mountain on other things.

"There are so many opportunities, it's difficult to choose between them," says Mr Holmes. In the last 18 months, the company has paid \$5.5bn for the 30 per cent of the U.S.-based Shell Oil it did not already own, and earlier this month it agreed to pay Occidental \$1bn for half

of Oxy's interests in a billion-barrel oilfield in Colombia.

"We are only at the beginning of this industry restructuring, particularly if the oil price is going down further," says Mr Holmes. If real oil prices do slip, he argues, highly geared companies (like Texaco, Mobil, Chevron and Arco) "are going to be under pressure to sell off good assets because in a buyer's market, it's difficult to sell anything but good stuff." Shell also recently bought 400 of Arco's U.S. petrol stations.

A man of many metaphors, Mr Holmes adds: "We are going for a storm and you have to be in good shape for that rough passage. No-one in the whole industry is in better shape than Shell."

This air of expectancy, even Schadenfreude, seems to run through the senior ranks at Shell. "This is an organisation that is beginning to have a lot of fun," says Mr Bill Bentley, co-ordinator for oil supply and marketing.

There is no doubt that Shell is different. Historically lacking large Middle East reserves, the company was obliged to diversify both its supply lines for crude oil purchases and to broaden its geographical search for oil.

Prior to the first oil shock, Shell had made itself an aggressive, fleet-footed marketer and refiner, in part by decentralising to local management operational control of the company's more than 100 national operating affiliates. Lacking a strong flow of in-house crude, Shell managers were taught the basic lesson of looking for the best deal and ensuring that their refineries were flexible enough to handle any type of crude.

These downstream virtues have multiplied in the last decade, as the company had doubled to 140 the number of crude types its refineries can handle and has fine-tuned its trading organisation. Shell International Trade Company (SITCO), which was formed as a separate profit centre in 1974 to help Shell group companies find the cheapest source of feedstocks.

Today SITCO trades about 1.4m b/d of crude (compared with the group's output of 1.6m b/d from its own oil wells) and over 250,000 b/d of oil products. Only just over half of SITCO's business, however, is with Shell companies, since the affiliates are told to buy elsewhere if

they can find a better price. All told, Shell ran over 3m b/d of crude through its refineries last year.

"The key reason this funny animal called Shell works is decentralisation," says Mr Holmes. "That is what has helped us through a period of falling oil prices, because the marketing companies decide what feedstocks they're going to buy. We don't tell them anything. We give them advice and they are judged on their results."

The bottom line is that although Shell's refineries, like everyone else's have been under employed, averaging only 73 per cent of capacity in the last five years, they have made money, albeit at what Mr Holmes classes a "truly terrible" rate of return—somewhere between 6 and 8 per cent post tax. Outside the U.S. last year, Shell earned more dollars, including loss-making tanker operations, than the U.S. majors combined.

"The game goes to the guy who can do better than the rest of the industry," says Mr Bentley. The reasons for Shell's superior performance? Geographical spread, wider even than Exxon; decentralised oil supply; strong market shares, typically over 10 per cent, in key areas; and technical edge, typified by the company's latest proprietary development, a refining technique called Hycro, capable of re-processing the sludge from the bottom of existing state of the art refineries and producing still more gasoline and other valuable light products. Hycro is currently being installed, at a cost of \$350m, at Shell's Pernis refinery in the Netherlands.

Upstream, Shell has also made itself into a strong company and remains a little peeved that this is not always recognised. Its proven oil and gas reserves, on a rising curve for three years, are only fractionally smaller than Exxon's although its upstream capital spending of \$5.5bn is below Exxon's almost \$7bn.

In the U.S., Shell Oil's finding costs rank with the best in the industry and in the rest of the world, the group claims that its all-in finding cost has descended from a peak of over \$5 a barrel in 1978 to less than \$2 last year. This partly reflects not a sensational series of lucky strikes, but the vigour with which the company has worked to identify additional reserves in existing oilfields through techniques of secondary and tertiary recovery. Arguably, however, Exxon's



Peter Holmes (left) chairman of Shell Transport and Trading and Lo van Wachem who heads Royal Dutch

reserves are more conservatively stated than Shell's.

Shell thus finds itself in, perhaps, the strongest position of any major oil company. Not a member of the Arabian American Oil Company, Shell does not share in today's Aramco disadvantage in the price of Saudi crude, just as it failed to benefit from the Aramco price advantage in the early 1980s. Because it is not U.S.-based, Shell is also insulated against the Pickens heat, and arguably therefore able to pursue longer range goals with greater tranquillity. Although Shell has a loss-making metals business, now undergoing rationalisation, and an inadequately profitable coal operation, the company has also avoided grave errors of diversification.

So if Shell has problems, they are by definition relatively smaller than those of some competitors and essentially those which beset the industry in general: how to cope with low growth in oil demand—less than 1 per cent a year in the next five years in Shell's view; overcapacity; a weakened Opec

and the industry's increasingly awkward image, some would say of being a sunset industry.

"We are a middle aged company in a youthful industry, so we have all the more reason to work at keeping fit," says the vigorous Mr Holmes.

Shell also has to work harder these days because its once crude-rich competitors, who in the 1960s paid less attention to efficiency downstream, are now very much up with Shell's game. Shell no longer has a uniquely light refined barrel and most of its competitors have also now pulled out of the decimated fuel oil business. Indeed, following rapid expansion of complex refining facilities in the oil producing countries, there is now a serious surplus of product upgrading capacity in the world as well as of basic oil distillation units.

So the basic, hard questions apply to Shell as much as to the other big oil companies. Is it wise to be investing further in this business, given the combined outlook of overcapacity, weak demand and falling real prices?

Mr Holmes' basic answer to

this question is that as much oil will be used in the world in 50 years' time as today, so that a company which can increase its share of the business has a growing operation. And in the meantime there may be some improvement in prices, even though Shell is not counting on it.

Mr John Jennings, head of Shell's upstream activities, is prepared to contemplate a nastier possibility: that the industry could face 10 years of weak demand and falling prices and that during that time there could be a technological breakthrough which would structurally undermine oil demand—something like a hydrogen powered car. "I don't know the answer. But I think it's a good question to ask," he says. Meanwhile, however, Mr Jennings says Shell is setting and achieving return on investment criteria for upstream projects which are unchanged from the 1980 price boom.

Because it is financially strong, although not so low-gear as cash-rich Exxon, the predominant strategic thought within Shell is to stay flexible, in order to take advantage of opportunities. On the evidence of interviews with half a dozen senior executives, these appear to be the highlights of current thinking:

● Refining: There will be more cuts (a large scale closure in Curacao is currently under negotiation); heavy R and D spending and, like the rest of the industry, a continuous assault on costs.

● Marketing: Shell is evidently about to make a major and significant push to achieve sharper brand identification, especially in the petrol market. Sales promotion in this area became unfashionable and, in some countries, illegal during the oil supply crises. In a glut, Shell plans to use its name and its reputation to deal with the competition from independents and state oil companies. "Product differentiation is the answer to the new competition," says Mr Bill Bentley.

● Exploration and production: Shell will add to its reserves by working its existing fields harder (half its additions to reserves in recent years have come from revisions rather than new discoveries); by asset acquisitions and, perhaps, by corporate takeovers. The technical emphasis is upon advanced seismic exploration techniques and methods for extracting

more oil from existing fields. Gas, which represents half of Shell's upstream, will remain critical and the company expects to be producing from its huge Troll field in Norway by the mid 1990s. Some projects on the drawing board, such as the \$2bn Gannett field in the North Sea, would however not be commercial if the oil price fell below \$20 and looked like staying there.

● Trading: SITCO is considering adding two more regional offices to its product trading network. The most difficult task, says Mr Sullivan Robinson, head of SITCO, is to maintain good links with oil producing countries like Mexico and Saudi Arabia at a time when they are pricing their oil at uncompetitive levels.

● Diversification: Shell has ruled out billion-dollar-plus diversifications, but is still prepared to advance at a more gingerly pace into what it calls "learning platforms". An example is forestry, where Shell has operations in three countries.

● Coal and metals: "on hold for the time being, to make them fitter," says Mr Holmes. The coal strategy has been to secure 10 per cent of the international trade in steam coal by a mix of equity production and middleman trading. Having reached that goal, the division is now trying to reduce costs. Part of its troubled U.S. operation, originally seen as a major export base, is being forced to restructure. U.S. coal has been shut out of world markets by the strong dollar.

● Marine: having been reluctant to abandon its role as a major tanker company—Shell used to ship all its own oil—the company is at last selling ships, especially big ones, as fast as it can. Following a consultant's study, it has decided to sell all its VLCC fleet and to concentrate on a core fleet of around 40 vessels below 120,000 dwt. Shell has sold 11 vessels already this year and has also recently, for the first time, bought second-hand ships.

"Some Far East owners make most of their money from buying and selling vessels at the right time. We have to look at these possibilities with conviction," says Mr John Kelly, head of the marine division. Mr Kelly is also re-examining the wisdom of Shell's still quite recent decision to expand into coal carriers—the spot market may be a cheaper and equally reliable source of tonnage.

● Chemicals: Shell, which had a 10 per cent share of the West European ethylene market, has closed down 25 per cent of its capacity. It hopes that its costs in the highly competitive commodity petrochemicals sector are now tight enough to enable it to survive a cyclical downturn without catastrophe. One key to cutting costs has been to reorganise refinery and petrochemical sites to take advantage of natural efficiencies. Chemicals, which used to be uncharacteristically centralised for Shell, is now aiming for decentralisation in what is Shell's most geographically sprawling business, with operations in all but four countries in the world. The group also plans to grow in some smaller markets—notably oil additives, oilfield chemicals, catalysts, agrochemicals, seeds and fine chemicals.

● Finance: Shell is content with its long-term debt-to-equity ratio of 21 per cent. Even after the Shell Oil and Occidental deals, the group has over \$4bn in cash.

Surveying these horizons, it is evident that Shell has made its mistakes. It misread both the chemical and tanker markets, for example, and in the latter case is still, rather belatedly, extracting itself from the mess.

But overall, it is difficult to disagree with Mr Holmes' claim that in a falling oil market where the premium is upon speed of reaction, Shell has made itself the company to watch. It is unlikely ever to be the most popular oil stock on Wall Street, although it is interesting that since late 1983 the proportion of the group's shares held in the U.S. has risen from 17 to 25 per cent.

No 2 IN A SERIES - ARTIST: CHLOE CHESSE

PAMUKBANK

THE ART OF BANKING

Pamukbank is right in the vanguard of the new Turkey.

So much so, that last year we confirmed our place as one of the leading banks in Turkey for international transactions.

In 1984, our foreign currency earnings reached a record 1,340 million US Dollars.

Such is our commitment to international affairs that 18 of our 182 branches (and 5 of our representative offices in Europe and one in Iran) deal in foreign business.

Working with correspondent banks worldwide, we were responsible for 10.6% of all Turkey's exports in 1984.

And with the establishment of our own banking school, our bilingual staff now have an even greater understanding of your needs.

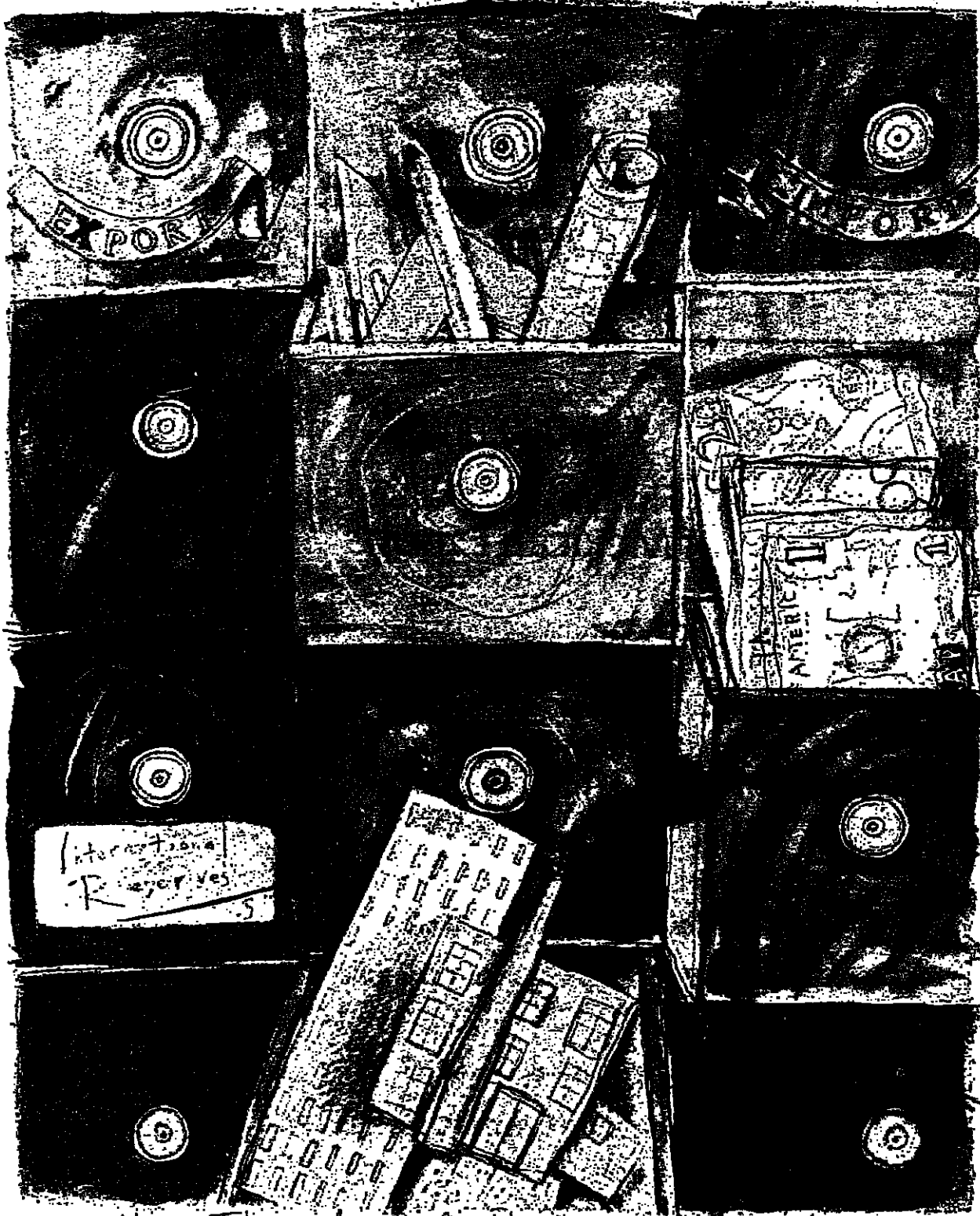
Whether you are dealing with Turkish business, in export or import, or about to move into Turkey yourself, talk to Pamukbank.

We'll put you in the picture.

PAMUKBANK

A LEADER IN INTERNATIONAL TRANSACTIONS.

JUST TELETYPE OR CALL FOR MORE INFORMATION AND A COPY OF OUR ANNUAL REPORT. CONTACT MR A. DOGAN CILAK, SENIOR DEPUTY GENERAL MANAGER. TEL: ISTANBUL 1671500/167500. TELEX: 23610 PAM TR.



The Art of Banking

Chloe Chesse

TECHNOLOGY

EDITED BY ALAN CANE

BL sets up electronic mail service for data

NO MATTER how good the computer systems of a company are for in-house purposes, formal commercial relations with other organisations are still largely based on the printed word.

Intel, the software and systems subsidiary of BL, believes that money is wasted by companies that have to send paper invoices, orders, price lists and specifications to each other, even though most of them already produce these and similar documents by computer.

If the computers could communicate, no paper need be generated and the process could be speeded up. Research carried out by Intel and the Institute for Physical Distribution Management shows that the average cost of handling a sales document is £10. Intel believes it can reduce that cost to a few pennies.

The problem is that different formats and standards are used in commercial computer systems, producing conversion problems that most companies do not want to tackle. Some specialised groupings with common standards are emerging, covering particular industries like motor car manufacture and distribution, and retailing.

But now Intel has set up an open system called Edict (see this page, May 17) (electronic data interchange) based on a communications network the company already operates using either dial-up or leased telephone lines.

Edict is a specialised electronic mail service. It is able to accept data in a variety of previously agreed formats, carry out the necessary conversions, and hold it ready for access in the right form by the authorised users. Edict subscribers are connected to the main computer and switching centre at Redditch using communications methods that suit them best.

The sender can transmit data at a time to suit him, knowing that it will be ready for electronic collection by the recipients within minutes of despatch. More on 0527 64274.

GEOFFREY CHARLISH

Machines leap the language barrier

Electronic translating is about to take off, reports Peter Knight

"I'm self-conscious and nervous when I write a foreign language memo," admits Fred Zirkle, president of Automated Language Processing Systems (ALPS).

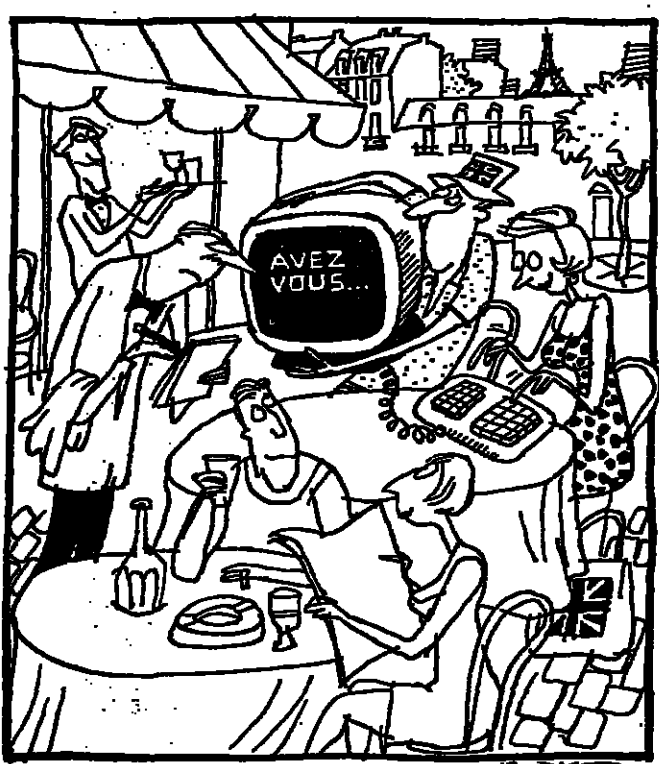
He is afraid one of the 25 translators on his staff will snigger at his grammar. He does not worry. At six foot five inches tall, only slightly less across and with hands the size of shovels he could strangle all 25 simultaneously.

Zirkle, 38, used to be executive vice-president of Key Tronics, the U.S. company that makes keyboards for computers. He left to follow his other interests, machine translation and data pop. He thinks both products are going to boom dramatically in his considerable wealth.

Since leaving Key Tronics in 1981, he has invested in a new machine that dispenses drinks in supermarkets. He is enthusiastic about its prospects and travels with a video that shows it off.

But what really excites him is selling software that translates languages. He estimates that the world spends about \$2,000m a year translating documents like letters, engineering manuals and order forms. Although computers have been promised to automate the job, they are only now starting to get it right.

"Seldom do you see a market just waiting for a product," he says. He wants ALPS, one of the world's four major companies working in the field, to exploit the market by producing



the right products. Zirkle is determined to take the private concern, founded in 1980 by Utah Mormons and which has never made money, into profit.

"It is unique to find a com-

pany with so much talent but has never made a profit," he says.

Zirkle hopes to bring ALPS to the London Stock Market, an unusual move for an American

company, but he says ALPS' revenue comes chiefly from Europe—the EEC alone spends \$300m a year on translation.

He says the machine translation market will develop in two ways. First the software that has up to now run on large, expensive computers, will become available for smaller machines. ALPS will soon ship a package that works on IBM's top-of-the-range personal computer, the PC/AT. The cheaper hardware will make the software more accessible to smaller companies and self-employed translators.

Second, Zirkle says there is a big market for programs that businessmen and secretaries can use on their personal computers, much like the spelling checkers which can be added to word processing programs.

These add-ons will help executives translate memos and letters—the sort of job usually done by the office linguist rather than the professional translator. Zirkle says this "add-on" market will give him the volume he was used to at Key Tronics.

ALPS has, so far, only sold its products to multinationals like IBM, Hewlett-Packard, Xerox and American Motors who use the software to help translate instruction manuals.

Zirkle speaks only English but he does not see this restricting his management of a translation company. After all, he made Key Tronics a success and he cannot type. He says his hands are too big.

Computer translation is fast but loose

USING computers to translate languages is no longer pie in the sky.

Machine translation (MT) is being used by companies like Texas Instruments and IBM to convert instruction manuals from English to various European languages. MT is particularly good at this because it favours logical writing and dislikes colloquialisms.

Computers are hopeless at translating letters, memos and marketing literature which rely on nuance, social references and humour. This is because the software running on the computer simply replaces words and phrases in the original with corresponding references held in its storage area.

In particular machines are weak at translating badly written text, which is of some relief to professional translators.

Computers are never absolutely accurate, and depending on the type of translation program used, the professional is still needed to clear up the machine's mistakes.

People have to check the text for obvious difficulties like a colloquial phrase or technical terms not held in the computer's dictionary. Some programs are "interactive" and the translator has to sort out syntax and semantics as the text is processed. Most programs "batch process" the text which means that the translator has to wait while the machine

does its job. Only then can the professional clean up the mistakes.

But MT is useful because it saves so much time. A program from Systan running on an IBM mainframe at the Karlsruhe nuclear research centre in Germany translates 1,000 pages an hour. Software from Weidner working on an IBM PC/XT translates 1,600 words an hour, which is five to 10 times as fast as a person.

The MT market is dominated by four U.S. companies. Automatic Language Processing Systems (ALPS) has an interactive system that can do multilingual word processing as well as computer-aided translation. Logos has software that covers most European

languages and Wang offers it on its office system; Weidner Communication recently launched versions of its software for IBM desk top computers; Systan Institute sells software that runs on IBM and Siemens mainframes.

These and other companies entering the market will be concentrating on software for the more powerful desk-top computers, instead of the large machines previously needed. ALPS, for instance, is releasing its interactive program for the IBM PC/AT. The use of cheaper machines will speed up MT cost effective for the smaller company.

More from the Association of Information Management (ASLIB), on 01-430 2671.

Big rise forecast in optical fibre sales

BY GEOFFREY CHARLISH

SALES OF optical communications equipment in Europe will be 47 per cent larger this year than last, moving from \$256m to \$378m. By 1989 they are expected to reach \$1.2bn, according to market research consultancy Frost and Sullivan.

Some 70 per cent of the business is being taken by European manufacturers, which now number 86, although there are 190 main distributors and subsidiaries of non-European companies offering cable and equipment made elsewhere.

The information carrying potential of optical fibre is enormous, but only recently has technology allowed some of the promises to be fulfilled. When Dr Charles Kao made the first European experiments in the mid-1960s at STI Harlow, it soon became clear that given low-loss, low distortion fibre, intense enough light transmitters, and receivers of high enough sensitivity, almost unheard-of amounts of information could be sent down fibres. Furthermore, it was clear that very few repeaters (amplifiers) would need to be spliced into the cable.

Gradually, the problems of making ultra-pure glass fibres have been overcome so that today it is possible to look through miles of it with no more loss of brilliance than looking through air. Tiny lasers that feed intense, high purity single wavelength light into fibre cores much thinner than a human hair are available, as are equally small ultra-sensitive

photo-diode receivers.

When optical fibre was first being tested, the copper transatlantic cables then in use carried only a few hundred telephone conversations. Such is the success of fibre development that the latest cable, TAT will be able to carry 40,000.

The story does not end there. Fibre of even lower loss using somewhat longer wavelengths of light are being researched. These could mean that only a handful of repeaters (possibly none at all) need be laid on the ocean floor, reducing costs to a fraction of their present levels (TAT 8 will have 125 repeaters).

On land, such developments are allowing telecommunications authorities and companies to transmit bulk speech, video and data at lower and lower cost.

They are by far the largest consumers of fibre and equipment. The F&S report says that in 1984, public switched networks accounted for 63 per cent of consumption, limited area networks 22 per cent, the military 9 per cent and cable TV 6 per cent.

The advantages of fibre systems will continue to tell. Compared with copper electrical systems they have a small diameter, are lightweight, low loss, have very high information capacity, cannot be tapped and are immune from interference. Optical Communications Market in Europe, 360p, \$2,000. Frost and Sullivan, on 01-486 8377.

Better times predicted for U.S. computer industry

THE CURRENT computer recession in the U.S. is the result of uncertainties over tax reform and the strong dollar, a glut of commodity products such as personal computers and a shockwave in office automation and factory automation caused by IBM and General Motors respectively.

This is the view of Stephen Smith, senior analyst with U.S. stockbrokers PaineWebber. He argues: "With so much uncertainty surrounding the economic outlook, where is the incentive to buy now rather than to wait. Today, computer vendors' inventories are high—lead times are short and prices are coming down."

He believes IBM's rash of office automation products towards the end of last year put the market "on hold" while it took time to evaluate the new offering.

There was a similar reaction to General Motors' attempt to establish a manufacturing standard—MAP—in the factory.

"For the first time," he notes, "an end-user appears to have the ability to create a standard to which the hardware vendors will be forced to comply."

He argues, nevertheless, that the industry will return to its traditional growth rate of 12 per cent or more within 12 months.

IMI
for building products,
heat exchange, drinks
dispense, fluid power,
special-purpose valves,
general engineering,
refined and wrought metals.
IMI plc,
Birmingham, England

Software for Eurobond dealers

COMPUTASOFT, a UK specialist in banking and financial software, has launched two new packages for the Eurobond market.

The first, ComputaYield, is a Eurobond yield calculator that, according to the company, is able to calculate bond yields much faster than the market-leading Lotus 1-2-3 integrated spreadsheet.

It enables managers to evaluate and compare the yields of both fixed and floating Eurobonds.

The second package, Computrade, is said to enable the recording, processing and analysing of security transactions in up to 30 different currencies.

Individual functions in the package include balance and daily profit-loss at any time, unrealised profit/loss calculation, multiple "books" enabling separate trading of securities and large databases for deal, security and client information.

They cost £950 for the entire package and £3,500 upwards respectively. They run on the IBM PC and compatible personal computers.

Getting a Grip on silicon waste

STANDARD CELLS—complete electronic circuits held in the memory of a computer ready to be incorporated in the design of new and complex silicon chips—can cut dramatically the lead time in the development of a new part but they can be wasteful of silicon.

Silvar-Lisco, a California-based computer-aided design company specialising in standard cells—its CAL-MP standard cell layout package has more than 150 users world-wide—has developed a software tool called Graphic Interactive Placer or GRIP, which allows for the optimal placement of building-cell blocks in standard cell semi-custom chip design.

Overseas Property

Marbella Real

IT'S ANOTHER WORLD

MARBELLA REAL, BUILT FOR THE ELITE

Located in the world-famous golden-mile. Sheer luxury and the most spacious garden apartments with panoramic sea and mountain views.

Private health centre; bar/restaurant; indoor heated swimming pool; tennis court; 2 squash courts; 2 tennis courts; Mediterranean gardens; waterfalls; underground parking and private lock-up storage.

Purchase in total security from our Government-backed performance guarantee to our 24-hour security system...

For further information contact:

Mr. E. Benatar, 17 Manor Lane, Maidenhead, Tel: 0628 731444 or to compare our standards visit our show apartment, which is our pride, on site. Tel: Marbella 778428

Come and see us
11th, 12th, 13th
JULY

SWITZERLAND

LAKE GENEVA — MOUNTAIN RESORTS
Lovely apartments with magnificent views of Lake Geneva and mountains, Montreux, Villars, Verbier, Les Diablerets, Chateau d'Oex near Gstaad, Lavigny. Excellent opportunities for foreigners.
Prices from Swiss 120,000. Low interest 6% p.a.
GLOBE PLAN SA, Real Estate Specialists
Av. Mon-Repos 24, CH-1000 Lausanne, Switzerland
Tel: (021) 22 35 12. Telex: 240000 GLOBE CH
ESTABLISHED SINCE 1970

Residential Property Rentals

MAYS

RENTALS

Quality Houses and Flats in SW London, Surrey, Berks

Tel: 037284 3811 Telex: 895112

KENWOOD

RENTALS

QUALITY FURNISHED FLATS AND HOUSES

Telephone: 01-462 2271 Telex: 25271 KENWOOD G

ANSCOMBE & RINGOLD

with offices in St. John's Wood and Kensington

offer the best services in residential lettings
TEL: 01-722 7101

HENRY AND JAMES—Concessions to how on the Annual Report for the year ended February 28, 1985, of Unit 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000, 1001, 1002, 1003, 1004, 1005, 1006, 1007, 1008, 1009, 1010, 1011, 1012, 1013, 1014, 1015, 1016, 1017, 1018, 1019, 1020, 1021, 1022, 1023, 1024, 1025, 1026, 1027, 1028, 1029, 1030, 1031, 1032, 1033, 1034, 1035, 1036, 1037, 1038, 1039, 1040, 1041, 1042, 1043, 1044, 1045, 1046, 1047, 1048, 1049, 1050, 1051, 1052, 1053, 1054, 1055, 1056, 1057, 1058, 1059, 1060, 1061, 1062, 1063, 1064, 1065, 1066, 1067, 1068, 1069, 1070, 1071, 1072, 1073, 1074, 1075, 1076, 1077, 1078, 1079, 1080, 1081, 1082, 1083, 1084, 1085, 1086, 1087, 1088, 1089, 1090, 1091, 1092, 1093, 1094, 1095, 1096, 1097, 1098, 1099, 1100, 1101, 1102, 1103, 1104, 1105, 1106, 1107, 1108, 1109, 1110, 1111, 1112, 1113, 1114, 1115, 1116, 1117, 1118, 1119, 1120, 1121, 1122, 1123, 1124, 1125, 1126, 1127, 1128, 1129, 1130, 1131, 1132, 1133, 1134, 1135, 1136, 1137, 1138, 1139, 1140, 1141, 1142, 1

UK COMPANY NEWS

Aircraft sales boost Intasun to £24.8m

THE DISPOSAL of two Boeing aircraft for an £11.8m surplus enabled Intasun Leisure Group, the fast growing package tour operator, to lift its 1984-85 pre-tax profits from £16.53m to a record £24.8m.

And with the sale of a further three aircraft for a little under £15m Mr Harry Goodman, the chairman, is looking for profits somewhat similar in the current year.

He said yesterday that the holiday industry decline over the current year was expected to be between 12 and 15 per cent but he was confident that Intasun would show an increase of between 3 and 5 per cent on passengers carried.

Although there was pressure on margins, Mr Goodman claimed that the group was doing better than any of its competitors.

Intasun currently estimates its market share, including Global, to be standing at some 16 per cent, compared with approaching 15 per cent last year.

Mr Goodman said that Thomson, the biggest in the market, is reckoned to have 18 per cent, against almost 21 per cent last time, with Horizon, third placed, holding 5.5 per cent, down from 8.5 per cent.

For the past year, to March 31 1985 group turnover improved from £191.3m to £240.73m.

Interest and financing charges payable under aircraft finance and lease agreements are charged as evenly as possible over the periods of the relevant agreements, but the latter have been charged as incurred, profits before tax would have been

£25.1m, compared with £15.5m. Excluding the aircraft disposals and profits amounting to £1.91m from the sale of listed investments, profits for the year emerged £24.73m lower, in the middle of City estimates, at £11.75m.

The final dividend, however, is being increased to 2.8p (2.6p) for a 1.4p bigger total of 4.2p net per 10p share.

Profits of the travel division fell from £8.7m to £8.2m. The division carried 1.06m (820,000) passengers, achieving a load factor of 96.8 per cent. Airline profits fell from £7.8m to £5.5m.

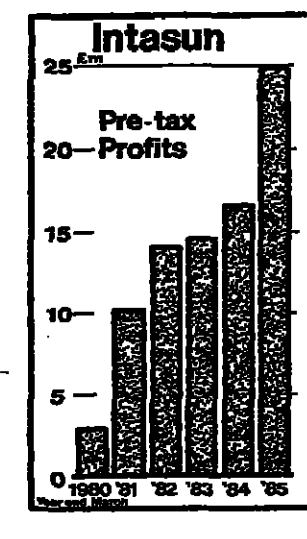
Mr Goodman said that the tour operating market for summer 1985 was more competitive and less predictable but that both divisions were performing well. He told shareholders that the travel division would show some volume growth and also increase its market share significantly.

At end-June group bookings for summer 1985 were only 5 per cent down at 675,000 but with late bookings being taken at a much higher rate, last year's passenger carryings are expected to exceed those of summer 1984.

This year's holidays market had been hit by the strong fall in sterling and the after effects of the miners' strike. However, Mr Goodman had good news for next year's sunseekers.

He said: "Holiday prices in 1986 would certainly show no increase over 1985. They would be stable and in some cases slightly cheaper."

The chairman forecast that the industry would recover this year's loss of passengers and also



Mr Harry Goodman... doing better than competitors

see a hardening of margins.

Spain has been one of the hardest hit holiday markets this year, with industry bookings reckoned to be some 40 per cent down. But with the peseta falling and Spanish hoteliers failing to cut rates, Mr Goodman forecast a "drastic return" by holidaymakers to Spain next year.

Currency losses cost Intasun over £1m in the past year, but this year the group has the right to has on extra operating costs resulting from currency fluctuations.

Intasun is currently sitting on some £61m cash, against around £50m this time last year and could be set for a further major expansion in the hotel industry.

"We are looking to have a significant presence in London by the end of this year," said Mr Goodman.

"We have several hotels currently under negotiation. A move into Europe for the holidays side is also in prospect within the next year or so. Intasun is taking a hard look at the possibility of setting up in Germany, or making an acquisition there."

In May the group announced that a joint venture had been established with Ramada Inns.

Within this joint venture a development company, UKotel, has been set up owned 50 per cent by Intasun and 50 per cent by Ramada, and a management company Ramada GB owned 49 per cent by Intasun and 51 per cent by Ramada. The objective is to develop a substantial presence in the UK hotel industry.

Last month the company bought its first UK hotel, Barbican City Hotel, for a total cost of £7.5m.

Current booking levels reflect the buoyant London hotel market and it is anticipated that the current year's operating profit before interest and tax, while undergoing refurbishment, should exceed £1m.

To date the joint venture established with the Ladbroke Group has purchased two properties, the Cortijo Blanco in Marbella and the Los Zocos apartment complex in Lanzarote, for a total cost of £10m.

Global of London (Tours and Travel) is to be purchased in November. The price is to be based on Global net assets at that date.

The sale of three aircraft in the current year has reduced the group's fleet to three owned 737-5, one owned 737-200 and two leased 737-200s. Intasun regards this as the minimum number its fleet could go to and it could now be looking to increase again when the holiday market picks up.

See Lex

M & S may vote on political payments

MARKS AND SPENCER, Britain's biggest retailer, is actively considering polling shareholders before making political donations.

Lord Rayner, Marks and Spencer chairman and a former Government advisor on civil service efficiency, yesterday told about 1,100 shareholders at the annual meeting that "we will probably use the proxy card to determine whether we should make a political donation."

He was responding to questions from the floor about last year's donation of £25,000 to British United Industrialists—the free enterprise organisation which channels money primarily to the Conservative Party.

Lord Rayner said that he had received many letters from shareholders on the subject. He pledged that no contribution would be made this year until a close study had been made of Mr Edmund Dell's constitutional reform centre pamphlet on company donations.

He added that the company would probably wait to see what became general practice. The Marks and Spencer charge card scheme, launched at the beginning of this year—has been a great success, the chairman said, with over 300,000 cards already issued and applications running at 20,000 a week.

But Lord Rayner pre-empted the many criticisms of the scheme in practice by admitting that there had been some teething troubles. "Mistakes have, of course, been made and we have had a substantial correspondence with customers."

Most of the initial problems have now been ironed out," he said. About 7 per cent of sales are now made through the charge cards.

Commenting on the company's recent performance—after the showing of a promotional video—he said: "If the half-year results are as good as the first three months, sales and profits are heading for a very good year."

The clothing departments were praised for their good performance with ladies' and children's wear being singled out for their particularly marked improvement.

In recent weeks, another major programme of expansion and redevelopment of stores has begun at Southport, Swindon, Sutton Coldfield and Sutton, Surrey, the chairman said.

One of the less deferential shareholders took Lord Rayner to task for what he described as his "high falutin'" title—which is officially the Lord Rayner. But the Lord modestly explained, to warm applause, that he was instructed to take that title by the Garter King of Arms because he was the first to use the title.

He rounded off with the old Marks and Spencer refrain that "we have never aimed to be the cheapest, we have aimed to be the best value."

Nationals boost Assoc. Newspapers profits to £16m

Associated Newspapers Holdings, which publishes the Daily Mail and Mail on Sunday, boosted pre-tax profits by 86.5 per cent from a restated £8.7m to £16.4m in the half year to March 31 1985. Turnover rose by 18 per cent from £170.3m to £208.1m.

The directors say improvements in the performance of the group's two national newspapers contributed to the result and this should continue in the second six months.

Provincial newspapers' trading profits were similar to last year, but full year figures will be adversely affected by recent NGA industrial action.

Euro money produced better results and expanded its services to the banking community. Profits from the 13-30 Group in the U.S. also showed a marked increase. Both operations are expected to show similar improvement in the full year.

Profits from Blackbriars Oil Co fell slightly owing to a lower figures may show a decline for contribution from the Argyl field. The directors said full year the same reason, as well as reflecting a high level of exploration expenditure.

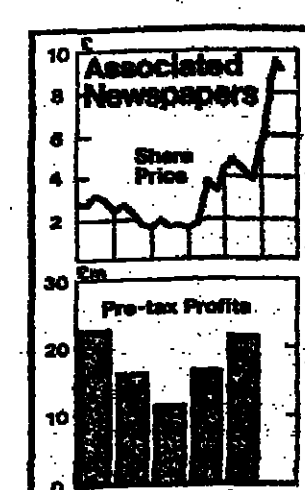
Increased dividends were received from the investment in the Canadian forestry products company, Consolidated Bathurst. The net interest dividend is being raised from 4.5p to 5.5p.

Group first-half trading profits moved ahead from a restated £6.5m to £9.9m. Share of related companies added £1.9m (£0.7m), income from other fixed asset investments added £1.4m (£0.7m), interest received £0.9m (£0.1m) and profits from sale of properties £1.7m (£0.1m). Amounts written off an investment accounted for £0.1m this time.

The 1985-84 half year results have been restated to reflect changes in group accounting policies.

First, goodwill previously amortised through the Profit and Loss account, is now written off against reserves—prior periods trading profit has accordingly been increased by £0.3m. Second, interest payable related to financing of North Sea oil and gas development, previously written off as incurred, is now capitalised and amortised over the estimated producing life of the relevant development—prior periods net interest receivable has accordingly been increased by £0.1m.

Daily Mail and General Trust, which owns 49.95 per cent of Associated Newspapers' equity, made half-yearly net profits of £5.39m (adjusted £5.12m) including the share of profits of the related company. Of the figure,



£1.67m (£1.45m) is attributable to Daily Mail. Net revenues from investments other than Associated Newspapers was £1.04m (£0.76m).

Earnings per 50p share were 18.5p (14.3p). The interim dividend is increased from 12p to 15.5p net—last year's final was 22.5p. Net asset value per ordinary and "A" ordinary non-voting shares advanced from 135.3p to 187.7p.

comment

The big numbers at Associated Newspapers might look good but a closer examination of the results produces one or two disappointments—hence the easing of the share price from 915p to 890p yesterday. Take £1.7m of pre-tax profits for the property sale and the remaining £14.7m comes as a bit of an anti-climax after forecasts of £18.5m. Take into consideration the unquantified boost produced by the changes in accounting policies and the pre-tax figure begins to look positively wan. On prospects for the second half, the group is a little more informative than usual; just enough to give the impression that the weak spots in provincial newspapers and Blackbriars Oil will be more than offset by strengths elsewhere.

Advertising rates at the Daily Mail and the Mail on Sunday are thought to have firmed, and both Euro money and the 13-30 Group are contributing well. Cautious estimates for the full year are now at around £33m, which has the shares on a prospective p/s ratio of 14 after a tax charge of 40 per cent—modest for the sector and undemanding given the strength of the asset backing.

DIVIDENDS ANNOUNCED

| Assoc Newspapers | Current payment | Date of payment | Current dividend | Total last year |
|-------------------|-----------------|-----------------|------------------|-----------------|
| County Properties | 1.25 | Oct 9 | 1.25 | 14 |
| Daily Mail & Gen | 15.5 | — | 12 | 34.5 |
| Evans of Leeds | 2 | — | 1.75 | 3.75 |
| Fleming Overseas | 1.75 | — | 1.33 | 12.33 |
| John J. Lee | 2 | Aug 30 | 2.5 | 4.5 |
| Leisuretime | 1.15 | Oct 1 | 1 | 2.1 |
| REA Holdings | 11 | — | 1 | 12 |
| Shirley Group | 0.65 | — | 0.44 | 1.09 |
| United Leasing | 2.2 | Sept 7 | 2 | 2.5 |

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock † For 18 months.

Burton's bid for Debenhams gets go-ahead

By Charles Batchelor

Burton Group has been given the go-ahead for its £450m takeover bid for Debenhams by Mr Norman Tebbit, Trade and Industry Secretary.

Mr Tebbit announced yesterday that in accordance with the recommendation of the director-general of fair trading, Mr Ian Girdlestone, he had decided not to refer the bid to the Monopolies and Mergers Commission.

The monopolies decision came on the eve of today's second closing date for the Burton bid. Burton's offer is still trading well below the value of Debenhams' shares and only a marginal increase, if any, is expected in the 0.14 per cent level of acceptance recorded at the first closing date.

Burton has another 11 days, until July 21, to decide whether to increase the value of its offer though an increase could be announced today. The alternatives are to markedly extend the offer or withdraw.

Burton's shares rose 1p to 462p yesterday while Debenhams rose 1p to 355p.

Mr Tebbit also gave the go-ahead for Burton's £15m takeover bid for Collier Holdings.

Hargreaves sells offshoot to BET

Hargreaves Group, the West Yorkshire based holding company has sold Hargreaves Transport, a wholly owned subsidiary engaged in the transport of bulk liquids and powders to United Transport Tankers, a subsidiary of the British Elston Traction Company for £3.55m in cash.

Allied Irish board comes under attack

BY DAVID DAVIN POWER IN DUBLIN

THE BOARD of Allied Irish Banks (AIB) successfully weathered heavy criticism, including calls for the resignation of group chairman Niall Crowley, over the Insurance Corporation affair at yesterday's annual meeting.

Mr Crowley told the meeting, attended by a record number of over 1,000 shareholders, that he and members of his board had considered the position after the extent of problems at the subsidiary Insurance Corporation of Ireland became known.

"I personally agonised over my own position," he told the

AGM, "but having thought it through, I was satisfied that I should not resign."

The bank wrote off an investment of £100m after Insurance Corporation was rescued by the Irish Government earlier this year. The Irish tax payer may have to foot a bill of up to £200m by the time total liabilities emerge. AIB is currently suing Insurance Corporation's auditors Ernst and Whinney for £100m, on the basis that they allegedly misstated the financial position of the company.

At yesterday's meeting, a number of shareholders called for the resignation of Mr Crowley or members of his board on the basis that they could have been aware of the disastrous financial state of Insurance Corporation at the time of the takeover in 1983.

However, throughout the marathon meeting the chairman maintained that the figures at the time of the takeover had been "gravely misstated," and that his directors and executives were formed to the best of their abilities given that constraint.

Mr Crowley said that resignations now would be counterproductive as they would seriously damage public confidence in AIB, Ireland's largest banking group.

At the meeting shareholders heard that pre-tax profits for the year ended March 1985 were on target to match the £34m for the year just ended. AIB's shares stood at £12.15 on the Dublin stock exchange yesterday.

After the collapse last March, 44p was wiped off the value of the stock, but shareholders were told yesterday that the current value was now within 5 per cent of the value before the crash.

United Leasing, supplier and lessor of computers and other equipment, has achieved a 43 per cent increase in pre-tax profits, from a restated £3.7m to £5.3m, in the second half compared with £3.41m.

For the year to March 31 1985 earnings per 20p share rose by 48 per cent to 32.5p (22.5p), and the directors are recommending a 2.2p (2p) final, to lift the total by 0.8p to 3.6p.

With turnover ahead from £104.25m to £117.25m, net assets exceeding £17m, Mr Parry Mitchell, the chairman, commenting on the results, tells shareholders that the year was excellent, and equalled the performance of previous years.

The group has achieved its objective of becoming a world leader in supply and finance of high technology equipment,

while building a strong organisation to manage its future growth. During the year new offices were opened in the U.S., the UK and in 15 other countries.

The chairman expects that the current year will present better business opportunities to the group than it has previously experienced. Subject to no adverse changes in the general business environment, he looks forward to reporting results which will meet the group's own exacting standards of growth, he says, although they will be even more heavily weighted to the second half than in previous years.

The core business remains the supply and leasing of IBM computers to major corporate accounts. For 1984-85, despite the absence of new products, a record volume of business, amounting to £100m, was written

in this sector.

United Leasing has entered the microcomputer business to capitalise on demand from its existing corporate customers. It acquired Sunlock Bondain in September 1984, and shortly after the financial year-end GVR Datensysteme GmbH in Düsseldorf.

comment

The stock market, which has never been entirely convinced of the virtues of computer leasing companies, has been marking the shares down in recent weeks in the wake of warnings of poor profits from IBM. The leasing companies argue that any slowdown in sales will hit them less than IBM as customers renew leases on existing equipment instead of buying new. Moreover, they say that demand for new machines will pick up with

the launch of the new Sierra range. United Leasing is particularly well placed to take advantage of this, having increased staff threefold last year to 300. Even with the expanded micro-computer trading business going through a difficult time, the group could make £20m profit this year, which on a 5 per cent tax charge, puts the shares 301p down 2p on a multiple of 7. United is quite aggressive in its treatment of residual profits, so it is right of the CSky to take the shares at a discount to some rivals. But it might be time for investors to take a more positive view of the sector as a whole—the record of the recent past shows that the industry is more stable, and that therefore assessments of residual profits are more accurate than they were in the industry's rather chequered past.

NOTICE OF REDEMPTION

OWENS-CORNING FIBERGLAS FINANCE N.V.

(now Owens-Corning Fiberglass Corporation)

9% Guaranteed Sinking Fund Debentures due August 1, 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of August 1, 1971, as supplemented, providing for the above Debentures, \$1,930,000 principal amount of said Debentures have been selected for redemption on August 1, 1985, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount of such Debentures, together with accrued interest to said date, each in the denomination of \$1,000 bearing serial numbers with the prefix letter "M" as follows:

Outstanding Debentures with serial numbers ending in any of the following two digits:

Also Outstanding Debentures with the following serial numbers:

On August 1, 1985, the Debentures designated above will become due and payable in cash coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 50 West Broadway, New York, N.Y. 10015 or (b), subject to any laws or regulations applicable thereto in the country of any of the following offices, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris, Zurich or the main offices of Bank Mees & Hope NV in Amsterdam, Kredietbank, Luxembourg, in Luxembourg and Credito Italiano S.p.A. in Milan. Payments at the offices referred to in (b) above will be made by check drawn on a bank in New York City or by a transfer to a dollar account maintained by the payee with a bank in New York City.

Coupons due August 1, 1985, should be detached and collected in the usual manner. On and after August 1, 1985, interest shall come to accrue on the Debentures herein designated for redemption.

Dated: June 27, 1985

OWENS-CORNING FIBERGLAS CORPORATION

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

DEBENTURES OF \$1,000 EACH

| Serial Number | Serial Number | Serial Number | Serial Number | Serial Number |
|---------------|---------------|---------------|---------------|---------------|
| 330 | 674 | 896 | 907 | 1088 |
| 675 | 858 | 894 | 822 | 1139 |
| | | | | 1376 |
| | | | | 1452 |
| | | | | 1624 |
| | | | | 12568 |
| | | | | 14877 |
| | | | | 19741 |

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalty of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.



ÖSTERREICHISCHE VOLKS- UND SPARKASSEN-AG

U.S. \$50,000,000

FLOATING RATE SUBORDINATED NOTES DUE 1995

In accordance with the provisions of the Notes, notice is hereby given that for the initial interest period from July 9, 1985 to January 9, 1986 the Notes will carry an interest rate of 8 1/8% per annum. The interest payable on the relevant interest payment date, January 9, 1986 will be U.S. \$209.24 per U.S. \$5,000 Note.

By The Chase Manhattan Bank, N.A., London - Agent Bank



Forretningsbanken A/S

(Incorporated in the Kingdom of Norway with limited liability)

U.S. \$30,000,000

Floating Rate Subordinated Notes due 1997

Holders of Floating Rate Subordinated Notes of the above issue are hereby notified that for the interest period from 11th July, 1985 to 11th October, 1985 the following information is relevant:

1. Applicable interest rate: 8% per annum
2. Coupon Amount payable on Interest Payment Date: US \$204.44 per US \$10,000 Nominal
3. Interest Payment Date: 11th October, 1985

Agent Bank Bank of America International Limited

This announcement appears as a matter of record only



ECU 25,000,000 MEDIUM TERM FACILITY

LEAD MANAGERS

CHASE MANHATTAN CAPITAL MARKETS GROUP
FIRST CHICAGO LIMITED
IMIL (IMI GROUP)

LENDER: CHASE BANK AG

FUNDS PROVIDED BY

BANQUE DE LA SOCIÉTÉ FINANCIÈRE EUROPÉENNE - SFE GROUP
THE CHASE MANHATTAN BANK, N.A.
COMPAGNIE MONÉGAQUE DE BANQUE
CRÉDIT COMMERCIAL DE FRANCE
CRÉDIT LYONNAIS
THE FIRST NATIONAL BANK OF CHICAGO
IMIL (IMI GROUP)
NATIONAL WESTMINSTER BANK GROUP

ARRANGED BY

ISTITUTO MOBILIARE ITALIANO

Agent: CHASE BANK AG

June 1985

UK COMPANY NEWS

Michael Cassell on Olympia & York's disposal

Why MEPC is no longer a hunter

Olympia & York's decision to sell English Property Corporation to MEPC six years after its acquisition ends a relationship which always seemed likely to be short-lived.

The property and resources group, controlled by the Reichmann family of Toronto and now one of the world's largest private development operations, picked up EPC—formerly Mr. Robert Reichmann's (Great Britain)—in 1979 for \$50m, after a succession of rival offers involving Wereldhave, the Dutch developer.

EPC remained a public company because its convertible loan stock holders elected not to accept the O & Y offer.

From the outset, Olympia & York seemed much less enthusiastic about EPC's substantial UK and European investment portfolio than it was about its new acquisition's Canadian interests, particularly a large stake in Trizec Corporation, then Canada's second-largest quoted property company.

After its successful bid, Olympia & York left Mr. Stanley Honeyman, the existing EPC chief executive, to run the European business and to gradually dispose of most of its investments in Belgium and France.

It recently became clear that EPC was for sale and, although the sum raised is small by Olympia & York standards, it will come in useful at a time when the group is paying \$2m in a two-step process to acquire majority control of Gulf Canada. The deal is also more than

useful for MEPC, which has for some time been looking to acquire a development and investment portfolio in order to help consolidate its position as the UK's second largest development group.

According to Mr. Christopher Benson, managing director of MEPC: "We have had a shopping list of potentially attractive companies but we have been getting uncomfortable with the sort of prices being paid. This time we have found an opportunity to buy in at a price with which we are comfortable."

Prices were getting uncomfortable but this time we found an opportunity to buy at a price with which we were comfortable.

Mr. Benson added: "We are no longer a predator, if that is what we were before." He did not, however, rule out the possibility of further acquisitions if "interesting situations" arose.

MEPC recently made a play to take the 28.5 per cent stake in Stock Conversion, formerly owned by family interests of the late Mr. Robert Clark and eventually purchased by Stockley, the fast-expanding property investment group.

The company's failure to buy into Stock Conversion apparently reactivated its interest in

Olympia and York's UK property interests and the purchase was proposed and negotiated over the past month. Mr. Benson denied that the EPC deal represents a "second choice" and emphasised that his company looked at its possible purchase on several occasions in recent years.

"In the past, there have always been elements of the EPC portfolio which we did not like. This time, following further disposals, it suited us and it suited Olympia and York to sell," he added.

currently have 287m worth of MEPC. Benson emphasised that MEPC already has an active UK development programme: "We projects under way and, if all our planned developments come to fruition, that figure will have grown by an additional \$5m by November."

"On top of that, projects worth another \$80m are already a possibility," he said.

MEPC will now embark on a programme designed to massage the EPC portfolio into better shape, improving the quality of the property and raising the

income derived from it. One or two disposals are possible.

The first building in the EPC portfolio to be given MEPC's attention will be Lee House, the 157,000 sq ft office building on London Wall in the City of London, now virtually unoccupied and — in its present state — unsellable.

Two planning applications for the redevelopment of the building to provide up to nearly 300,000 sq ft of office accommodation have already been jointly submitted by EPC and Guinness Peat Properties. Although refurbishment remains a possibility, total redevelopment appears more likely, however, and MEPC would normally prefer to carry out any scheme of this scale on its own.

The other principal properties in the EPC portfolio include the Pottings shops complex in London's Kensington High Street, Petershill House in Queen Victoria Street, City of London, where a new headlease has been agreed — the Kingsmead shops and office centre in Farnborough, Hampshire, and the Milton Trading Estate near Abingdon in Berkshire.

About 500 acres of land remains to be developed alongside the 2m sq ft estate. There is one continental property included in the package — La Boursière office complex close to Orly airport, Paris. The principal tenant is Thompson CSF.

Metal Box £9m U.S. expansion

BY ANDREW ARENDS

Metal Box, the packaging group is to purchase Eylet Specialty, a U.S. lipstick case manufacturer through its U.S. subsidiary, Risdon, for \$12m (\$9m) in cash and assumed liabilities.

The deal is designed to strengthen Risdon's position as the largest U.S. producer of cosmetics and toiletries packaging and will be funded from the company's existing borrowing facilities.

Eylet Specialty, which is presently owned by Kingston Tool of Mansion, Massachusetts

manufactures metal and plastic lipstick cases at its plant in Wallingford, Connecticut. In 1984 sales totalled around \$26m (\$18.5m).

Through the purchase of Eylet, Metal Box has also acquired the company's United Tool subsidiary in Bridgeport, Connecticut, which produces injection moulding tools.

In addition, it has acquired Eylet's overseas interests, including a 49 per cent stake in Eylet Mexicana, cosmetics manufacturer, a minority interest in Eylet Iberia, a Spanish lip-

stick container manufacturer, and 100 per cent of the group's Liechtenstein based European trading company.

Mr. Denis Allport, Metal Box chairman, said yesterday that the deal would give Risdon new footholds in the U.S., European and Central American cosmetic packaging markets. Risdon, which is a subsidiary of Metal Box America, accounted for nearly 45 per cent of the company's \$270m (£203m) sales in 1984.

Metal Box shares slipped 10p yesterday to close at 432p.

McMullen tops £1m half-way

McMullen and Sons, Hertford-based brewer, wine and spirit merchant and soft drink manufacturer, has lifted pre-tax profits for the six months to March 30 1985 from \$82,000 to £1.23m.

The directors of this close company have declared a first interim dividend of 1.26p on the ordinary and preferred ordinary shares. The shares are unquoted.

Turnover amounted to £11.36m (£10.45m), and the pre-tax result includes income from listed investments of \$56,000 (£39,000) and interest received £134,000 (£82,000). There were profits of £33,000 last time on the sale of investments.

totalled 5521,000 (£403,000).

REA profits leap-£1m site purchase

REA Holdings, which has interests in plantations, warehousing and container operations, has reported pre-tax profits of £2.8m (£1.2m) in 1984. The final dividend is 1p net for a doubled total for the year of 2p per £1 share on increased capital.

The company has also announced the £1m purchase by its subsidiary, Container Parks & Services, of a freehold site at Dagenham, Essex, for use as a container depot. The site is independently valued at £1m and the cash consideration is to be paid in full on completion—due on September 1 1985.

The directors say this purchase will enable the company to consolidate on a single site its container depot operations which have previously been split between two separate sites.

Turnover in 1984 improved by 9 per cent from £50.32m to £53.13m. After tax of £1.71m (£779,000) earnings per share were stated ahead from 9.7p to 14p.

Last year there was also an extraordinary credit of £145,000 being net profit on disposal of the former freight forwarding division and on the sale of the group's holding in a related company.

Scottish Equitable boosted by pre-Budget fears

FEARS OF an attack by the Chancellor of the Exchequer, Mr. Nigel Lawson, in the last Budget resulted in a pension sales boom for Scottish Equitable Life Assurance Society during the early months of the year.

New business figures for the first half of the year showed that new annual premiums were up nearly 50 per cent to £23m, while single premiums rose by 185 per cent to £27.6m. All sectors of the company's pension business were buoyant and provided this growth.

New annual premiums on self-employed pensions almost tri-

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
Interim:—European International, Graham Trust, M & G Dual Trust, Pericom, Ramsey Trust, Southern Business Leasing, Tece, Ventana, Vivaldi.
Final:—H. P. Bulmer, Leopold Joseph, Magnet and Southern.

| FUTURE DATES | |
|-----------------------------|---------|
| Interim: | Aug 1 |
| Barclays Bank | July 19 |
| Electronic Machin | July 19 |
| Imperial Group | July 11 |
| Yeoman Investment Trust | July 18 |
| Final: | |
| Arlington Motor | July 29 |
| Sevan (D. P.) | July 19 |
| Black Arrow | July 19 |
| British Electric Traction | July 18 |
| Cowen, de Groot | July 19 |
| G.T. Japan Investment Trust | Sep 18 |
| Multimedia Electronics | July 16 |
| Norton Open | July 29 |
| Ransom (William) | July 17 |
| Road Executive | July 16 |
| Robertson Research | July 18 |
| Sekers International | July 15 |
| Stroud Riley Drummond | July 16 |

Intasun leisure group

1984/85 HIGHLIGHTS

| | Years ended 31st March | |
|------------------------|------------------------|---------|
| | 1985 | 1984 |
| | £000 | £000 |
| Turnover | 240,733 | 191,302 |
| Profit before taxation | 24,844 | 16,528 |
| Profit after taxation | 20,055 | 11,730 |
| Earnings per share | 38.8p | 22.7p |
| Dividends per share | 4.8p | 4.4p |

* Pre-tax profits of £24.8m (1984: £16.5m) including £13.1m exceptional profit.

* Final dividend of 2.8p net giving an increased total of 4.8p net (1984: 4.4p).

* Intasun Travel pre-tax profit £6.2m (1984: £8.7m). Air Europe pre-tax profit £5.5m (1984: £7.8m).

* Intasun Travel Division carried 1,063,000 passengers (1984: 820,000) at a 96% load factor.

* By end-June Intasun Travel Division Summer 1985 bookings totalled 675,000 which represents a 5% decrease over same period in 1984. However, late bookings are good and some growth in volume is anticipated for Summer 1985.

* Group Development Purchase of Global Tours effective from

November 1985. Purchase of Group's first UK hotel Barbican City for £7.5m.

Formation of a joint venture with Ramada with the intention to develop a substantial presence in UK hotels. Formation of joint venture with Ladbroke's to purchase and manage Mediterranean resort hotels and the purchase by that joint venture of Cortijo Blanco in Marbella and Los Zocos in Lanzarote for approximately £10m.

* Prospects

Because of the increase in the unpredictability of the tour operating market and the significant diversification programme by the Group, it is even more difficult than in previous years to make any forecast. However, subject to unforeseen circumstances it is likely that the Group's profits before tax for the year ending 31 March 1986 including exceptional profits will be somewhat similar to those achieved in the year ending 31 March 1985.

This announcement complies with the requirements of the Council of The Stock Exchange in London. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase any securities.



Wells Fargo & Company
(a California corporation)

U.S. \$100,000,000

Floating Rate Subordinated Notes Due July 1997
Maximum Interest Rate 13%
Issue Price 100%

The following have agreed to subscribe or procure subscribers for the Notes:

Goldman Sachs International Corp.

Al-Mal Group

Arab Banking Corporation (ABC)

Bank Brussel Lambert N.V.

Commerzbank Aktiengesellschaft

Daiva Europe Limited

Genossenschaftliche Zentralbank

New Japan Securities Europe Limited

Nippon Credit International (HK) Ltd.

Yamaichi International (Europe) Limited

Amro International Limited

Banca Nazionale del Lavoro

Citicorp Investment Bank Limited

Creditanstalt-Bankverein

Fuji International Finance Limited

Mitsui Finance International Limited

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Yasuda Trust Europe Limited

Application has been made for the Notes, in bearer form in the denominations of U.S. \$10,000 and U.S. \$50,000 each or in registered form in the denomination of U.S. \$10,000 or integral multiples thereof, constituting the above issue to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Note. Interest will be payable quarterly in arrears in January, April, July and October, the first payment being made in October, 1985.

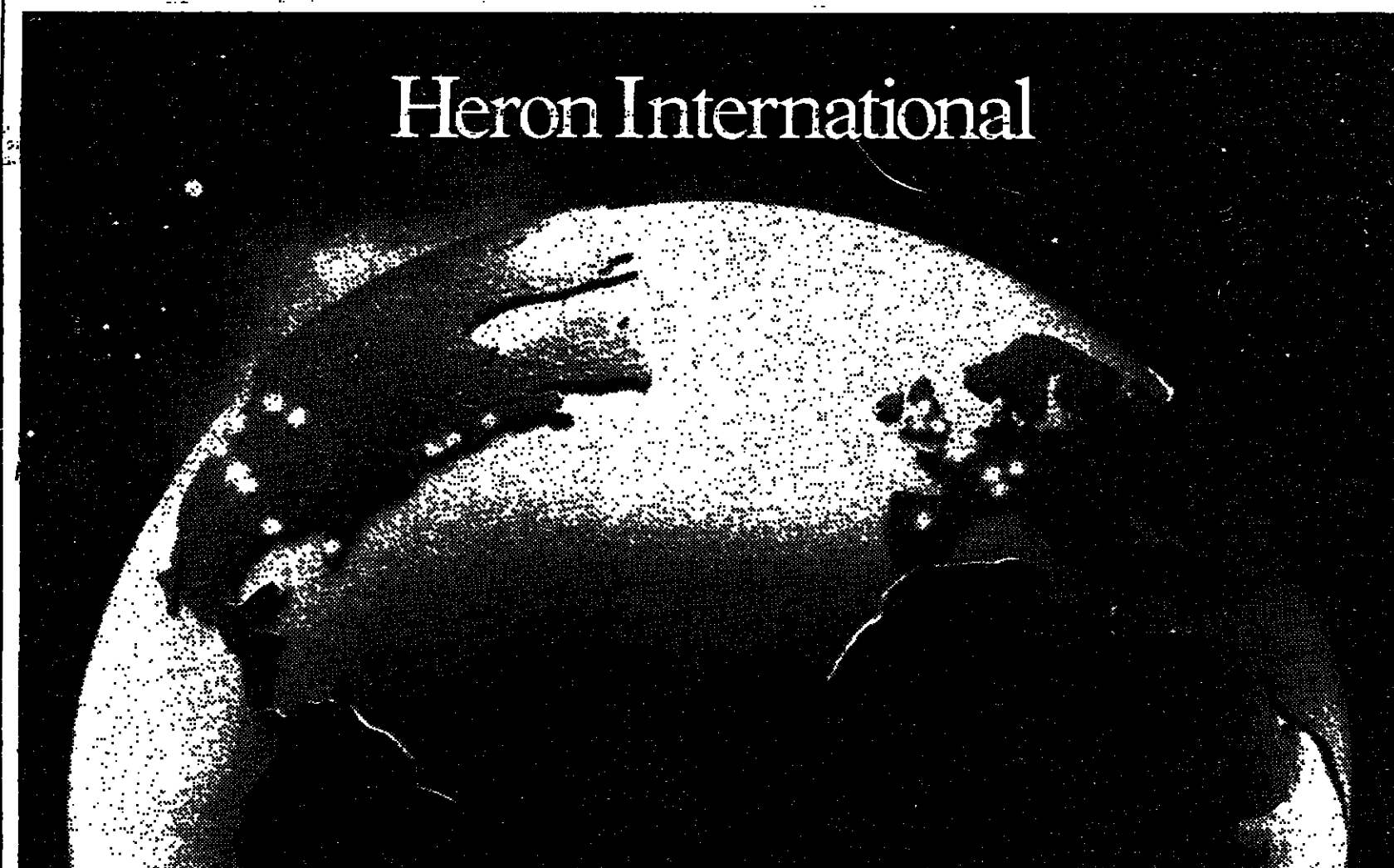
Listing Particulars are available in the statistical services of Exel Statistical Services Limited. Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Registrars Department of The Stock Exchange, Throgmorton Street, London EC2, up to and including July 12, 1985 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including July 24, 1985:

Goldman Sachs International Corp.,
162 Queen Victoria Street,
London EC4V 4DB

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN.

July 10, 1985

Heron International



PROPERTY

FINANCIAL SERVICES

TRADE

Record profits and turnover

An increase in both profits and shareholders' funds extended further Heron's unbroken record of growth. Pre-tax profits increased 26% to £32.5 million and shareholders' funds by 12% to £270.1 million.

The group's finances were further augmented during the year by the successful issues of a seven-year US\$450 million Revolving Euronote Facility, a seven-year floating rate ECU 40 million Note and a ten-year 100 million Swiss Franc Bond. Pima Savings issued a ten-year floating rate US\$100 million Mortgage-Backed Bond.

Heron is ready to respond to opportunities for expansion by acquisition as well as by the organic growth objectives set for the future.

PROPERTY

Heron Property Corporation had a record year with the completion of a number of major development projects as well as increasing activity in investment and development of retail property. In addition to the acquisition of 32 stores from F.W. Woolworth, all of which have been sold, the company further developed and sold over 20 retail sites in prime high street locations nationwide.

| FIVE YEAR FINANCIAL SUMMARY | | | | | |
|-----------------------------|-------|-------|-------|-------|-------|
| Year ended 31st March | | | | | |
| Figures in £m | 1985 | 1984 | 1983 | 1982 | 1981 |
| Turnover | 865.1 | 687.7 | 411.5 | 377.3 | 302.7 |
| Profit before taxation | 32.5 | 25.8 | 18.0 | 14.6 | 13.2 |
| Shareholders' funds | 270.1 | 241.1 | 213.0 | 184.3 | 133.0 |



Copies of the Annual Report for the year ended 31st March 1985 are available from The Secretary, Heron International PLC, Heron House, 19 Marylebone Road, London NW1 5JL.

FINANCIAL SERVICES

In the United States Pima Savings returned a record level of earnings, profits increasing 28% over last year. Total assets rose to \$1.6 billion. National Insurance and Guarantee Corporation returned record profits from a record level of premium income.

TRADE

The division performed satisfactorily in spite of continuing difficult market conditions with turnover rising to £394 million. Heron Homes advanced further on last year's record profits. Land resources are now valued at £30 million over book values. The management of our motor related operations has been restructured and new model launches for Lancia and Suzuki will enhance the penetration of our ranges for the coming year. Heron Communications continues to consolidate its significant stake in the home entertainment and leisure market with its U.S. subsidiary, Media Home Entertainment, ending the year with good results.

LETTERS TO THE EDITOR

Goodbye to the company Santa

From the managing director,
Securplan

Sir—I was particularly interested in your front page story "Goodbye to the company Santa" (July 1) but I wonder whether the analysis is wrong in one historical aspect. I quote: "If any manager who returned in 1975 returned to work today he might justifiably have the impression of being in a foreign country."

It seems to me that he would only be baffled if he were fairly junior in 1975 or working for a particularly large and traditional organisation.

Surely, the whole crop of new words—initiative, performance, merit—apparently already well known but in the mid-1970s had temporarily disappeared into an industrial soft-focus brought about by social discipline, lack-lustre management and, dare I say it, the onset of the Employment Protection legislation.

When I left fairly senior positions in large organisations in 1968 and hitched my star to the building up of a small but respected service company, I brought all this language with me. I declare emphatically that it had been beaten into me (quite right too) by every boss I had respected.

I still despair of the entrepreneurial flair and ruthlessness shown at a time when our economy (and our crisis of unemployment) need just those qualities but it is refreshing to feel that, as Stefan Wagstyl indicates, a change is in the air.

Perhaps some of us now approaching 60 may have the last blessing of returning like ducks, to those buoyant waters we knew less than 20 years ago.

P. W. Saunders,
24-32 Kilburn High Road,
NW6

Full details on bank statements

From the Managing Director,
Southall Staff Agency

Sir—Mr D. T. Riley criticises the NatWest bank statements in his letter (July 3). If Mr Riley were, as I do, to bank at Adam and Co., in Edinburgh (the first New Scottish bank for nearly 150 years), he would find not only that the debits and credits are totalled on his statement, but full narrative details of each entry are given, and an additional sheet is provided on which expenditure and income is analysed according to codes which he would indicate on his cheques and savings slips.

John G. Fenwick,
62, Poplar Road, Southall.

The insidious power of size

From Mr P. Richardson

Sir—Your leader (July 1) on the report of the Office of Fair Trading on "Competition and Retailing" made a number of important points. Although the report cleared the big supermarkets of abuse of power, you rightly pointed out that not all benefits of buying power are passed on to the consumer. It is no accident that the returns of the big food retailers are about 5 per cent above the industrial average, and almost double those of food manufacturing.

Although the OFT concluded that special discounts do not constitute unfair competition your view was that the argument was not wholly convincing. However, you concentrated your attention solely on the effects of such competition on the small retailer, and in so doing missed the very important effects on both food manufacturers and primary producers.

Producers of food are generally small businesses with little control over the selling price of their goods. Agricultural support measures in industrialised countries are partly a response to the need of such small businesses to survive.

Food manufacturers, though often large businesses, are still quite small in relation to the multiple retailers with

A free market in conveyancing

From Mr D. S. Porter

Sir—As a practising solicitor in the North West, I read Sir Cameron's article (June 27) with interest. Whether or not those who wish to sell the conveyancing market opened up are satisfied, there is no doubt that conveyancing fees generally have fallen by in excess of 30 per cent over the last 12 months. My own practice now charges 1 per cent of the consideration on sales and 1 per cent on purchases, with minimum charges of £160 and £185 plus VAT respectively. Given that the average house in this area sells for about £25,000, I would doubt that local solicitors have much to fear from the banks and building societies in competitive terms. What, however, does concern me is that there is a clear conflict of interest in some cases between the banks and the following instances have arisen.

● A major bank offered a small mortgage (£12,000) to an architect client of mine, and on a very tight budget applied for a mortgage loan to assist in a house purchase. The husband had recently lost his job but the wife was in a secure job. On the building society's advice, they had to arrange life endowment cover although this was an added expense. The society was aware of the couple's tight budget, but did not advise the couple of the commission that it would receive from the insurance company.

Most people purchasing houses in the price range with which I mainly deal are usually more than delighted to obtain the mortgage loan they apply for, and therefore are prepared to accept any terms which appear reasonable. As they have no yardstick against which to compare the terms, they can only agree as they do not, they would risk having their mortgage withdrawn.

David Porter,
20-25, Bowlers Row,
Bolton, Lancs.

Discounting the local grocer

From Mr R. K. Draper

Sir—Your editorial on the OFT's report on discount structures made some interesting points. However, there are two other major problems facing the small retailer.

First, most independent shops from the local Cash and Carry. Major suppliers in this area include Linford and Argyle, both of which have considerable retail interests (Gateway and Presto). The problem is that in some cases it is cheaper for a small retailer to buy from the retail side of the supplier, rather than from the Cash and Carry. So the corner shop stands no chance of competing with the high street stores on price.

Secondly, most Cash and Carry stores offer retailers "own brand" products which, if sold

at low enough margins, are cheaper than the brand leaders. However, while suppliers spend considerable sums of money in advertising these products to the trade, none of the advertising is aimed at the consumer. There is no point in stocking competitive lines if no-one knows about them.

But to advertise in this way would produce another conflict of interests, because if the small shopkeeper increased his sales, the Gateways and Prestos would inevitably suffer.

R. K. Draper,
2 King's Road,
Rushden, Northants.

Debt burden cannot be bridged

From Mr J. D. Sutherland

Sir—"The unmanageable" burden of debt referred to in Nick Garnett's article on the Humber Bridge (July 5) was inevitable from the outset.

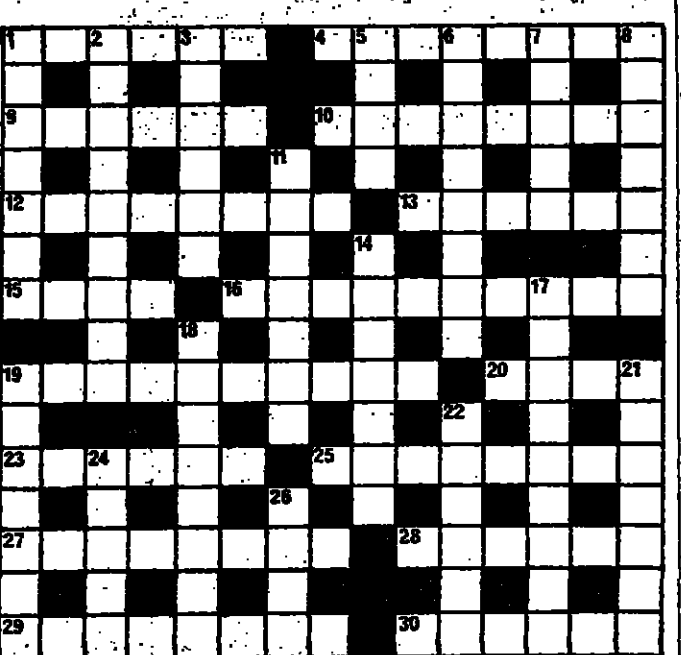
In the days when you had to cross by ferry, a car cost about £5. Yet a car which has already cost £22,000 and on which the debt is growing by \$4 a minute, they still charge

only £1 per car.

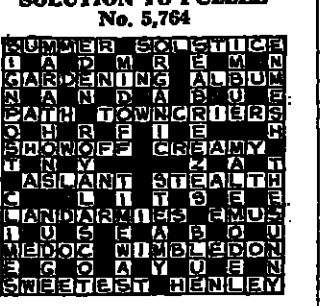
The huddles people of Humberdale have been saddled with a monstrous debt, which can never be paid off, because the decision to build was taken for purely political and prestige reasons.

J. D. Sutherland,
41 Westfield Way,
Kirkella, Hull.

F.T. CROSSWORD PUZZLE No. 5765



- ACROSS
- Stick given as business present (6)
 - Left surrounded by drinks, so stays (8)
 - A large number break loose (6)
 - A foreign girl will take it in foreign coin or note (8)
 - One part of the church—or could be ten parts (8)
 - Start bawling with weight in spring (8)
 - Revile a slightly creature (4)
 - Marked as declared (10)
 - Dogs recovering (10)
 - Pole given a cup and self-satisfied in consequence (4)
 - Effective temporary housing at the river-side (6)
 - A requirement for travelling pop-stars maybe (8)
 - Noisy guy in the drawing-office? (8)
 - One has to drive around such a vehicle (8)
 - Going right back to a right turn (8)
 - Traditional food a dreadful old woman set before fighting men (8)
- DOWN
- Providing the church with more suitable reading-matter (7)
 - A man having a simple answer for every ill (9)
 - About to amalgamate in decline (6)
 - An employer—sure to be (4)
 - Stop meeting professional scoundrel (8)
 - A rule—some foreigners (5)
 - Growth to cause astonishment in children (7)
 - Favour writing a couple of pages on range (7)
 - Patience for rant adjustment put away (7)
 - Making music is calming (9)
 - The end of the day (8)
 - Decorate the home again, up and down (7)
 - Interfere the rags are to be recycled (7)
 - Stiffing complaint (6)
 - Health-giving way of treating bread (5)
 - Called back to snarl (4)



APPOINTMENTS

Senior Unigate Group posts

Mr David Bullough has been appointed special projects director of UNIGATE, from its Kevin Sykes and Mr Roger Davenport has been appointed managing director of UNIGATE MEAT HOLDINGS from August 1.

Mr John Biddle has been appointed an assistant general manager in LLOYD'S BANKS corporate banking division. He was formerly chief manager of the bank's city office. Mr Wayne Kitcher has been promoted to deputy chief manager, corporate banking, from manager in the same division.

Following the merger of the IMPERIAL LIFE UK operations and Trident Life, Mr John Sutton becomes chief operating officer and Mr Iain Tweeddale operations director. Mr Sutton was previously administration director of Imperial Life and Mr Tweeddale assistant director—investments.

Mr E. G. Dunne, Mr C. J. Preen and Mr D. L. Tyler will be joining the partnership of L. MESSELI & CO, stockbrokers, on July 13.

FIRST NATIONAL FINANCE CORPORATION has appointed Mr Maurice Davenport and Mr Benedict M. P. Thompson-McCausland as non-executive directors. Mr Davenport was managing director of Williams & Glyn's Bank and Mr Thompson-McCausland is chief executive of The London Life Association.

Two appointments have been made at LONDON AND CONTINENTAL ADVERTISING INTERNATIONAL. Mr Tim Storey has been appointed to the main board as group finance director. He joins from Inchcape, where he was finance director of Inchcape Europe, based in Brussels. Mr J. K. (Ken) Brown joins as director of legal services. He was previously regional counsel with Rank Xerox.

SKF has appointed Mr Clive Franklin to head up a newly formed north American bearing division, incorporating their U.S. Canadian and Mexican operations. Mr Franklin was previously managing director of SKF (UK). Mr Nelson McCracken has been appointed managing director of SKF (UK). Mr McCracken was previously managing director of SKF's Indian subsidiaries.

PANWELL KERR FORSTER has reorganised its internal organisation as follows: Mr Claude R. Brown has been appointed its first national chairman. Mr R. Brown has been appointed its first national chairman.

Mr Ray Sheppard has been appointed managing director of the W.D. & H.O. WILLS UK subsidiary of the American manufacturer. The company begins handling its own production, marketing and sales, and distribution on September 8 from its new factory at Milton Keynes, which it takes over from the current European licensee on the termination of a five-year arrangement of the existing arrangement.

W. S. TRY has made a major reorganisation of the group activities. Two new construction divisions emerge, one to undertake the larger contracts and the other to specialise in the smaller projects and various property maintenance contracts.

John Try and Mr Pete Cole are appointed divisional managing directors. The activities of the two construction divisions are combined in a new homes division, to be headed up by Mr Michael Deasley, whilst plant hire and services division is incorporated in a group services division under Mr Gordon Whitmore. Property development, interest, both industrial and commercial, are combined in another division, in which the role of divisional managing director will be filled by Mr Hugh Try, also the group managing director. As a result of these changes, to the main board of W. S. TRY (Holdings) is reorganised to reflect the new divisional structure. Mr Cole and Mr Deasley are both appointed directors.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

| | | | | | | | | | | | |
|---|--|---|--|---|--|---|--|---|--|---|--|
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | | Allied Banker Unit Trusts PLC (a) (a) Allied Banker Trusts, 100, Abchurch Lane, EC4N 3DF. (021) 231 499 & 231 222 | |
| Allison House 20, City Road, EC1Y 2AY. Tel: 01-474 2222 | | Allied Bank | | | | | | | | | |

Manufacturers Life Insurance Co (UK) Property Growth Assur. Co. Ltd.
51 George's Way, Stevenage. 0438 356101 Loan House Croydon CR9 1LU

[illegible]

كتاب من الأصول

COMMODITIES AND AGRICULTURE

European producers reduce zinc prices

BY ANDREW GOWERS

THE CONTINUING fall in zinc prices on the London Metal Exchange triggered off another round of producer price cuts in Europe yesterday, and prompted Billiton, one of the largest producers, to announce a 5 per cent reduction in output.

West Germany's Metallgesellschaft led the producer price reduction, from \$880 a tonne to \$830, and most other European companies followed suit during the day.

Billiton, which is owned by Royal Dutch/Shell, announced it would cut its production by 5 per cent from the 1984 level of 100,000 tonnes "in line with market demand".

Minerals, a U.S. producer, also announced it had cut output by 10 per cent of its 90,000 short ton per year capacity.

However, the statements appeared to have little impact on the LME, where zinc values drifted down after a slightly stronger opening. The metal dropped \$17 a tonne on the day to close at a new 23-month low of \$328.

Billiton's production cut follows larger proportional reductions by leading Canadian and Spanish producers. But there is no sign yet of a halt to the steady price decline which resumed last week after a brief rally, and traders believe that more production cuts will be needed if the market is to find any effective support.

With a few intervals, the slide has been relentless since the price reached its 1985 peak of \$845 a tonne in March, forcing most analysts to adjust their price forecasts downwards. This partly reflected a drop in Chinese purchases, which had been helping to support the market last year.

In their recent quarterly report on zinc, Shearson Lehman Brothers predicted that supply and demand would be roughly in balance this year and in surplus next, eliminating the significant deficit experienced in 1982 and 1983.

Refined production had proved higher than expected over the last year, while consumption appears to be falling further behind growth in industrial production, the report said.

Britain backs tougher EEC cereals standards

BY OUR COMMODITIES STAFF

THE BRITISH Government yesterday swung its support behind moves by the European Community to tighten quality standards for grain sold into intervention as a way of implementing cereal price cuts which EEC ministers have failed to agree.

Mr Michael Jopling, UK agriculture minister, told the Home-Grown Cereals Authority's harvest lunch in London:

"Obviously we have to consider price reduction by means other than a reduction in institutional prices themselves; and we have to be ready to respond to completely different approaches if these gain ground in the Community or otherwise."

One way of doing this, he im-

plied, would be to tighten quality standards for grain bought by the Community under price support arrangements to reflect market requirements more closely.

Mr Jopling said there was a danger of intervention stocks piling up in the UK with poor export prospects because current intervention arrangements did not allow for a price discount for poorer-quality wheat.

Much of the Community's lower-quality wheat is produced in the UK, and British grain interests have long been opposed to tighter quality standards on the grounds that this would be effectively discriminatory against them.

Philippines copper company to cut output

By Leo Gonzaga in Manila

THE Atlas Consolidated Mining and Development Corporation of the Philippines announced yesterday that it has decided to reduce its copper concentrates production by 10 per cent in order to minimise costs in the face of mounting losses.

The announcement, made by Harry A. Toelle, the president and chief operating officer, said that there will be a slow down of operations in the Carmen open pit mine and the Biga concentrator, both in Toledo.

Atlas shares were untraded on the local bourses yesterday as investors tried to assess possible effects of the output cutback.

WEEKLY METALS

All prices are supplied by Metal Bulletin.

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 2,820-2,900.

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 4,15-4,20.

CADMIUM: European free market, min. 99.99 per cent, \$ per lb, in warehouse, ingots, 0.67-0.72, sticks, 0.72-0.77.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 11.30-11.45.

MERCURY: European free market, min. 99.99 per cent, \$ per tonne, in warehouse, 290-295.

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 3.25-3.35.

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 9.55-9.60.

TUNGSTEN: European free market, standard, 99.95 per cent, \$ per tonne unit WO₃, 41-42.

VANADIUM: European Free market, min. 98 per cent V₂O₅, other sources per lb V₂O₅, 2.13-2.23.

US DOLLAR: Mexico exchange value, \$ per lb US, 15.00.

THE LONDON Metal Exchange has got itself into all kinds of trouble following its decision on June 26 to intervene in its tin market; first of all by suspending trading and then only allowing dealings to be resumed next day with a £90 a tonne maximum on the amount payable daily by traders unable to meet their contracted delivery commitments.

It has become involved in a public slanging match with the buffer stock of the International Tin Council, the intergovernmental organisation representing both producing and consuming countries, including Britain.

At the same time the exchange has come under attack from some of its own members who are distinctly unhappy about the way the whole matter was handled and are fearful about the long-term repercussions.

There are some important fundamental issues involved. The most crucial is the relationship between the exchange, representing free market forces, and the International Tin Council, whose aim is to achieve long-term stabilisation of the market through the use of export quotas and the buffer stock to keep prices within an agreed range.

Is manipulation, which would be roundly condemned if carried out by speculators, acceptable just because it is being done on behalf of an intergovernmental organisation? Also in dispute is whether the exchange should be allowed to interfere, as it did apparently, to bail out some member companies threatened with heavy losses as a result of a speculation that misfired.

The current problems started at the end of March when the buffer stock was approved to deal below the tin agreement "floor" price if necessary. This triggered off fears that the buffer stock, which has accumulated some 60,000 tonnes of surplus tin (currently worth \$225m and costing a fortune to finance) was finally running out of money. Anticipating a possible price collapse several tin traders sold heavily for delivery in three months time that is the end of June.

Daggers drawn in the tin market

Relations between the London Metal Exchange and the International Tin Council are at a historically low ebb following the Exchange's recent move to protect traders against a price squeeze being operated by the Council's buffer stock manager—John Edwards explains the background to the row

actions made against forward purchases from producers, notably Brazil, which wanted to sell a long way ahead in case the market did collapse. However, some of the forward sales were undoubtedly speculative by traders who did not have any tin to deliver but hoped to make a profit by buying back their sales at a lower price.

Mr Peter de Koning, the buffer stock manager, angered by the amount of money he was having to spend on supporting the market as a result of the heavy selling, gave repeated warnings that he would insist on taking physical delivery of any forward sales made to him. Those who had sold without supplies to meet their delivery commitment would either have to cover or pay the price.

In spite of these warnings, and despite growing evidence of a supply squeeze developing at the end of June, some companies kept their "short" sales positions open to the final delivery date. They were, therefore, at the mercy of the buffer stock, which holds virtually all the surplus tin supplies.

Mr de Koning, claiming that he was merely trying to protect some of the money lost previously, turned the screws on tight. He charged higher and higher premiums for providing tin to sellers covering their sales. The technique used by the exchange in early 1982 when a mystery group, almost certainly representing Malaysian interests, tried to corner the tin market by buying up all available supplies. On this occasion, however, the main sufferer of the restriction was the Tin Council buffer stock, which pointed out bitterly that

the London Metal Exchange, supplies has been delayed. By making a simultaneous cash purchase matched by a forward sale the trader "borrowed" metal from the market for a period. It was the high cost of "borrowing" imposed by the buffer stock that finally made the exchange decide to respond to the squeals of producers coming from traders caught in the trap.

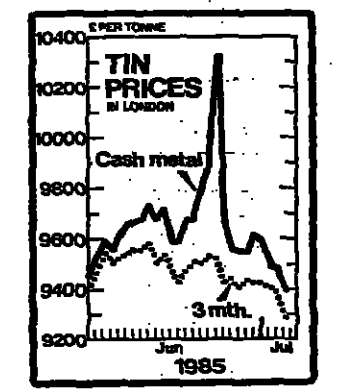
There is no question of a corner since it was offering supplies all the time, at a price. Mr de Koning was particularly incensed that his offer to supply 500 tonnes of tin at \$10,000 a tonne, a further 500 at \$10,100 was completely ignored by the exchange committee on the grounds that it did not deal directly with clients of individual member companies. A simple unofficial telephone call at this stage could probably have avoided the whole business, but the clash of personalities involved was too great. In any event the principles at stake are too deep-rooted.

The exchange says it was forced to act since the buffer stock had undermined the market by making it impossible for traders to use for its proper function—to obtain price protection through hedging.

The buffer stock points out that it is not acting for profit motives, but on behalf of both producing and consuming countries including Britain, who are members of the International Tin Agreement, the longest surviving commodity pact.

It sees the exchange's actions as an encouragement for speculators, by bailing them out when they faced heavy losses and thereby depriving the buffer stock the opportunity of recouping money lost when speculative selling drove the market down.

Mr de Koning also warned that the move by the exchange to intervene would provide further ammunition to producers in countries that the LME only acted to prevent prices going up, and to protect speculators.



Trading was suspended briefly and dealings only resumed next day with the restriction that the cost of "borrowing" was limited to a maximum of £90 a tonne on a daily basis. This was the same technique used by the exchange in early 1982 when a mystery group, almost certainly representing Malaysian interests, tried to corner the tin market by buying up all available supplies. On this occasion, however, the main sufferer of the restriction was the Tin Council buffer stock, which pointed out bitterly that

the London Metal Exchange, supplies has been delayed. By making a simultaneous cash purchase matched by a forward sale the trader "borrowed" metal from the market for a period. It was the high cost of "borrowing" imposed by the buffer stock that finally made the exchange decide to respond to the squeals of producers coming from traders caught in the trap.

There is no question of a corner since it was offering supplies all the time, at a price. Mr de Koning was particularly incensed that his offer to supply 500 tonnes of tin at \$10,000 a tonne, a further 500 at \$10,100 was completely ignored by the exchange committee on the grounds that it did not deal directly with clients of individual member companies. A simple unofficial telephone call at this stage could probably have avoided the whole business, but the clash of personalities involved was too great. In any event the principles at stake are too deep-rooted.

The exchange says it was forced to act since the buffer stock had undermined the market by making it impossible for traders to use for its proper function—to obtain price protection through hedging.

The buffer stock points out that it is not acting for profit motives, but on behalf of both producing and consuming countries including Britain, who are members of the International Tin Agreement, the longest surviving commodity pact.

It sees the exchange's actions as an encouragement for speculators, by bailing them out when they faced heavy losses and thereby depriving the buffer stock the opportunity of recouping money lost when speculative selling drove the market down.

Disident members wonder why the exchange committee waited until the last moment to act when it was obvious for several weeks beforehand that an acute "squeeze" was developing. There is also considerable dissatisfaction that members who did the proper thing and covered in time had in many cases to pay higher premiums than those who left it to the last moment, and were prepared to default, before being rescued by the Exchange. Just as the buffer stock was alleged to be charging too much, the Exchange is accused of setting the maximum limit at much too low a level of \$90 a tonne giving the speculators, unable to deliver tin as contracted, a cheap way out.

There is a fair amount of sympathy for the buffer stock manager, who is, after all, a valuable client for many of the member companies, and is viewed as having done a remarkable job in the past few years in keeping control of the market in the face of tremendous odds.

While the present row between the Tin Council and the exchange is to a large extent based on personality differences, and will no doubt blow over, it highlights the basic clash between the interests of those trying to achieve stability by imposing artificial restraints on price movements and those who believe that free market forces are the best way of ensuring the correct supply-demand equilibrium.

Opponents of the International Tin Agreement argue that by maintaining artificially high prices at enormous cost, demand for tin has been stifled and substitution encouraged, while excessive production has been unduly stimulated. Many traders believe that there is unlikely to be a 7th agreement, when the present 6th agreement expires.

However, the future of the agreement will not be decided for some time yet, since the present pact could be extended for two further years when it expires next year. The exchange and the Tin Council will have to learn to live with each other, just as they have for the past 25 years or so.

LONDON MARKETS

BASE METALS

LME prices supplied by Amalgamated Metal Trading

ALUMINIUM

Unofficial + or - High/Low
Close 2 per tonne

Cash 735.5 -10 -10 735.5
3 months 737.5 -10 -10 737.5

Official closing (am): Cash 737.5 (748.5); three months 737.5 (732.5); settlement 737.5 (748.5). Final Kato Close: 735.5. Turnover: 1250 tonnes.

COPPER

Higher grade Unofficial + or - High/Low
Close 2 per tonne

Cash 1012 -5 -5 1012
Three months 1012.5 -10 -10 1012.5

Official closing (am): Cash 1012.5 (1018.5); three months 1012.5 (1005.5); settlement 1012.5 (1018.5). Final Kato Close: 1012.5. Turnover: 65/98 tonnes per pound.

LEAD

Unofficial + or - High/Low
Close 2 per tonne

Cash 285.5 -5 -5 285.5
3 months 285.5 -5 -5 285.5

Official closing (am): Cash 285.5 (289.5); three months 285.5 (300.5); settlement 285.5 (289.5). Final Kato Close: 285.5. Turnover: 107 tonnes. Straits tin \$m30.81 (30.55) pound.

NICKEL

Unofficial + or - High/Low
Close 2 per tonne

Cash 8900-700 -5 -5 8900-700
3 months 8920 -5 -5 8920

Official closing (am): Cash 8920.5 (8905.5); three months 8920.5 (8900.5); settlement 8920.5 (8905.5). Final Kato Close: 8920.5. Turnover: 210 tonnes.

TIN

Higher grade Unofficial + or - High/Low
Close 2 per tonne

Cash 9285-400 -10 -10 9285-400
3 months 9285 -10 -10 9285

Official closing (am): Cash 9285.5 (9300.5); three months 9285.5 (9300.5); settlement 9285.5 (9300.5). Final Kato Close: 9285.5. Turnover: 145 tonnes. Straits tin \$m30.81 (30.55) kilo.

ZINC

Unofficial + or - High/Low
Close 2 per tonne

Cash 825.5 -10 -10 825.5
3 months 825.5 -10 -10 825.5

Official closing (am): Cash 825.5 (840.5); three months 825.5 (840.5); settlement 825.5 (840.5). Final Kato Close: 825.5. Turnover: 1625 tonnes. U.S. Prime Western: 44/48.75 cents per pound.

MAIN PRICE CHANGES

July 9 1985 + or - Month
July 9 1985 + or - Month

ALUMINIUM
Unofficial + or - High/Low
Close 2 per tonne

Cash 735.5 -10 -10 735.5
3 months 737.5 -10 -10 737.5

Official closing (am): Cash 737.5 (748.5); three months 737.5 (732.5); settlement 737.5 (748.5). Final Kato Close: 735.5. Turnover: 1250 tonnes.

COPPER
Higher grade Unofficial + or - High/Low
Close 2 per tonne

Cash 1012 -5 -5 1012
Three months 1012.5 -10 -10 1012.5

Official closing (am): Cash 1012.5 (1018.5); three months 1012.5 (1005.5); settlement 1012.5 (1018.5). Final Kato Close: 1012.5. Turnover: 65/98 tonnes per pound.

LEAD
Unofficial + or - High/Low
Close 2 per tonne

Cash 285.5 -5 -5 285.5
3 months 285.5 -5 -5 285.5

Official closing (am): Cash 285.5 (289.5); three months 285.5 (300.5); settlement 285.5 (289.5). Final Kato Close: 285.5. Turnover: 107 tonnes. Straits tin \$m30.81 (30.55) pound.

NICKEL
Unofficial + or - High/Low
Close 2 per tonne

Cash 8900-700 -5 -5 8900-700
3 months 8920 -5 -5 8920

Official closing (am): Cash 8920.5 (8905.5); three months 8920.5 (8900.5); settlement 8920.5 (8905.5). Final Kato Close: 8920.5. Turnover: 210 tonnes.

TIN
Higher grade Unofficial + or - High/Low
Close 2 per tonne

Cash 9285-400 -10 -10 9285-400
3 months 9285 -10 -10 9285

Official closing (am): Cash 9285.5 (9300.5); three months 9285.5 (9300.5); settlement 9285.5 (9300.5). Final Kato Close: 9285.5. Turnover: 145 tonnes. Straits tin \$m30.81 (30.55) kilo.

ZINC
Unofficial + or - High/Low
Close 2 per tonne

Cash 825.5 -10 -10 825.5
3 months 825.5 -10 -10 825.5

Official closing (am): Cash 825.5 (840.5); three months 825.5 (840.5); settlement 825.5 (840.5). Final Kato Close: 825.5. Turnover: 1625 tonnes. U.S. Prime Western: 44/48.75 cents per pound.

INDICES
July 9 1985 + or - Month
July 9 1985 + or - Month

FINANCIAL TIMES
July 9 1985 + or - Month
July 9 1985 + or - Month

REUTERS
July 9 1985 + or - Month
July 9 1985 + or - Month

MOODY'S
July 9 1985 + or - Month
July 9 1985 + or - Month

DOW JONES
July 9 1985 + or - Month
July 9 1985 + or - Month

INDICES

FINANCIAL TIMES

July 9 1985 + or - Month
July 9 1985 + or - Month

REUTERS
July 9 1985 + or - Month
July 9 1985 + or - Month

MOODY'S
July 9 1985 + or - Month
July 9 1985 + or - Month

DOW JONES
July 9 1985 + or - Month
July 9 1985 + or - Month

COCA
July 9 1985 + or - Month
July 9 1985 + or - Month

SUGAR
July 9 1985 + or - Month
July 9 1985 + or - Month

POTATOES
July 9 1985 + or - Month
July 9 1985 + or - Month

PIGMEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

SOYABEAN MEAL
July 9 1985 + or - Month
July 9 1985 + or - Month

MEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

WOOL FUTURES
July 9 1985 + or - Month
July 9 1985 + or - Month

COTTON
July 9 1985 + or - Month
July 9 1985 + or - Month

PARIS
July 9 1985 + or - Month
July 9 1985 + or - Month

ROTTERDAM
July 9 1985 + or - Month
July 9 1985 + or - Month

WHEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

MAIZE
July 9 1985 + or - Month
July 9 1985 + or - Month

BARLEY
July 9 1985 + or - Month
July 9 1985 + or - Month

WHEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

INDICES

FINANCIAL TIMES

July 9 1985 + or - Month
July 9 1985 + or - Month

REUTERS
July 9 1985 + or - Month
July 9 1985 + or - Month

MOODY'S
July 9 1985 + or - Month
July 9 1985 + or - Month

DOW JONES
July 9 1985 + or - Month
July 9 1985 + or - Month

COCA
July 9 1985 + or - Month
July 9 1985 + or - Month

SUGAR
July 9 1985 + or - Month
July 9 1985 + or - Month

POTATOES
July 9 1985 + or - Month
July 9 1985 + or - Month

PIGMEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

SOYABEAN MEAL
July 9 1985 + or - Month
July 9 1985 + or - Month

MEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

WOOL FUTURES
July 9 1985 + or - Month
July 9 1985 + or - Month

COTTON
July 9 1985 + or - Month
July 9 1985 + or - Month

PARIS
July 9 1985 + or - Month
July 9 1985 + or - Month

ROTTERDAM
July 9 1985 + or - Month
July 9 1985 + or - Month

WHEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

MAIZE
July 9 1985 + or - Month
July 9 1985 + or - Month

BARLEY
July 9 1985 + or - Month
July 9 1985 + or - Month

WHEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

INDICES

FINANCIAL TIMES

July 9 1985 + or - Month
July 9 1985 + or - Month

REUTERS
July 9 1985 + or - Month
July 9 1985 + or - Month

MOODY'S
July 9 1985 + or - Month
July 9 1985 + or - Month

DOW JONES
July 9 1985 + or - Month
July 9 1985 + or - Month

COCA
July 9 1985 + or - Month
July 9 1985 + or - Month

SUGAR
July 9 1985 + or - Month
July 9 1985 + or - Month

POTATOES
July 9 1985 + or - Month
July 9 1985 + or - Month

PIGMEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

SOYABEAN MEAL
July 9 1985 + or - Month
July 9 1985 + or - Month

MEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

WOOL FUTURES
July 9 1985 + or - Month
July 9 1985 + or - Month

COTTON
July 9 1985 + or - Month
July 9 1985 + or - Month

PARIS
July 9 1985 + or - Month
July 9 1985 + or - Month

ROTTERDAM
July 9 1985 + or - Month
July 9 1985 + or - Month

WHEAT
July 9 1985 + or - Month
July 9 1985 + or - Month

MAIZE
July 9 1985 + or - Month
July 9 1985 + or - Month

BARLEY
July 9

CURRENCIES, MONEY and CAPITAL MARKET

FOREIGN EXCHANGES

Money growth boosts pound

Sterling rose to its best level since February 1984 in currency markets yesterday, following an unexpected sharp rise in UK money supply in the month to mid-June. A 2 per cent rise in M3 widened the gap between Government targets and this year's growth still further and effectively dampened any hopes of an early reduction in domestic interest rates.

Against this background the pound's exchange rate index rose to 82.2, its best closing level since February 1984 and up from 82.0 on Monday. In terms of the dollar it touched a best level of \$1.5710 before closing at \$1.5650, a rise of 2.05c from Monday and its highest closing level since June 1984. Additionally the pound was very strong in terms of the D-Mark, finishing at DM 4.04, up from DM 4.0050 on Monday and its highest closing level since June 1984. Additionally the pound was very strong in terms of the D-Mark, finishing at DM 4.04, up from DM 4.0050 on Monday and its highest closing level since June 1984.

Against the D-Mark and this prompted further selling in the currency market. While the dollar's outlook remains bearish, the market still shows some reluctance to initiate too forceful a downturn, bearing in mind the dollar's proven powers of recovery. Consequently some long dollar positions are being retained until further evidence is given on the pace of the U.S. economy. There is little economic data due until Friday while next week sees the first revision to second quarter GNP figures. At the same time expectations of a further reduction in the U.S. discount rate have reached a high pitch.

The dollar closed at DM 2.9600 against the D-Mark in Frankfurt yesterday at DM 2.9600 down from DM 3.0150 previously. Earlier in the day it was fixed at DM 2.9720 without any intervention from the Bundesbank. Many people are holding back for further information on the growth rate of the U.S. economy but the dollar's inability to hold at important support levels created further selling.

EMS EUROPEAN CURRENCY UNIT RATES

| Currency | Unit | % change from 1984 | % change from 1983 | % change from 1982 |
|-------------------|---------|--------------------|--------------------|--------------------|
| Belgian franc | 40.336 | +1.12 | +0.55 | +1.47 |
| Dutch guilder | 10.360 | +0.55 | +0.55 | +1.47 |
| French franc | 6.559 | +0.55 | +0.55 | +1.47 |
| Italian lire | 1,376 | +0.55 | +0.55 | +1.47 |
| Spanish peseta | 166.639 | +0.55 | +0.55 | +1.47 |
| Portuguese escudo | 200.482 | +0.55 | +0.55 | +1.47 |
| Irish punt | 7.875 | +0.55 | +0.55 | +1.47 |
| Swedish krona | 10.360 | +0.55 | +0.55 | +1.47 |
| Yugoslav dinar | 13.760 | +0.55 | +0.55 | +1.47 |

Changes are for Euro, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT-FORWARD AGAINST POUND

| July 9 | Day's spread | Close | One month | % Three months |
|----------------|-------------------|-------------------|--------------|--------------------|
| U.S. | 1.5650-1.5710 | 1.5650-1.5650 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Canada | 1.2411-1.2422 | 1.2411-1.2422 | 235-2/16 cts | 5.00 1.24-1.23 |
| Norad | 4.0390-4.0400 | 4.0390-4.0400 | 23-2/16 cts | 5.00 4.03-4.04 |
| France | 81.85-81.46 | 81.85-81.35 | 31-2/16 cts | 5.00 81.77-81.67 |
| Germany | 2.9600-2.9610 | 2.9600-2.9610 | 23-2/16 cts | 5.00 2.96-2.97 |
| Italy | 12.280-12.290 | 12.280-12.290 | 33-2/16 cts | 5.00 12.28-12.29 |
| Spain | 166.6390-166.6400 | 166.6390-166.6400 | 23-2/16 cts | 5.00 166.63-166.64 |
| Portugal | 200.4820-200.4830 | 200.4820-200.4830 | 23-2/16 cts | 5.00 200.48-200.49 |
| Sweden | 10.3600-10.3610 | 10.3600-10.3610 | 23-2/16 cts | 5.00 10.36-10.37 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 166.6390-166.6400 | 166.6390-166.6400 | 23-2/16 cts | 5.00 166.63-166.64 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Poland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Romania | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Soviet Union | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| East Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| West Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| France | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Italy | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Spain | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Portugal | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Sweden | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Poland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Romania | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Soviet Union | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| East Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| West Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| France | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Italy | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Spain | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Portugal | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Sweden | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Poland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Romania | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Soviet Union | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| East Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| West Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| France | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Italy | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Spain | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Portugal | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Sweden | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Poland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Romania | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Soviet Union | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| East Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| West Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| France | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Italy | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Spain | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Portugal | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Sweden | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Poland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Romania | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Soviet Union | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| East Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| West Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| France | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Italy | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Spain | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Portugal | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Sweden | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Poland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Romania | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Soviet Union | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| East Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| West Germany | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| France | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Italy | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Spain | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Portugal | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Sweden | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Switzerland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Japan | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Australia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| South Africa | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Belgium | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Denmark | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Norway | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Finland | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Greece | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Yugoslavia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Czechoslovakia | 1.5650-1.5710 | 1.5650-1.5710 | 0.55-1.56 pm | 5.00 1.53-1.48 |
| Hungary | 1. | | | |

LEISURE—Continued**MINES—Continued****MINES—Continued**

Johnnie Pitts

| | | | | | |
|----|----------|----------------------------------|--------------------------------|--------------------------------|--------------------------------|
| JO | Rogers A | \$11 ² / ₂ | 11 ¹ / ₂ | 11 ¹ / ₂ | -1 ¹ / ₂ |
| JO | Roman | \$8 ³ / ₈ | 8 ⁵ / ₈ | 8 ⁵ / ₈ | |
| JO | Rothman | \$39 | 39 | 39 | -1 ¹ / ₂ |
| 28 | Sceptre | \$31 ¹ / ₂ | 31 ¹ / ₂ | 31 ¹ / ₂ | +1 ¹ / ₂ |
| JO | Scotts f | \$26 ¹ / ₂ | 26 ¹ / ₂ | 26 ¹ / ₂ | -1 ¹ / ₂ |

WE regret latest Montreal prices were not available for this edition due to a communication failure.

Nasdaq national market, 2.30pm prices

LONDON

Chief price changes

(in pence unless otherwise indicated)

| RISERS | | | FALLS | | |
|----------------|-------|------|-------------|-----|------|
| Tx 14% 1986-01 | £1214 | + ¾ | Exco Int | 192 | - 8 |
| Logica | 134 | + 9 | GKN | 224 | - 10 |
| Parkfield | 81 | + 7 | ICI | 710 | - 17 |
| Redland | 286 | + 10 | Imper Group | 180 | - 5 |
| Smith Bros | 140 | + 15 | Jaguar | 256 | - 11 |
| Tarmac | 310 | + 8 | Land Sec | 260 | - 9 |
| Unigroup | 36 | + 7 | Lasmo | 253 | - 12 |
| | | | MEEC | 257 | - 14 |
| | | | Petrolon | 145 | - 25 |
| A.R. Elect | 225 | - 10 | Plessey | 116 | - 8 |
| Assoc. News | 890 | - 20 | Reed Int | 625 | - 22 |
| BICC | 193 | - 5 | Rusters B | 303 | - 12 |
| BTR | 325 | - 16 | Shell Trans | 683 | - 12 |
| British Aero | 335 | - 12 | TI | 236 | - 10 |
| Cable & Wire | 525 | - 18 | Ultramar | 183 | - 7 |
| Energy Capital | 62 | - 6 | Vickers | 273 | - 12 |

| Granville & Co. Limited | | | | | | |
|---|----------------------------|-------|--------|--------------|--------|-------|
| Member of The National Association of Security Dealers and Investment Managers | | | | | | |
| 8 Lovat Lane London EC3R 8DT Telephone 01-621 1212 | | | | | | |
| Over-the-Counter Market | | | | | | |
| | | | | | P/E | Fully |
| High Low | Company | Price | Change | Yield (p.p.) | Actual | Paid |
| 146 | Ass. Brit. Ind. Ord. | 135 | | 6.9 | 6.6 | 8.9 |
| 142 | Ass. Brit. Ind. Ord. | 139 | | 7.0 | 6.8 | 9.2 |
| 77 | Aus. Aupring Group | 45d | | 5.4 | 14.2 | 7.5 |
| 42 | Australgas and Rhodes ... | 37 | | 2.9 | 7.8 | 4.6 |
| 180 | Barton Haulage Ord. | 56d | | 4.0 | 7.8 | 20.5 |
| 64 | CCB Technologies | 64 | | 3.8 | 6.1 | 7.8 |
| 201 | CCCL Ordinary | 162 | | 8.0 | 7.1 | 8.0 |
| 156 | CCCL 11pc Ord. | 105 | | 16.7 | 14.9 | |
| 129 | Carboursund Ord. | 129 | | 4.9 | 6.8 | 10.0 |
| 180 | Carboursund Ord. | 127 | | 8.0 | 7.2 | |
| 73 | Deborah Services | 46 | | 6.5 | 14.1 | 4.4 |
| 497 | Frank Horsell | 457 | + 2 | 1.4 | 0.3 | 11.7 |
| 385 | Frank Horsell Ord. | 56d | | 11.3 | 3.5 | 9.2 |
| 22 | Frederick Parker | 27 | | | | |
| 54 | George Blair | 64 | | | | 4.3 |
| 58 | Ind. Precast Concrete | 21 | | 27.1 | 12.9 | |
| 217 | Isle Group | 180 | | 15.0 | 8.1 | 12.9 |
| 124 | Jackson Group | 107 | | 5.5 | 5.1 | 7.2 |
| 285 | James Burroughs | 89 | + | 12.9 | 14.4 | 7.4 |
| 83 | James Burroughs Spcl. B. | 88 | | 12.9 | 14.5 | |
| 141 | John Howard | 110 | | 8.0 | 5.5 | 7.2 |
| 225 | Loughans Ord. | 218 | | | | 7.9 |
| 100 | Loughans 10SpC Pl. | 56 | + | 3.5 | 15.0 | |
| 300 | Minihouse Holding NV | 80C | + | 6.9 | 1 | 20.3 |
| 120 | Robt. Jenkins | 66 | | 5.0 | 7.5 | |
| 60 | Robt. Jenkins | 33 | | 5.0 | 6.7 | 3.8 |
| 32 | Torday and Canfield | 75 | | 4.3 | 13.5 | 18.2 |
| 444 | Tresilian Holdings | 325 | | 4.3 | 14.3 | 21.0 |
| 30 | Unitec Holdings | 30 | | 1.3 | 4.3 | 21.0 |
| 81 | Walter Adams | 104 | | 7.4 | 7.9 | |
| 242 | W. S. Yeates | 221 | | 17.4 | 7.9 | 10.8 |

Prices and details of services now available on Prestel, page 48146



**INTERNATIONAL
PROPERTY REVIEW**
THE FT EVERY FRIDAY

**every Thursday
in the Financial Times**

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 32

[illegible]

Continued on Page 31

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Unease on profits outlook

THE OPENING of the corporate reporting season found Wall Street uneasy yesterday over the outlook for the U.S. economy and thus for company profits, writes Terry Byland in New York.

The stock market opened nervously, discouraged by lower bond prices and continuing weakness in federal funds. Renewed weakness in the dollar, while not necessarily bad for company profits, emphasised doubts over the economy. A profit setback for International Paper and a bout of selling of IBM turned the market lower although the broad range of stocks held steady, suggesting that some weakness in corporate results has already been discounted.

At 3pm, the Dow Jones industrial average was down 6.05 at 1,322.36. The Federal Reserve intervened to help liquidity with \$2bn in customer repurchases when the funds rate stood at 7 1/8 per cent. The Fed's intervention - on a relatively large scale - steadied nerves as the market waited for an indication of the progress of the FOMC meeting which opened yesterday. The market has slid away from a federal funds rate above 8 per cent for the past week.

The slide in the dollar affected several sectors of the stock market. International Paper fell \$1 1/2 to \$47 1/2, but other paper stocks held steady ahead of their results, partly because a lower dollar will

improve the outlook for the rest of the year. Mead, at \$41 1/2, was unchanged and Crown Zellerbach added \$ 1/2 to \$39 1/2. IBM shed an early \$2 1/2 to \$120 1/2.

The pharmaceutical industry, which finds half its sales in non-dollar markets, moved up. Merck jumped \$1 1/2 to \$113 1/2 and Pfizer \$ 1/2 to \$48 1/2. Also in demand again was Upjohn, \$1 1/2 up at \$116 1/2 as Wall Street predicted success for its anti-baldness drug. The weak feature was Squibb, where the prospect of competition from Merck in the hypertension drug sector, lowered the stock by \$ 1/2 to \$67 1/2.

Nervousness over Japanese competition and the signs of a domestic price war kept the Detroit auto stocks subdued. General Motors at \$70 1/2 eased \$ 1/2, while Ford shed \$ 1/2 to \$43 1/2. Chrysler, which could be vulnerable if times turn hard for the industry, fell \$ 1/2 to \$34 1/2.

Oil stocks remained irregular as New York awaited the outcome of the negotiations among the Opec ministers. Airline stocks, also with a close interest in oil prices, which is the major cost factor in industry balance sheets, also moved narrowly. United added \$ 1/2 to \$56 1/2.

Others responding to profits statements included Tyco Laboratories, which dropped \$2 1/2 to \$37 1/2 after disclosing sharply reduced earnings. Also under fire was Applied Data Research, \$3 1/2 down at \$28 1/2 which forecast a loss for the second quarter.

But brighter spots were CBS, \$ 1/2 higher at \$118 1/2, with the earnings statement adding a further dimension to the stock buyback plans intended to fight off the unwanted attentions of Mr Ted Turner. The stock price still lags well behind the estimated value of the Turner offer.

Emerson Radio added \$ 1/2 to \$11 1/2 after predicting higher profits for the quarter.

Among the banks, Wachovia, the fast-growing regional banker, was unchanged on results at \$35 1/2. NCB, holding company for North Carolina Bank, added \$ 1/2 to \$44 1/2 after results.

Takeover prospects and similar special situation stocks continued active as the SEC said it would require disclosure of merger talks by companies commenting on stock activity.

The Options Clearing Corporation postponed exercise of all options on stock of AMF after a New York Stock Exchange ruling on trading in the aftermath of the tender offer by Minstar, the Irwin Jacobs investment vehicle.

Minstar said it would buy only its stipulated 12.5m of the 21.3m AMF shares proffered under its \$23 a share tender. AMF is resisting Mr Jacobs with a poison pill rights offer, and the NYSE ruled that AMF stock can be traded both as "regular" and "when distributed." AMF stock plunged \$4 1/2 to \$14 1/2, with the position of stockholders excluded from the Irwin deal somewhat obscure. "They're just stuck," commented Mr Lee Isgur of Paine Webber.

Federal funds remained at 7 1/8 per cent despite the Fed's intervention, and other credit market rates edged higher also. In the bond market, prices tried to rally from early falls but eased off again at mid-session. Prices are close to their recent highs, which have proved to be resistance levels, pending further signs of Federal Reserve credit policies.

EUROPE

Erosive forces take hold

PROFIT-TAKERS sprinted from their starting blocks on the European bourses yesterday and by the end of the day had made serious inroads on recent gains. Concern over the U.S. dollar's fall also added to the mood of reappraisal.

The sharp setback that Frankfurt experienced on Monday was repeated yesterday with a further 22.9 drop in the midday calculation of the Commerzbank index to 1,449.8.

Car makers weakened also from unease over the dollar's slide below DM 3 and the possible impact that that would have on export earnings. Porsche was DM 20 cheaper at DM 1,445 but VW sustained a proportionally more damaging DM 15.80 fall to DM 318.

In the chemicals sector, BASF fell DM 8.20 to DM 230.50, Bayer lost DM 5.50 to DM 252.50 and Hoechst was DM 8 weaker at DM 236.50. Electricals witnessed Siemens fall DM 10 to DM 572 and AEG weakened DM 6.10 to DM 130.30.

Financials were also caught in the shakeout. Insurer Allianz suffered one of the session's largest falls with a DM 52 drop to DM 1,450 while associate insurer Munich Re was DM 25 off at DM 1,935. Deutsche Bank surrendered DM 12.50 to DM 577.50 and Dresdner Bank lost DM 10.50 to DM 264.

Machine maker KHD declined DM 13 to DM 285 and GHH was DM 8.50 down at DM 164.50.

Bonds eased by up to 20 basis points on the dollar's uncertainty. The Bundesbank, particularly active last week, sold only DM 1.4m in paper against Monday's DM 18.5m sales.

Heavy trading in Zurich resulted in widespread profit-taking that started in the banking sector and spread later to industrials. Again the uncertainty over the dollar exchange rate was identified as the trigger to the falls.

Swiss Bank eased Sfr 3 to Sfr 470 while Union Bank dipped Sfr 30 to Sfr 4,320. Schindler suffered a Sfr 20 decline to DM 810 and Pirelli lost Sfr 2 to Sfr 348. Landis & Gyr managed to resist the downturn and traded Sfr 30 higher to Sfr 1,885.

Foreign inspired profit-taking combined with bargain hunting to produce lively trading in Amsterdam.

Internationals with a broad dollar exposure were sensitive to currency rate movements and left the ANP-CBS General index 2.3 down at 218.0.

Royal Dutch, already vulnerable to possible oil price changes, fell a further F1 3.70 to F1 195.20 while Philips continued to lose ground with a F1 1.40 drop to F1 49.80.

Océ van der Grinten lost half of its results-inspired gain with an F1 decline to F1 344, while Van Ommen edged 10 cents lower to F1 29.90.

The setback in Brussels was more directly attributed to the quarter percentage-point rise in the official discount rate to 9.5 per cent than to currency considerations.

Utility stocks, sensitive to interest rate movements, saw Intercom drop Bfr 20 to Bfr 2,230 and Ebes surrendered Bfr 20 to Bfr 1,858. Petrofina's Bfr 80 setback to Bfr 5,380 was blamed on the Opec pricing marathon and Sidro eased Bfr 70 to Bfr 1,820 in sympathy.

Active trading diluted the recent bullish trend in Milan as the financial community awarded points in the Montedison/Bi-Invest drama.

The chemicals group retreated from the 1985 high set on Monday with a L21 fall to L2,059 while the financial/property/industrial group formerly controlled by the Bonomi family spurred L470 higher to L5,800.

Olivetti failed to shrug off recent weakness and fell a fresh L115 to L5,980.

A retreat by overseas buyers left Paris lower while Madrid achieved more broad gains. Stockholm fell sharply. Consate closed SKr 71 lower at SKr 53 after touching a record low of SKr 46 in early trading.

LONDON

Sentiment split by sterling

STERLING'S strength produced widely varying effects on trading in London yesterday with the gilts and equities markets tracing different courses.

Gilts were sought by local and international investors as the pound continued to gain ground on the U.S. dollar and European currencies.

Longer-dated gilts were half a point higher during the morning. However, the release of banking statistics for June injected an element of caution and most ended with net gains of %.

The pace of selling in equities gained pace during the day and left the FT Ordinary share index down 19.2 at 932.0, its largest one-day fall since February 12 this year.

International stocks suffered as export prospects continued to be adversely affected by currency movements, while further uncertainty about the electronics industry accentuated the market's overall weakness.

The building sector stood strong against the trend, although price movements were small. Reports that the Government may increase spending on roads, bridges and public buildings gave the impetus for the buying.

Chief price changes, Page 31; Details, Page 30; Share information service, Pages 28-29

AUSTRALIA

SUSTAINED buying pushed Sydney close to a record as the market came alive amid heavy trading in Myer Emporium, one of Australia's largest retailers.

Coles, a rival retailer, announced a \$970m takeover offer for the company after the close of trading. The market was anticipating a bid throughout the session and more than 5.6m shares changed hands.

Coles and the Myer family were active buyers and the shares added 2 cents to \$2.80, compared with the ASX a share cash offer element of the bid.

The sharp rise in the international bullion price also enlivened trading, with gold stocks experiencing renewed support.

The All-Ordinaries index added 5.8 to 902.3 while the gold index firmed 17.6 to 368.8.

Among other industrial stocks ACI firmed 11 cents to \$2.76, Adelaide Steamship 10 cents to \$2.50, Bell Group 20 cents to \$2.70 and FAI 20 cents to \$2.17.

The strongest gold stocks included Central Norseman, 24 cents higher at \$27.90, Kidson 10 cents up at \$2.40, Poseidon ahead 10 cents to \$23.60 and Sons of Gwalia up 9 cents to \$2.15.

Leading resource stocks were slightly weaker with BHP reacting to Monday's improvement with a 4 cent decline to \$28.50 while CRA was down 2 cents to \$28.04.

TOKYO

Builders find solid support

CONSTRUCTIONS and financial issues were bought heavily, while biotechnology stocks and export-orientated blue chips came under selling pressure in Tokyo yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei-Dow market average added 32 points in the morning, but closed 8.64 points down at 13,021.01. The stock price index gained 1.90 points to 1,055.91 in the first session, scoring a record high for the sixth consecutive session, reflecting the upsurge of financial stocks.

Trading volume remained high at 694m shares, compared with 690m shares on Monday. Declines led advances 453 to 385, with 130 issues unchanged.

Corporations and institutional investors continued to buy budget-related stocks while selling recent gainers to take immediate profit.

Yamanouchi and other biotechnology issues suffered small-lot sacrifice selling with the approach of the settlement of accounts for their margin buying to take place mainly in August. Electricals and other blue chips remained lacklustre.

Civil engineering, construction, dredging and cement issues remained in the spotlight as investors anticipated government action to stimulate domestic demand.

Obayashi firmed Y10 to Y357, with the highest turnover of 20.66m shares. Nihon Cement, the third largest with a turnover of 17.57m shares, rose Y30 to Y334, and Sato Kogyo, fourth with 17.18m shares, gained Y20 to Y336. Fujita added Y33 to Y389, Nishimatsu Construction Y43 to Y418, and Tobishima Y14 to Y325.

Non-life insurances gained ground on investor interest in large profits accruing from securities and their low prices relative to city banks and securities.

Tokyo Marine and Fire soared Y37 to Y1,020, regaining the Y1,000 mark for the first time in 32 years. In sympathy, Taisho Marine and Fire gained Y23 to Y890, Yasuda Fire and Marine Y11 to Y853, and Sumitomo Marine and Fire Y14 to Y789.

Among biotechnology stocks, Yamanouchi plunged Y50 to Y2,900. Kaken Pharmaceutical Y70 to Y2,030, and Kuraray Y40 to Y1,170. Yamanouchi hit a record high of Y4,450 in February this year, reflecting the strong popularity of biotechnology-related stocks.

Fujitsu shed Y30 to Y980, Sony Y80 to Y3,980, Hitachi Y7 to Y710. Institutional investors began a retreat to the sidelines on the bond market amid growing concern over relatively high prices.

The yield on the 6.8 per cent government bond due in December 1994 rose from 6.385 per cent to 6.390 per cent.

HONG KONG

A LACK of fresh incentives again depressed trading in Hong Kong.

Hongkong Wharf's annual results, expected today, boosted activity in the stock but it closed 5 cents off at HK\$6.05 despite expectations of a higher than forecast result.

After being up 4.98 during the mid-morning the Hang Seng index eased progressively to end down 1.04 at 1,565.04 as the buying pressure receded.

Among leading stocks, China Light rose 10 cents to HK\$15.40, Hang Seng Bank 50 cents to HK\$47 and Hongkong Telephone the same amount to HK\$89.50.

SINGAPORE

THE STEADY fall in Singapore during the past week was arrested as modest buying support left prices higher on slightly heavier turnover.

Among industrial and financial stocks, Fraser and Neave added 4 cents to \$55, Haw Par 2 cents to \$52.02, Magnum 8 cents to \$53.30 and UOB 4 cents to \$53.84.

Pahang Consolidated was again actively traded and closed 1 cent higher at 34 cents while Amalgamated Steel was also in demand as it firmed 5 cents to 89 cents.

CANADA

A SLIGHT recovery was staged in Toronto after Monday's sluggish performance, although turnover remained light.

Among the most active stocks, Lumonics traded down C\$4 to C\$22 1/2, Hees International was up C\$4 to C\$21 1/2 and Husky was unchanged at C\$9 1/2.

Montreal was also mixed with banks, utilities and industrials marginally ahead.

SOUTH AFRICA

A FIRMER tone developed in Johannesburg as the billion price displayed continued strength.

Anglo American Gold led leading gold stocks higher, adding R7.50 to R170 while Free State Geduld firmed 25 cents to R49.25. Diamond stock De Beers was also well supported with a 10 cent improvement to R10.85.

NOTICE OF REDEMPTION

Electricite de France (E.D.F.), Service National

US \$300,000,000 Floating Rate Notes 1995

NOTICE IS HEREBY GIVEN to the holders of the outstanding US\$300,000,000 Floating Rate Notes 1995 (the "Notes") of Electricite de France (E.D.F.), Service National that, pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of February 10, 1993, and the Terms and Conditions of the Notes, Electricite de France (E.D.F.), Service National has elected to redeem on August 12, 1995, all of the outstanding Notes at a redemption price equal to 100% of the principal amount thereof. All conditions precedent to the Redemption of the Notes have occurred. The relevant authorizations of French Ministry of Economy Finance and Budget (including the Tax Department of such Ministry), have been obtained. Payment will be made upon presentation and surrender of the Notes, together with all unattached coupons appertaining thereto, at the main offices of any of the following: Morgan Guaranty Trust Company of New York in London and Brussels or Kredietbank S.A. Luxembourg in Luxembourg. Payments at the office of any paying agent outside the United States will be made by a dollar check drawn on or transfer to a United States dollar account with a bank in New York City, New York subject to any laws or regulations applicable thereto. Coupons due August 12, 1995 should be detached before presentation of the Notes and collected in the usual manner.

Interest shall cease to accrue on the Notes with effect from and including August 12, 1995 and all coupons relating to any Interest Payment Date falling after that date shall thereupon become void. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipient fail to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is a United States person or an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Electricite de France (E.D.F.), Service National
By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK

Dated: July 3, 1995

Incentives for a really great start

Cash grants, cheap loans, rent free periods in modern advance factories and training assistance can make a really great start to a new business venture. Mid Glamorgan has the highest level of Government incentives on the UK mainland available for qualifying businesses. For further details and free copies of our new Business Location and Financial Incentives Guides, return this coupon to the Industrial Development Unit, Mid Glamorgan County Council, Greyfriars Road, Cardiff CF1 3LG or phone 0222 28033 Extension 143 and ask about a really great start with our incentives.

Name _____ Position _____

Company _____

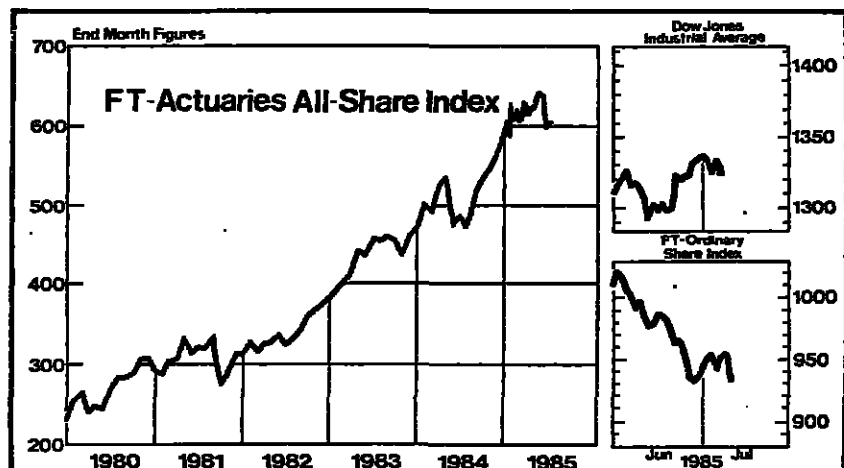
Address _____

Telephone _____

Type of business _____

Mid Glamorgan

KEY MARKET MONITORS



| STOCK MARKET INDICES | | | | |
|----------------------|----------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| NEW YORK | | | | |
| DJ Industrials | 1,322.36 | 1,328.41 | 1,134.05 | |
| DJ Transport | 671.70 | 677.20 | 473.66 | |
| DJ Utilities | 166.85 | 166.65 | 125.82 | |
| S&P Composite | 191.19 | 191.93 | 153.36 | |

| LONDON | | | | |
|----------------|---------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| FT-100 | 1,238.5 | 1,258.2 | 1,033.5 | |
| FT-A All-share | 593.35 | 605.77 | 478.83 | |
| FT-A 500 | 650.03 | 657.96 | 517.99 | |
| FT Gold mines | 405.2 | 415.5 | 560.1 | |
| FT-A Long gilt | 10.47 | 10.51 | 11.22 | |

| TOKYO | | | | |
|------------|-----------|-----------|----------|--|
| | July 9 | Previous | Year ago | |
| Nikkei-Dow | 13,021.01 | 13,029.55 | 10,373.2 | |
| Tokyo Sse | 1,055.9 | 1,054.0 | 788.44 | |

| AUSTRALIA | | | | |
|----------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| All Ord. | 902.3 | 897.0 | 660.4 | |
| Metals & Mins. | 528.7 | 524.9 | 412.9 | |

| AUSTRIA | | | | |
|---------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Credit Aktien | 97.77 | 98.05 | 53.83 | |

| BELGIUM | | | | |
|------------|----------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Belgian SE | 2,339.99 | 2,342.31 | - | |

| CANADA | | | | |
|---------------|---------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Toronto | 1,844.9 | 1,868.3 | 1,814.0 | |
| Metals & Mins | 2,734.3 | 2,733.5 | 2,206.6 | |
| Montreal | 133.93 | 133.93 | 107.74 | |

| DENMARK | | | | |
|---------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| SE | n/a | 205.29 | 184.56 | |

| FRANCE | | | | |
|---------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| CAC Gen | 218.5 | 218.2 | 169.4 | |
| Ind. Tendance | 123.0 | 123.4 | 90.0 | |

| WEST GERMANY | | | | |
|--------------|---------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| FAZ Aktien | 492.21 | 499.71 | 334.44 | |
| Commerzbank | 1,449.8 | 1,472.7 | 964.4 | |

| HONG KONG | | | | |
|-----------|----------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Hang Seng | 1,565.04 | 1,566.68 | 773.5 | |

| ITALY | | | | |
|------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Banca Com. | 346.01 | 345.30 | 209.15 | |

| NETHERLANDS | | | | |
|-------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| ANP-CBS Gen | 218.0 | 220.9 | 157.0 | |
| ANP-CBS Ind | 183.3 | 186.5 | 127.0 | |

| NORWAY | | | | |
|---------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Osto SE | 323.51 | 325.12 | 243.28 | |

| SINGAPORE | | | | |
|---------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| Straits Times | 747.45 | 746.46 | 893.49 | |

| SOUTH AFRICA | | | | |
|-----------------|--------|----------|----------|--|
| | July 9 | Previous | Year ago | |
| JSE Golds | - | 987.9 | 857.8 | |
| JSE Industrials | - | 997.5 | 895.9 | |

| SPAIN | | | |
|-------|--|--|--|
|-------|--|--|--|

FINANCIAL TIMES SURVEY

Corporate Finance

Alongside the continued buoyancy of the UK equity market, take-over activity has jumped to a high level. In the U.S., too, there has been a wave of attacks on large companies by independent corporate raiders.

Fresh burst of capital raising

By BARRY RILEY
Financial Editor

WHETHER OR not the Hanson Trust rights issue turns out to have been the £500m straw that broke the back of the bull market, the past year has been a truly remarkable one for corporate finance exploits.

A buoyant equity market brushed aside a temporary setback last summer and has continued on to new peaks this winter and again in the early summer, so that the FT-Actuaries All-Share Index hit a high point on June 5.

This has provided the receptive background for a remarkable surge of takeover bids, flotations and rights issues, especially in the first six months of the current year. And the new issue queue remains well booked into the future, with the sale of the Government's remaining shareholding in Britoil scheduled as a major issue for later this month.

The British Telecom flotation late last year proved to be something of a watershed for different types of corporate finance activity. Ahead of it, new issue business was damped

down and UK industrial and commercial companies raised only about £1.4bn, net of redemptions, on the domestic capital markets.

But meanwhile, takeover activity jumped to a very high level. The Department of Trade and Industry has calculated that total UK spending on domestic acquisitions jumped from £2.3bn to £5.2bn in 1984.

Two quarters of the year each recorded aggregate spending in excess of the total for the whole of 1981, a quiet year when spending on takeovers amounted to only some £1.1bn. And in January-March 1985, merger and acquisition spending hit a further new quarterly peak of £1.98bn.

Paradoxical

With the BT issue successfully launched, new issue activity has in turn also surged ahead in the early part of 1985. Major private sector flotations have included Abbey Life and Christian Salvesen, while a string of major companies such as STC and Tesco have made big rights issues. In all, capital issues reached £2.5bn in just the first five months of the year, with a lot more to come.

In a sense, such a burst of capital raising is a little paradoxical, because company

profits have been extremely buoyant, typically rising by around 25 per cent last year. Cash flow has been extremely strong, which again makes it surprising that companies should have been heavy borrowers from banks, to the tune of £7bn or more in 1984.

Official figures show that industrial and commercial companies ran a remarkable surplus of £9.5bn last year. But there is an element of mystery about these statistics, because as much as £10bn disappeared down a statistical "black hole" in the company sector accounts.

To an extent, companies have been tapping the capital market in the past few months partly because of the opportunity to fund on a basis which offers short-term savings.

During the winter interest rates shot up, and although a modest reduction has subsequently taken place, few are optimistic that a really substantial fall in money rates is in the offing. In the circumstances, rights issues on the basis of an immediate yield of 5 or 6 per cent on the new money promise at least a temporary cut in outgoings.

Bond rates, on the other hand, remain daunting to most corporate treasurers and for all the attempts in official

quarters to stimulate corporate bond issues on the domestic market, these remain at a very low level.

The best explanation, however, for the recent burst of corporate finance activity is probably that it reflects a greater willingness on the part of British companies to take strategic decisions about the future.

For much of the early 1980s many companies were obsessed with the problems of coping with the recession. But since about 1983, managements have been largely free to devote their attention to much more positive questions.

A surge in fixed investment is one response, which partly reflects increasing opportunities in more buoyant economic conditions. It also follows corporate tax changes which give companies an incentive to accelerate spending in order to maximise the benefit of capital allowances before they are run down to 25 per cent in 1986-87.

But additionally, many are looking at opportunities to improve their companies' spread of activity, both industrially and geographically. The bid by Guinness for Arthur Bell is a good example. Such ventures are normally better received in a bull market when investors are inclined to take

a more optimistic view.

Meanwhile, the sheer pace of industrial change is forcing radical decisions. There is no better example of this than the electrical sector, which sailed through the recession in remarkably good shape but is now threatened by technological change and by deregulation of the telecommunications industry.

Acquisitions

Thus both STC and Thorn-EMI have made controversial acquisitions and consequential big rights issues within the past year or so, though without convincing their shareholders of the wisdom of such decisions. Roth have suffered slumps in their share prices, and Thorn's chairman has been forced to resign.

And strategic reviews may dictate disposals as well as acquisitions, especially if high values can be realised on the equity market. The sell-off of Abbey Life by the U.S. conglomerate ITT is a case in point.

One other kind of transaction can be mentioned, the "crown jewels" type of purchase by wealthy foreigners, for whom the strength of the dollar in the past year or so has often brought a jump in purchasing power. The acquisition of

Sotheby's by Mr Alfred Taubman and the purchase of House of Fraser by the Al-Fayed brothers are good examples.

But such buyers are only interested in businesses with a touch of international glamour, not in run-of-the-mill engineering companies.

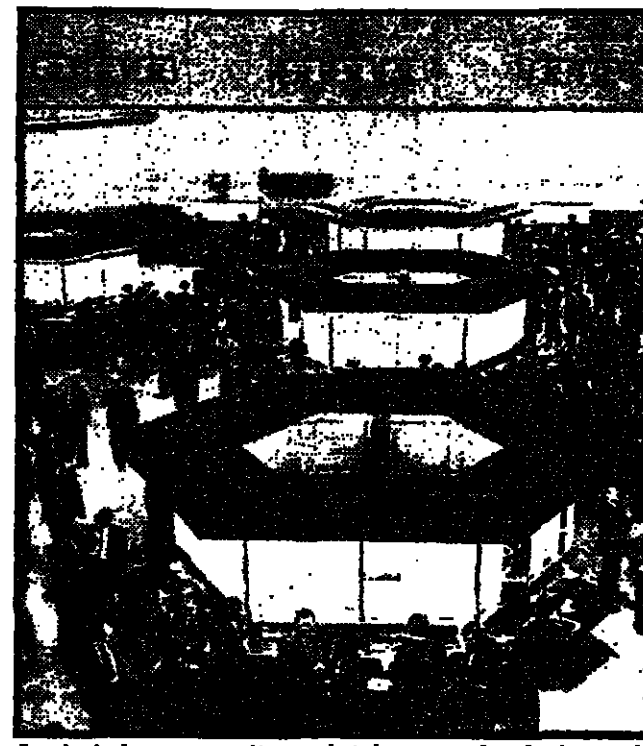
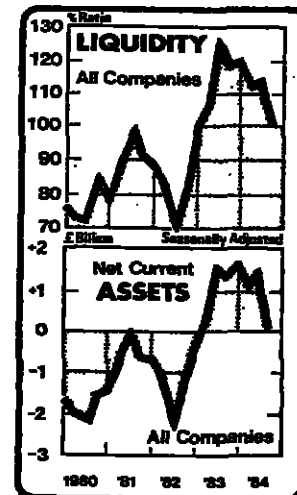
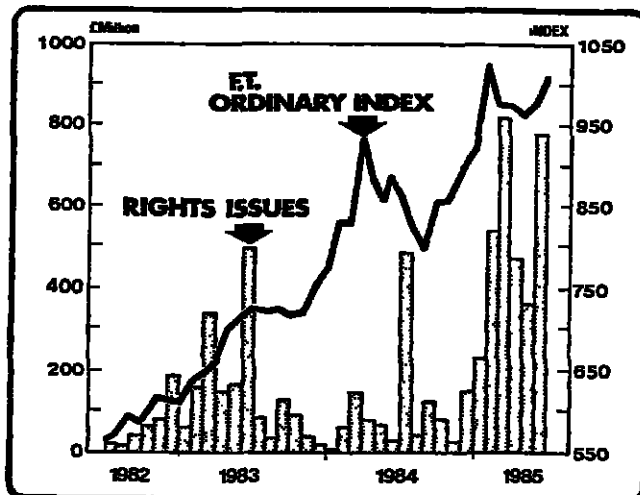
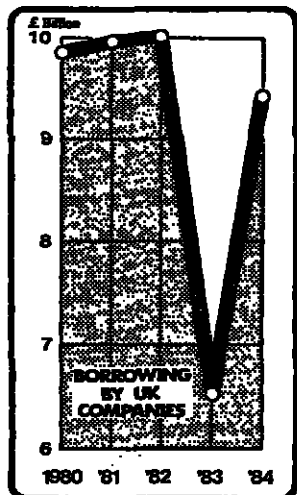
The various types of deals have different effects on the stock market. Rights issues suck money out of the investment institutions, but cash bids such as for House of Fraser pump liquidity into the market and can fuel a new buying spree.

Takeovers paid for largely with paper do not change the overall pattern of liquidity, but may cause investors to juggle their positions subsequently, to realise their profits.

The Hanson Trust rights issue has confused and upset the market because it does not know where the cash will eventually go. If Hanson raises cash from investors and uses it to buy British companies the eventual impact on the UK equity market will, in theory, be neutral.

In the short run, in fact, the effect would be likely to be positive as speculators searched around for the likely victim of

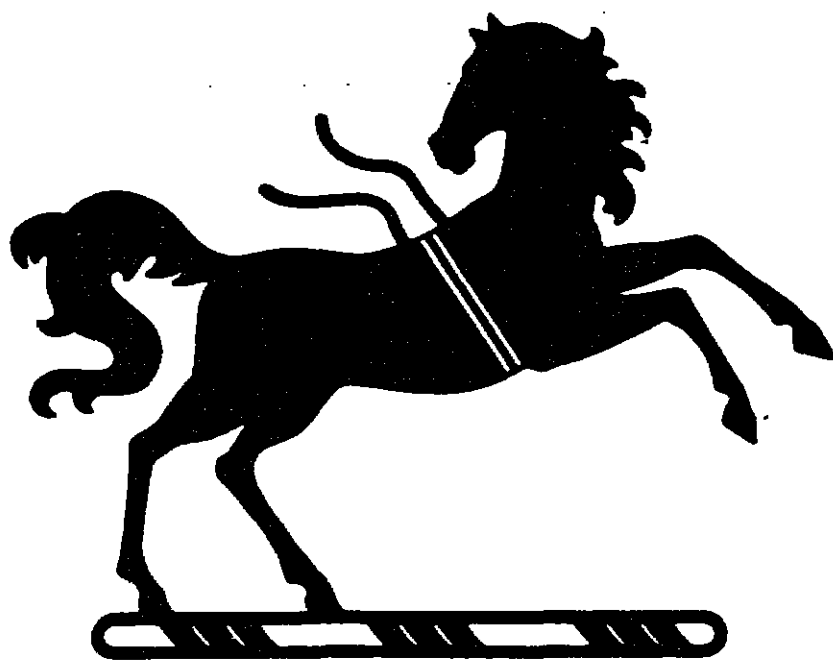
CONTINUED ON PAGE 2



London's buoyant equity market has proved a background for a surge in bid activity, flotations and rights issues

IN THIS SURVEY

| | Page |
|--|------|
| Merchant Banks: Maintaining attention to traditional business | 2 |
| Commercial Banks: A surge in corporate borrowing | 2 |
| New Issues: Companies take advantage of equity market's strength | 2 |
| Takeovers: Boom tests ingenuity of advisers | 4 |
| Privatisation: Government's programme steams ahead | 4 |
| City Revolution: Regrouping to meet new roles | 5 |
| Hedging: Forceful approach taken by companies | 5 |
| Small Companies: Government attack on red tape | 6 |
| Unlisted Securities Market: New issues continue apace | 6 |
| Corporate Bonds: Efforts to revive interest meet with failure | 7 |
| Taxation: The impact of reforms | 7 |
| Cross-border Finance: An irregular pattern of progress | 8 |



Lloyds Merchant Bank Limited.

MERGERS AND ACQUISITIONS • FLOTATIONS • CAPITAL RAISING

MANAGEMENT BUY-OUTS • DEVELOPMENT CAPITAL • GENERAL FINANCIAL ADVICE.

For further information contact:- Corporate Finance Division, Lloyds Merchant Bank Limited, 40/66 Queen Victoria Street, London EC4P 4EL Tel: 01-248 2244.

Corporate Finance 2

Traditional business not forgotten

Merchant Banks

ALEXANDER NICOLL

AS MERCHANT banks restructure themselves in advance of the City revolution, and in particular to cope with the coming explosion in their securities trading capabilities, they have not been forgetting their bread-and-butter business of giving advice to corporate clients.

Indeed, the reformation of London securities markets and the growing internationalisation of the City is making it all the more imperative that they pay attention to their traditional business.

Mr Richard Fortin (right), head of corporate finance at Lloyds Merchant Bank, sees a "soft underbelly" of medium-sized companies which have not been sufficiently active in deal-making or fund-raising to get full attention from their established advisers.



No longer can merchant banks count on maintaining cosy relationships with corporate customers. The more aggressive UK banks, as well as U.S. investment banks, now constantly knock at the doors of UK companies—whether clients or not—with ideas for mergers, acquisitions, disposals, money-raising, or just flotation.

Clearly, most of these ideas will be rejected by finance directors who prefer to stick with their tried and trusted advisers. But they naturally want to feel that their merchant bank is still giving them enough time.

In particular, up-and-coming banks are putting increasing effort into targeting young companies before they come to market and then growing with them through acquisitions.

Mr Richard Fortin, who heads corporate finance at the newly-formed Lloyds Merchant Bank, also sees a "soft underbelly" of medium-sized companies which have not been sufficiently active in deal-making or fund-raising to get full attention from their established advisers.

Others have attempted to find specialist niches. Schroders, for example, is among those to have a specialist energy team. County Bank has played a major role in the space of corporate activity among investment trusts, and Robert Fleming—Chinese walls notwithstanding—is focusing on the electronics field in which it makes a market outside the Stock Exchange.

As the tables show, however, all the jockeying for position in the new City has not so far threatened the dominant banks with the greatest financial muscle. The past year has been one for headline-grabbing by the major merchant banks on an unprecedented scale.

Kleinwort Benson stole the show through its leading role in the public launch of British Telecom, the biggest ever flotation, accompanied by a huge and successful advertising campaign to attract small investors.

The BT flotation—claimed by Kleinwort Benson underwriters as well—dominates our table but another feature is the appearance of Hambros Bank and Hill Samuel, both of which

missed out last year. Lazard Brothers, though not appearing, has carved out a role advising the Government in privatisation issues.

And in a year of unprecedented takeover activity, Morgan Grenfell and S. G. Warburg have reasserted their position at the top of the form. Morgan's astonishing 66 deals in 1984, these include many of the biggest and most bitterly contested bids, in which it often found itself pitted against Warburg—which was involved in 38 deals.

Lazard, Kleinwort, N. M. Rothschild and Samuel Montagu all report respectable increases in takeover business in line with the rise in the overall level of activity, and notable improvements are recorded by Hambros Bank and County Bank.

Hill Samuel handled virtually the same number of deals, but they were worth less, while Schroders reported a decline which has been counterbalanced by healthy business so far this year.

Last year showed an overall decline in rights issue business which seems to be being reversed in 1985. There is still a steady stream of flotations, including some large ones, and major privatisations such as British Gas and British Airways are still to come.

Equally, takeover business remains hectic—though some prophets argue that the remarkable number of suc-

cessful defences so far this year could indicate that the peak has come.

In preparing for the future, each bank has placed a different emphasis in forming a new structure, in effect gambling on what will be the formula for success. Some, such as Warburg and Kleinwort, are attempting to set up U.S.-style investment banks through purchases of brokers and jobbers. Schroders is attempting to grow its own and Lazard's has made no purchases.

It is not yet clear whether the ability to trade and distribute shares—acquired by buying Stock Exchange members—will significantly enhance merchant banks' ability to do straight-forward corporate finance work.

On the face of it, the ability to take securities on the books as part of corporate deals and already have and will retain proven underwriting capacity to back corporate finance activity, and that they will still be able to get securities distributed as stockbrokers, just one, Cazenove, they do now. (Of the major banks chosen to remain independent.) They would also argue that they can claim to be offering better independent advice by concentrating on that as a

specialisation without potential conflicts of interest.

Many merchant banks already have considerable experience of international deal-making practices, demanding nimble feet and heavy commitments, through their activities in the Euromarkets.

Crucial to this debate will be the treatment of a British sacred principle: the pre-emption rights of a company's existing shareholders. Last year a spate of large vendor placings, in which new shares are distributed among institutions without existing holders getting an option on them, met sharp criticism.

Many in the UK feel that shareholders should not be diluted in this way. Although companies can get a better price for their shares through vendor placings, the discount in a rights issue is unimportant, they feel, because it is a discount on shareholders' own money—they are being offered cheap shares before outsiders get a chance.

In the U.S. there are no such principles, and consequently the "bought deal" flourish—where a securities house wins a mandate to issue shares for a company, buys the issue, and then distributes it.

The outcome of the debate is likely to be determined by institutional shareholders and finance directors as much as by the City practitioners. But it will crucially affect whether the configurations chosen by merchant banks will be successful.

Merchant Bank Corporate Finance Activities

| TAKEOVERS AND MERGERS | | 1984 Value No. (£m) | 1983 Value No. (£m) |
|-----------------------|------------------------------|---------------------|---------------------|
| Ranking | Bank | | |
| 1 | Morgan Grenfell & Co. | 66 3,443.4 | 59 2,737.4 |
| 2 | S. G. Warburg & Co. | 38 2,803.2 | 21 1,453.2 |
| 3 | Lazard Brothers & Co. | 28 2,072.1 | 10 1,116.7 |
| 4 | Kleinwort, Benson | 48 1,325.0 | 37 951.7 |
| 5 | N. M. Rothschild & Sons | 17 1,050.0 | 21 668.0 |
| 6 | Samuel Montagu & Co. | 37 927.4 | 34 600.1 |
| 7 | Hambros Bank | 16 893.7 | 3 14.9 |
| 8 | County Bank | 47 860.4 | 30 163.9 |
| 9 | Hill Samuel | 22 834.0 | 21 1,375.0 |
| 10 | J. Henry Schroder Wagg & Co. | 25 874.7 | 38 1,198.3 |
| FLOTATIONS | | 1984 Value No. (£m) | 1983 Value No. (£m) |
| 1 | Kleinwort, Benson | 17 5,084.92 | 8 926.0 |
| 2 | Morgan Grenfell & Co. | 29 4,987.5 | 12 884.1 |
| 3 | S. G. Warburg & Co. | 6 4,721.1 | 7 892.0 |
| 4 | J. Henry Schroder Wagg & Co. | 17 4,644.9 | 15 930.2 |
| 5 | Hambros Bank | 9 399.5 | 6 28.2 |
| 6 | Hill Samuel | 10 339.0 | 5 30.0 |
| 7 | Samuel Montagu | 10 303.5 | 11 102.8 |
| 8 | Charterhouse Japhet | 9 142.8 | 2 70.9 |
| 9 | N. M. Rothschild & Sons | 3 138.6 | 6 60.0 |
| 10 | Robert Fleming | 8 136.4 | 6 101.9 |
| RIGHTS ISSUES | | 1984 Value No. (£m) | 1983 Value No. (£m) |
| 1 | County Bank | 7 296.5 | 9 44.8 |
| 2 | J. Henry Schroder Wagg & Co. | 6 209.0 | 8 161.0 |
| 3 | Hambros Bank | 5 181.8 | 8 53.4 |
| 4 | S. G. Warburg & Co. | 5 168.1 | 4 62.6 |
| 5 | Kleinwort, Benson | 10 164.7 | 12 390.9 |
| 6 | Hill Samuel | 12 158.0 | 6 202.0 |
| 7 | Morgan Grenfell & Co. | 8 111.8 | 21 664.4 |
| 8 | Lazard Brothers & Co. | 4* 111.7 | 4 61.6 |
| 9 | N. M. Rothschild & Co. | 3 72.0 | 5 279.6 |
| 10 | Barclays Merchant Bank | 2 54.2 | 4 31.89 |

* Includes two vendor placings totalling £44.4m. † Years ending March 1985 and March 1984.

A surge in corporate borrowing

Commercial Banks

GEORGE GRAHAM

BRITISH COMPANIES are borrowing more from their banks, but the banks do not know why. Bank borrowing by industrial and commercial companies sank swiftly from £6.5bn in 1982 to only £1.4bn in 1983. Last year, however, it recovered to £7.2bn. Manufacturing industry alone has increased its outstanding bank loans and advances by more than £5bn.

The increase is perplexing at a time when many of the larger companies are flush with cash, both from profitable trading and from rights issues. "The growth in corporate lending is an enigma," says Mr Robert Mediam, who heads the corporate banking division at Lloyds Bank. "The figures certainly do not mirror the facilities that are being afforded to the major corporations."

Mr Paul Borrett, general manager of the corporate division at Barclays Bank, points to three reasons for the recent surge: the normal tax season, reinforced by accelerated payments of Value Added Tax; increased investment expenditure, which shows up both in bank borrowing and in leasing finance; and a certain amount of bill arbitrage, or

round-tripping.

Commercial bankers are uncertain of the extent of this practice, where companies borrow by issuing commercial bills, and then lend the money on in the money markets at a profit. But they suggest that it may be widespread, and that the Bank of England appears to believe, despite its recent steps to curb the practice.

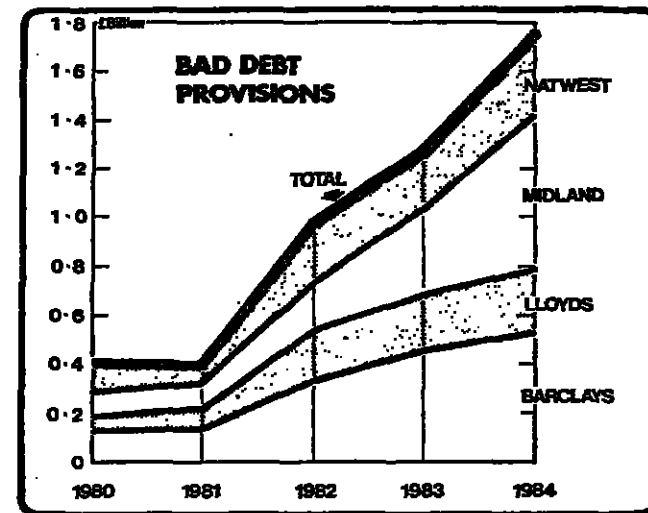
They see it as a sign of the increasing sophistication of corporate treasurers that they are taking advantage of this opportunity to make a profit from their financial activities.

"Ten years ago, the number of companies with a recognisable treasury operation could be counted on the fingers of one hand," says Mr Borrett of Barclays. "Now there is an Association of Corporate Treasurers with six or seven hundred members."

As a result, the corporate banking divisions of the commercial banks have adapted to offer a cocktail of banking services, covering credit, cash management and foreign exchange. They speak less of their traditional loan activity than of the treasury management services they offer.

The process is led by technology, which not only requires new skills of the corporate treasurers, but also creates the new services that they can call on.

Companies can take advantage of more sophisticated electronic treasury management systems, which allow them to



monitor their cash balances and make sterling and foreign currency transactions directly. This increasing sophistication has led to the creation of a variety of new forms of funding such as note issuance facilities—where a group of banks agree to buy or underwrite a borrower's short-term notes up to a specified amount, as and when required.

The UK commercial banks have participated in these, often in conjunction with their merchant banking divisions. National Westminster, for example, works closely with its subsidiary County Bank, which has established a strong position in the Euronote market.

Note issuance facilities may have joined the mainstream—part securities, part commercial banking—but they have not destroyed more conventional forms of financing. "The vast majority of corporations still use traditional methods of funding," commented one UK clearing bank official. "The new instruments have not spread into the middle market."

Nor have the new securitised instruments eaten too deeply into the commercial banks' loan volume. "We have seen mostly prime names on note issuance facilities so far," says Mr Borrett at Barclays. "For most companies of that size the alternative is equity."

The retail banks still account for more than two thirds of the £103bn advances to the UK private sector, and have even gained ground over the past year from the accepting houses and other British banks.

They show some disdain, however, for "transactional banking"—bidding for each new deal that crops up, rather than maintaining a long-term relationship with a customer.

"There is nothing very difficult about offering a few basis points below the other fellow," said one clearer. "There is always a maverick around who will do something at a lower price."

International competition holds few fears, then, despite the arrival of more and more overseas banks in the London market. In the words of Mr Borrett: "If one more pub opens in Burton on Trent, when you have got 80 already, it does not make much difference to the competition."

Big demand for equity funds

New Issues

STEFAN WAGSTYL

UK companies are making unprecedented demands on the funds of the London stock market.

Young and old, they are taking advantage of the persistent strength of the equity market to raise more money than ever before.

So far this year, £3.3bn has been raised in rights issues, against £1.5bn in the whole of last year. And new companies coming to the market have attracted £0.6bn—double the funds raised in the whole of 1984.

Moreover, investors have been prepared to stump up all this cash despite the competing attractions of the latest stage of the Government's privatisation programme, which has drawn £1.5bn so far (1984—£2.5bn), including the sale of shares in British Aerospace and the second instalment of payments for British Telecom.

Indeed, including vendor placings and new issues on the Unlisted Securities Market, the demand for equity funds this year has already reached £6bn, way ahead of last year's total of £4.8bn.

And there is no sign of this demand subsiding. In the last month, for example, the heavily-subscribed £243m flotation of Abbey Life attracted some £4.7m from investors.

The over-riding explanation for all this fund-raising is simply the strength of the

equity market in which shares continue to trade at record levels, allowing companies to attract new cash more cheaply than ever.

"Buoyant markets have a habit of encouraging fresh equity supply and this hardy old bull market is proving no exception to the rule," says Mr Kenneth Inglis, of stockbroker Phillips and Drew.

But, if some companies have been criticised for being opportunistic in raising money for which they can demonstrate little immediate need, the corporate sector as a whole can support its demands with some impressive statistics.

Total profits of companies in the FT Actuaries Index grew by some 23 per cent last year and are forecast to increase by a further 15 per cent or so this year. Taking into account both capital appreciation and increased dividends, the annual rate of return on UK equities last year was 31.5 per cent, against 10.2 per cent on cash deposits.

Little wonder then that Phillips and Drew expects that UK institutions will this year devote some 40 per cent of their cash flow to equities, against an average of 20 per cent for 1983 and 1984.

However, not all issues are equal in the eyes of the City. While the stock market has been keen on most of the equity offered there have been some notable exceptions.

Investors accepted with good grace Barclay's Bank's £513m gross rights issue in May, agreeing that the bank's need to strengthen its capital base was clear. The fund-raising had in any case been widely expected.

By contrast an even larger

issue last month from Hanson Trust—£519m gross—went far less smoothly, with shareholders taking up less than 50 per cent of the issue.

The City, used to seeing Hanson issue shares to fund specific acquisitions, was rather reluctant to put up such a large sum of money without seeing where it would be spent.

Investors were even more unhappy about the £168m rights issue from Standard Telephones and Cables in February. While the issue was pulled off without recourse to the underwriters, the shares, offered at 190p now trade near 110p. The City was disappointed, with STC's 1984 performance and indications that 1985 would be "little better." In particular it is concerned about the effect of last year's £411m purchase of ICL, the computer company.

STC has also suffered from the general antipathy in the City to high-technology companies, whose shares have been left behind by the stock market's overall advance.

This caution has not spared new issues in the sector. Stockbrokers active in sponsoring new issues say that there are as many high-technology companies wanting to come to market as a year ago, but stock market conditions mean that some flotations have been delayed.

The City has become more selective than it was last year about backing those high-technology companies that do take the plunge. For example, Prestwick Holdings brought to the market in April with a capitalisation of £20m, now

stands at a 28 per cent discount to the 100p issue price.

Nevertheless, this year's flow of new issues has been little short of last year's record levels—with 21 new companies arriving on the main market by the end of May, against 34 for the same period last year. The Unlisted Securities Market has welcomed 37 new issues, compared with 40.

In most cases, the main reason for coming to market is the desire by the owners to realise at least part of their stake in the business, taking advantage of the stock market's strength.

Among other motives, the need for fresh capital for the business is usually less common than a wish to use the company's newly-quoted paper to fund acquisitions.

Also an increasing number of smaller companies have come to believe that a stock market quotation will enhance their status in dealing with suppliers and customers.

An example of the mix of reasons bringing a company to market is Christian Salvesen, floated last month with a market capitalisation of £315m. The Edinburgh-based group, with interests in food processing and distribution, house building, marine and industrial services, raised £21m to help fund its heavy capital investment programme and said it wanted to have the chance to pay for future acquisitions with paper.

But the immediate motive behind the flotation was the wish of a major shareholder, the Church of Scotland, to realise its investment, worth some £15m, in order to diversify its portfolio.

Fresh burst of capital raising

CONTINUED FROM PAGE 1

Hanson's planned raid. However, if the cash is used to fund an American or other overseas purchase, the boost will be enjoyed on Wall Street or some other foreign market, and the London market will suffer.

If you want to be Machiavellian, of course, you could argue that it is in Hanson's interest to put UK investors off the scent. For somebody with cash, the lower share prices are the better; but when paper is being used as the bid currency the overall level of the market does not matter so much, although generally it is true that bull market conditions are favourable to the mergers and acquisitions business.

That all this activity will create a lasting benefit has yet to be proved, however. Imperial Group is in the process of unwinding its controversial 1980 acquisition of the U.S. hotels and restaurants chain Howard Johnson—which proved to be something of a test case of the attitude of institutional shareholders to conglomerate-style acquisitions, although shareholder opposition at the time was not on a sufficient scale to block the deal.

There is a basic conflict between the objectives of shareholders, who typically want to see a range of clearly defined companies in various specialised sectors and markets, and of

company managements which want to reduce risk, usually through diversification.

If shareholders in Imperial Group had wanted to buy shares in Howard Johnson they could have done so at a significantly lower price than Imps paid. Similarly, shareholders in Guinness do not need that company to buy shares in Arthur Bell on their behalf, especially as Guinness is having to offer a substantial bid premium.

The test, perhaps, will be whether companies can successfully manage the assets they are acquiring, within the context of an integrated business structure, or whether they will effectively only be portfolio investors, thus usurping the role of existing shareholders. Can acquisitions-minded managements actually add value to the enlarged groups?

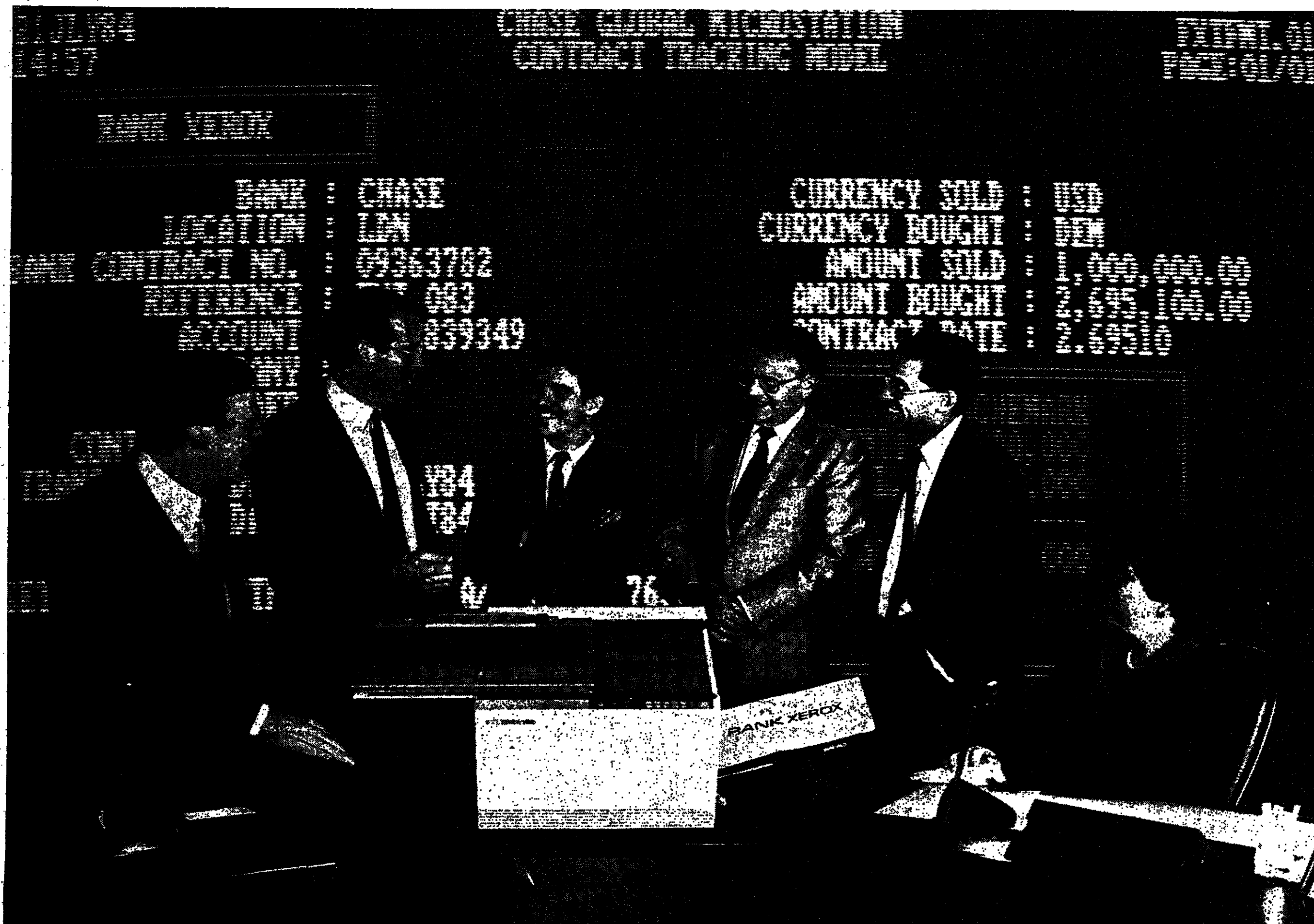
In the U.S. there has been a wave of attacks on large, established companies by independent corporate raiders, on the grounds that managements are reducing rather than enhancing the value of the businesses under their control. So far there have only been isolated examples in the UK of the kind of hive-offs, management buyouts and capital reductions which beleaguered U.S. managements have used to protect themselves from the predators.

But amidst the takeover boom, it could be that the seeds are being sown of a quite different future trend in corporate finance.

Lazard Brothers & Co., Limited
LondonLazard Frères & Co.
New YorkLazard Frères et Cie.
Paris

Corporate Finance

مكتبة لazard



The Chase Partnership at work with Rank Xerox in London in front of the new 10/20 copier. Shown from left to right: Michael Dunsmore, UK Electronic Banking; Mr Garry Thomas, Director, Tax Treasury and Accounting, Rank Xerox; Mr Vaughn Richter, Senior Treasury Dealer, Rank Xerox; Mr Reg Sellers, Group Treasurer, Rank Xerox; Christopher Rockey, UK Corporate Manager; Carol Moore, UK Electronics Division.

**Rank Xerox found
it takes more than
state-of-the-art technology
to deliver
the world's most effective
electronic banking system.**

**It takes
The Chase Partnership.**

Chase is the leader in applying state-of-the-art technology to your business needs. But we've never lost sight of the fact that technology, by itself, simply isn't enough. The Chase Partnership works *with* you, bringing our team of experts together with yours, to apply the most relevant electronic banking techniques to meet your specific needs. It's the combination of technical excellence, global industry understanding and close collaboration that makes the Chase Partnership work for you.

**The
Chase Partnership**



Product Innovation Advanced Technology Service People Global Network Electronic Banking

HAMBROS

1984/1985 – Another active year.



HAMBROS

CORPORATE FINANCE DEPARTMENT

Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA.

We deliver

Buying skill

"In a brilliantly-executed exercise, broker Grieveson Grant began buying Debenhams shares on behalf of House of Fraser just over a week ago. The broker went heavily into the market several times last week reaching the target of 4.99 per cent — just over which disclosure is necessary — after the close of official dealings last Friday evening.

The fact that Debenhams share price hardly showed a ripple — it has risen only 7p on the week — despite the scale of purchases, and that its client's identity remained confidential throughout, is testament to the skills of the buying operation."

Sunday Telegraph, 2 June 1985

Placing power

"Smith & Nephew Associated Companies, the health care products group, yesterday raised £52.2 million through a placing of 23.2 million new shares with institutional investors, to fund its recently announced \$57.9 million (£52 million) acquisition of American hospital supplies company Affiliated Hospital Products.

The placing was carried out in "about an hour" by brokers Grieveson Grant, at 226½p a share — a 3.7 p.c. discount on the 235p at which Smith & Nephew opened in the market. The shares closed 2p lower at 233p."

Daily Telegraph, 1 February 1985

Just two examples to show why we are one of the most active corporate brokers.

Grieveson Grant

Grieveson, Grant and Co., Members of The Stock Exchange
PO Box 191, 59 Gresham Street, London EC2P 2DS. Telephone: 01-606 4433

Corporate Finance 4

Boom tests the ingenuity of advisers

Takeovers

MARTIN DICKSON

BRITAIN is going through a takeover boom that is testing the ingenuity of corporate finance advisers as never before, and placing increasingly onerous demands on the Takeover Panel, the City body that referees bid battles.

The value of UK mergers and acquisitions soared last year to a record £52bn, compared to £22bn in 1983 and £22bn the year before, according to Department of Trade statistics. A total of 507 acquisitions were made by 444 companies, against 447 and 391 respectively in 1983.

And the boom shows no sign of abating with this year already producing much takeover drama. After an acrimonious struggle, BTR finally won Dunlop's agreement to a £101m merger. House of Fraser, the department stores group, was acquired by the Egyptian Al-Fayed family in a £615m bid from under the nose of Lorrho; more recently, Burton and Habitat-Moquette launched a bid for Debenhams and Guinness did the same for Arthur Bell, the whisky group.

Several factors lie behind this takeover wave. Companies have emerged from recession leaner and fitter, and with strengthened balance sheets. Profits, retained earnings and liquidity have been rising, while long-term borrowings have declined.

In addition, companies have found themselves able to contemplate acquisitions more readily after several years of retrenchment, while buoyant share prices have helped them in issuing paper to back bids.

Increased takeover activity, however, has been accompanied by tougher tactics on the part of City financial advisers and increasing attempts by them to enlist the support of the Takeover Panel.

Sir Jasper Holm, the Panel's chairman, gave the merchant banks a rap over the

knuckles recently when he complained that "ever sharpening competition" among takeover practitioners was making a small number of them push the Panel for support "some way beyond the limits of the reasonable".

Many appeals to the Panel are not considered worthy of action, though last December it did issue a strongly worded warning about inaccurate or misleading graphs and diagrams being used in takeover circulars.

It complained about graphs being used to illustrate totally unsuitable subjects, the use of different scales on supposedly comparative data and other distortions through the selective use of statistics.

The Panel has also been taking a comprehensive look at its takeover rules — a task that has occupied it for more than 18 months — and in April it finally gave birth to a new edition of the Takeover Code.

The main aim was to simplify and clarify the presentation of the code, which over the years had become a remarkably cumbersome accretion of general principles, rules, detailed practice notes and amendments which, in the words of one analyst, "made comprehending what is allowed, and what is not, about as straightforward as deciphering the Dead Sea scrolls."

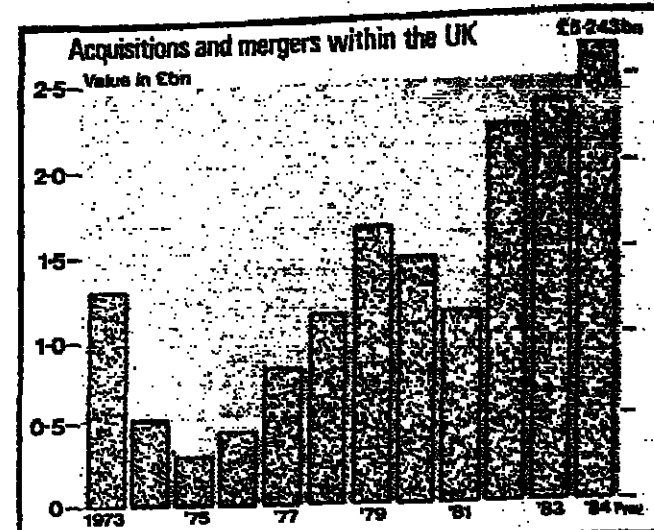
But in improving the code's presentation, the panel also took the opportunity to make the most substantial changes for several years in the rule book.

The aim was to promote greater fairness in takeover battles and eliminate rules which had proved impracticable or had distorted the market in shares.

In particular, the changes reduced the opportunities for particularly aggressive tactics by predators, companies, and for quick profits by arbitrageurs — speculators dealing in the shares of target companies.

Yet to be decided is the future of the Panel itself under the new regulatory framework introduced as part of the "City revolution."

The Government's recent White Paper on the financial services industry held out an offer of legislative support, if it



was felt this would be helpful. However, the Panel is keen to remain a voluntary body, with its self-regulatory framework preserved.

The argument goes that statutory backing would restrict its flexibility. And to help maintain its independence, the Panel has been considering charging bidding companies for its services.

The attitude of the Government to the increased tempo of takeover activity has largely been to let the companies get on with it.

Last summer Mr Norman Tebbit, the Trade and Industry Secretary, decided against any major change in the guidelines determining which mergers should be referred to the Monopolies and Mergers Commission for investigation, despite criticism that the rules were confusing.

However, he did make it clear that the policy in future would be to make references to the commission "primarily on competition grounds." He also doubled to £30m the asset threshold at which a bid becomes liable to Monopolies Commission investigation. This was expected to reduce the number of mergers which would qualify for investigation from 200 to 150 a year.

But since the ultimate decision on referring a bid rests with the Minister and is thus in part a matter of political judgment, there will, inevitably, continue to be controversy over individual rulings.

In recent months, none has been more contentious than Mr Tebbit's decision not to refer the Al-Fayed bid for House of Fraser.

The decision was roundly attacked by Lorrho, whose seven-year battle to acquire control of the stores group had twice been referred to the Commission.

In 1981, the Commission found that a Lorrho-Fraser merger might be expected to operate against the public

interest. But in another judgment—only delivered after the launch of the Al-Fayed bid—the Commission changed tack and gave Lorrho the green light, though too late for the group to launch an effective counter-bid.

Since no two takeovers are the same, drawing any broad conclusions about changing patterns is hazardous in the extreme. Nevertheless, two developments over the past six months are at least worthy of note.

One is the introduction into Britain of the management buy-out as a defensive strategy for a target company. Haden, the engineering company, managed to put together a £85.8m buy-out, backed by City and U.S. institutional investors, that saw off a hostile £37.2m bid for the company from Trafalgar House.

Buy-outs have long been used as a defensive strategy in the U.S., but the Haden deal was Britain's first. It is expected to set a pattern others will follow, though only a limited number of takeovers are likely to create the necessary circumstances for a successful package.

The other development is the curious large number of contested bids which have either failed, or have only succeeded after gaining the backing of the target company's board, usually for a higher offer. Failures include Buntal for Brammer, London and Midland Industrials for Allied Textiles, Entrad for Tootal, Des for Booker McConnell and Hanson Trust for Fowell Duffryn.

This could be mere coincidence. On the other hand, it might represent a change in the balance of takeover battles. On the one side, predators are likely to be more careful in a mature bull market about the prices they are prepared to pay for acquisitions. On the other, defending companies may have grown more adept at presenting their cases to institutional investors.

Urgent priority for Government

Privatisation

STEFAN WAGSTYL

PRIVATISATION IS once again one of the most urgent priorities on the Government's political timetable.

Any sense that the programme might run out of steam after the flotation last November of British Telecom has evaporated following the announcement in May of plans to float British Gas.

By selling off 100 per cent of British Gas, the Government could raise £8bn, far exceeding the £4bn being raised from the sale of half of BT, and more than compensating for the delays surrounding the £1bn intended privatisation of British Airways.

Moreover, while these giant sales dominate the political imagination, the Government is busy with a series of smaller, though still substantial, deals—in May it sold its remaining interest in British Aerospace; and by the end of the summer it plans to have sold its 48.8 per cent outstanding stake in Britoil.

Two events influence the present phase of the privatisation more than any other—one is the next General Election which will relentlessly increase the pressure on the Government (and on its advisers) to make sure not only that sales are successful but that they are seen to be successful by the voters.

The other event is the British Telecom issue, which has transformed the scale of the privatisation programme both in financial and in political terms.

Without the £4bn BT flotation, which is raising as much money as all the previous privatisations put together, it would have been difficult for the Government to meet its informal target of making £2.5bn a year from public asset sales.

The issue was an important test of several financial innovations which are likely to figure prominently in future sales—for example, the pre-placing of 55 per cent of the issue, used to give the public offer for sale a head start, by securing institutional commitments to purchase this proportion of shares. This method was employed again in the sales of shares in British Aerospace in May.

The Government has been able to make great political capital out of the fact that BT attracted some 2.2m investors, many of them buying shares for the first time. It was, for ministers, important proof that privatisation could achieve the aim of promoting wider share ownership.

Within days of the issue, Mr John Moore, Financial Secretary to the Treasury, said: "The BT sale has created a new army of capitalists... It has revealed the strength of the UK retail market for shares in a way that could not have been imagined a year ago."

It is significant how this objective has emerged as probably the most important element of privatisation policy. Previously, ministers had emphasised that their two main aims were promoting competition and increasing the efficiency of nationalised industries: it is now clear that these objectives have been rather overshadowed, in the wake of the BT flotation, by the desire to promote wider share ownership.

The City has responded to this political objective in various ways—devising the mini-prospectus to help private investors; promoting road-shows and setting up regional co-ordinators among stockbrokers to take flotations to investors in the provinces.

Marketing varies from one issue to another—British Gas, like BT, is likely to be aimed at all investors, including those who have never bought shares before. Both stocks are seen as safe investments with predictable profits growth. But Britoil, like BAs earlier this year, is to be directed towards "sophisticated investors," or experienced buyers of shares, since these companies operate in more volatile markets.

But it is the price which is the ultimate determinant of the success of an issue, as the Government has previously learnt to its cost.

Runaway stock market successes, such as the flotation of the high-technology company Amersham International in 1982, bring accusation that public assets are being sold too cheaply.

Nor did Labour and Alliance politicians spare the Government over the BT issue, when the shares leapt to a 34.8 per cent premium on the first day of dealings.

Conversely, market failure provokes the City's wrath—notably in the Britoil flotation



The sale of half of British Telecom raised £4bn

Government timetable for public sector asset sales

| | Date | Cash to be raised |
|---------------------------------|-----------------|-------------------|
| Britoil | 1985 | £500m* |
| British Airways | 1985-86 | £1bn |
| British Telecom | April 1986 | £1.2bn† |
| Br. Shipbuilders' warship yards | 1986 | — |
| Royal Ordnance Factories | Mid-1986 | £350m |
| National Bus Company | 1986 | £500m+ |
| British Gas | 1986 | £8bn‡ |
| Short Brothers | 1986 | — |
| British Airways Authority | 1987? | £500m |
| Thames Water Authority | 1987? | £1bn |
| Asset sales under discussion: | | |
| British Telecom | Remaining 48.8% | £7bn |
| British Petroleum | 31.7% stake | £2bn |
| EL | Unipart | — |
| Crews Agents | — | — |

* 48.8 per cent stake. † Final tranche. ‡ In tranches.

of 1982, when 75 per cent of stock was left with the underwriters, because the shares were seen as too expensive.

More recently, ministers were criticised in the City over last year's flotation of Enterprise Oil, when the Government blocked an attempt by the mining group Rio Tinto-Zinc to buy half the newly-privatised company. Instead underwriters again had to take the shares.

The next Government issue—the sale of the remaining stake in Britoil—provides another tricky test for its financial advisers, in this case Lazard Brothers.

As with the first Britoil sale and with Enterprise Oil, the issue is being made against a difficult background in world oil markets. Also it will not help that the current stock market price of Britoil shares is within a few pence of their original 215p issue price.

In the case of British Gas, N. M. Rothschild, the Government's financial adviser, and Kleinwort Benson, acting for the corporation, are only beginning to get to grips with the issue.

As with BT, one of the first problems to be tackled will be the need to strike a balance between imposing a regulatory framework to prevent any abuse of the corporation's monopoly position and giving British Gas enough freedom to operate as an attractive commercial proposition.

Other issues in the privatisation pipeline also pose considerable difficulties for the Government and its financial advisers. The sale of British Airways, originally due this year and now expected in early 1986, can hardly go ahead until attempts to settle the Laker dispute are resolved.

And the sale of the Royal Ordnance Factories, which could go ahead next year, awaits the success of efforts to bring several separate factories into a coherent whole.

The Government does however have room for manoeuvre. If gaps emerge in its timetable they can be filled—most easily by bringing forward sales of outstanding shares in companies which are already on the stock market—notably British Petroleum and BT.

Corporate Finance 5

Surge of regrouping
to meet new roles

City Revolution

TERRY GARRETT

THE SECURITIES market has been plunged into a whirlpool of change because of the Government's pressure on the Stock Exchange to abandon its scale of fixed commissions which were seen to be operating against the public interest.

Next year, fixed commissions will be abolished and the "big bang" will have been reached. To cope with the new structure many of the market's member firms have come to the conclusion that it will be impossible to survive with the strict separation of broker and jobber—the agent and market maker. So throughout the last 18 months there has been a frantic surge of regrouping in the City with brokers and jobbers embracing banks and each other in order to gain the capital that will enable them to finance their new dual capacity roles.

The change and, perhaps more significantly, the pace of change is causing some concern, however, even within those firms that have regrouped. Inevitably there are doubts about the ultimate success of all the new players who are shaping up to tackle the market.

It was clear by the way that some groups immediately withdrew from the approved list of makers in government stocks, that they feared the number of entrants was simply too great to allow profitable trading.

If the new financial conglomerates are expressing more than the occasional doubt, investors and corporate clients are voicing their concerns over the inevitable conflicts of interest which must arise when so many traditionally diverse activities come under one roof with the aim of producing a profit for a single enterprise.

Of course the City has always been riddled with conflicts of interest—brokers with corporate finance departments, merchant banks trying to solve the problems of corporate clients or structuring a bid when the fund management division is holding stock are obvious examples. In fairness, the City has proven itself able to cope with these conflicts without damage to either investors or corporate clients.

Yet the new groups may intensify the conflicts and clients are right to feel concern at

whether the Chinese walls will stand the strain. Right now firms throughout the City are trying to erect walls that cannot be scaled and no less importantly, to convince their clients that those walls will remain effective.

Suspicion outside of the Square Mile seems unavoidable. Perhaps large internationally orientated corporate clients, who are old hands at dealing with fully integrated investment banks offering a full range of services as well as acting as market makers, will have no problem. After all, London has been the odd-man out for years as clinging to single capacity roles. But smaller companies less well versed with markets in the U.S. or Japan, may well feel disturbed by what is happening in the City, especially as they, as end users, were barely consulted about the sweeping changes.

Jonathan Cohen, deputy chief executive of County Bank, the National Westminster subsidiary, which has tied knots with broker Fielding, Newson-Smith and Jobber Bisgood Bishop, understands the disquiet but attributes much of it to emotional non-informed concern caused by a lack of familiarity. However, he and his colleagues are well aware of the importance of displaying how well they can cope with the conflicts. "We will adopt a sunshine policy," meaning that the lid will be off leaving its operations fully exposed to the scrutiny of clients.

As the firms, whether banks, brokers or jobbers have their own rules of conduct but with the spate of amalgamations many are now beavering away to produce detailed manuals which will be the bible for all the employees. These manuals will be available to clients so that they can see exactly how their corporate advisors should be acting in any given situation.

Some groups will be going a step further by appointing full-time compliance officers to police the activities of the group. Such appointments are fairly common in the U.S. but a relatively new concept in the UK. Schroder Wagg, which has tackled the City revolution by starting its own market making business with a new firm (at the moment still limited to international stocks) is appointing a senior director to act as compliance officer with wide ranging powers.

In an effort to be seen as ultra-ethical, Schroder has already removed its investment division from the main Cheapside head

office replacing Chinese walls with scrupulous and payment. While convinced that his group's rules of conduct will be more than adequate Win Bischoff, Schroder's group chief executive, admits that he still believes the traditional method of keeping market-making outside other City activities was the cleanest way to avoid conflicts, even if the commissions were high.

He also fears that some in the City are trying to do too much too quickly and that eventually something could go wrong that will result in greater legal regulation of the City's activities.

Inevitably the City revolution has polarised thinking. David Scholey, deputy chairman of Mercury Securities, which is the umbrella for merchant bank S. G. Warburg, broke Rowe and Pitman and two firms of jobbers Mullens and Akroyd & Smithers, is largely dismissive of the problems of conflict.

He recognises that clients are raising the question but believes that the City has been coping with possible conflicts for so long that the addition of market-making to the other activities might multiply the danger spots, a rigid code of conduct and close monitoring throughout all departments can overcome the problems.

David Scholey might find an argument from Ian Fraser, the chairman of Lazard, one of the merchant banks that is sticking firmly to its last eschewing any inclination to buy brokers or jobbers. Ian Fraser is doubtful of the merit of some of the latest mergers and questions what exactly the banks are getting for the substantial cheques they are writing out. "I won't pay large sums that will reduce our banking assets to buy goodwill."

By standing aside from the current melee, he argues, his bank will retain freedom of action. It sounds as if Lazard believes it can enter the game later at a better price when some of the current contestants will be regretting their actions.

Meantime, Ian Fraser remains convinced that Lazard will attract business away from the new amalgamations because as an independent the potential conflicts of interest are that much smaller. "Clients who come to us will have no trouble deciding which side of the table we are sitting on."

It will be clients, of course, that ultimately decide whether they want the independents such as Lazard and broker Cazenove or the all-embracing houses such as County or Mercury.

PROFILE:
TRAFALGAR HOUSEAdvisers
that
stay

TRAFALGAR HOUSE, which has grown from its foundation in the mid-1950s to a huge property, shipping and engineering conglomerate, has tended to stay with the professional advisers who served it in its early days.

Mr Eric Parker, Trafalgar's chief executive, points out that when Touche Ross did the company's first audits the fee was around £50. Last year Trafalgar's audit fees totalled £12.5m.

It is, says Mr Parker, an example of why professional advisers should pay attention to every client, be they big or small.

Mr Parker, an accountant by training, is a former finance director of Trafalgar House and as such retains very strong personal links with the City. (He recently became a director of Touche Remnant.)

He says that Trafalgar's need for professional advice has changed as it has grown. When the company was very small it used its financial advisers a great deal. Then came a middle period when it was able to do quite a considerable amount of acquisition and disposal work on its own.

Its growth beyond this stage coincided with "the advent of the more complex rules relating to takeovers and the buying and selling of shares." That has tended to make us more reliant on our professional advisers," he said.

Trafalgar's merchant bank since the beginning has Kleinwort Benson. Mr Parker says personal relationships are important—Trafalgar is advised by John Nelson—as is a willingness by the advisers to work "all sorts of unusual hours."

Trafalgar's brokers are L. Messel, who have been with the group since the start, as has Barclays as a commercial bank. "Barclays have been very important to us over the years, and we tend to use the bank when we can," Mr Parker says.

As it has grown in size, Trafalgar has found it has had increasingly to switch advisers on specific deals because of difficulties when interests conflict. Mr Parker believes these problems are likely to be increased by the realignments now taking place in the City revolution.

COUNTY BANK LIMITED

Some of our corporate finance transactions in 1985:

Rights Issues

| | |
|---------------------------|-------|
| Saatchi & Saatchi Company | £100m |
| Tesco | £150m |

Takeovers

| | |
|--|-------|
| Pleasurama bid for Trident Television | £122m |
| Shires Investment bid for British American & General Trust | £ 63m |

Mergers

| | |
|---|-------|
| Foster Brothers Clothing with Sears Holdings | £114m |
| MFI Furniture Group with Associated Dairies Group | £600m |

Financial Advice

| | |
|---|-------|
| C. H. Beazer (Holdings)—deep discount loan stock, medium term loan and rights issue | £ 60m |
| Hambrecht & Quist—management takeover of London Trust | £100m |

COUNTY BANK LIMITED

11 Old Broad Street, London EC2N 1BB. Telephone: 01-638 6000
and in Birmingham, Leeds, Manchester, Edinburgh
New York, Tokyo, Sydney, Melbourne, Hong Kong, Singapore and Dubai

A member of the National Westminster Bank Group.

June 1985

Forceful approach by companies

Hedging

ALEXANDER NICOLL

A CORPORATE treasurer's tenet might seem so obvious as to be scarcely worth enunciating: "My job is to provide the lowest cost of funds to enable the company to manage its business."

But how to interpret it? No longer is it satisfactory to arrange overdraft and loan facilities from your friendly bank manager hedge long-term currency exposure in the forward foreign exchange market, and head off for a round of golf.

The man thus defining his role is Mr Gareth Jones, treasurer of Redland, the UK building materials group with a spread of international interests, notably in West Germany and Australia. With about £100m of net debt to manage, Mr Jones is in the vanguard of UK corporate treasurers now taking a more aggressive approach to their cost reduction role.

At the extreme, some companies, such as BP, are even going to the extent of setting up their own in-house banks, in

initially to centralise in-house needs, but perhaps eventually to offer financial services to outsiders. Most companies, however, will steer clear of this route.

The means to more active liability management is provided by an ever-mushrooming range of financial hedging instruments such as futures and options. On the international capital markets, meanwhile, leading investment banks are continuing to display extraordinary innovations in helping borrowers to get the best out of more traditional borrowing methods.

Redland this year raised £28m to repay some of its floating rate debt by issuing £80m of zero coupon sterling-denominated ten-year notes. But Mr Jones's activities go far beyond that. He is a frequent user of currency swaps. He trades currency options on the Philadelphia Stock Exchange and interest rate options on the Chicago Mercantile Exchange.

Traditionalists might be horrified but Mr Jones insists that "you've got to be clear that your role is to make the company's financial risk . . . Our shareholders have invested in a building materials company, not a financial services company."

How then can corporate

treasurers use modern international markets to improve liability and cash management without gambling away shareholders' money?

The forward foreign exchange market has for long existed as the basic method for companies to cover currency exposure. London is its focal point, and many banks are experienced in it. Currency swaps have also played a part in that market for a long time, but their use has been expanding amid an upsurge of swap activity in capital markets.

Treasurers may, for example, look for opportunities to borrow at rates below the "natural" level of borrowing costs in a particular currency. Then they proceed into the currency they actually require. Many have used the U.S. commercial paper market in which it may be possible to borrow more cheaply than from banks in this way.

Beyond this, there are a wealth of methods with which to hedge against the unrelenting volatility of currency and interest rates. The market has now offered packages including cash management systems which will help to take the strain off treasurers and enable them constantly to monitor positions, balances and debts.

The bank products combine

a range of instruments which can be used directly by trading through brokers on a variety of exchanges.

Currency futures, traded on Chicago's International Monetary Market division of the Chicago Mercantile Exchange, offer a tradable hedging method with the need to put up margins, but not to arrange the credit lines necessary for operating in the forward exchange market.

Among other exchanges offering currency futures is the London International Financial Futures Exchange (Liffe), though only one of these contracts, sterling, has achieved significant volume.

Market liquidity is important because it enables participants to trade in and out of the market and obtain a fine price at any time without causing a sharp price movement.

Interest rate futures, based on government debt instruments and key interest rates such as Eurodollar rates, have also flourished on both sides of the Atlantic, though particularly in the U.S. But they cater mainly to banks and portfolio managers, as well as to other speculators who contribute vitally to a successful market's liquidity rather than to corporate needs.

A much more promising means to hedge, however, is provided by options. These have developed through two channels in the currency market—offered by banks and exchanges—and are just emerging as a means to hedge interest rate exposure.

A currency option provides the right, but not the obligation, to buy or sell a fixed amount of a given currency at a specified rate at any time before the expiry date. A September \$1.50 call on the London Stock Exchange, for example, provides the right to buy £12,500 in exchange for dollars at \$1.50 between the time of purchase and the option's expiry in September. The seller, or writer, has the obligation to deliver the £12,500 if called upon to do so.

"Tailor-made" currency options are provided by banks, while standardised tradable options were pioneered by the Philadelphia Stock Exchange and are now the subject of a fierce battle between the London Stock Exchange and Life. Various exchanges including the London Stock Exchange offer options on debt instruments, and the CME has just introduced a short-term euro-dollar option.

Dynamic Change Keeps Us
Ahead of the Game

Israel Discount Bank—always in the forefront of technological progress in banking.

Over 50 years our constant search for better ways to serve our customers has never ceased.

Whether it's ATM's, on-line computerization, telephone banking, home banking or an entirely new range of creative banking products, Israel Discount Bank has always led the way.

This year marks our 50th anniversary—in a country that is only 37.

Israel Discount Bank—a bank with over \$10 billion in assets and 270 offices around the world.

ISRAEL DISCOUNT BANK

Total Assets exceed U.S. \$10 billion. Head Office: 27 Yehuda Halevi Street, 65 540 Tel Aviv, Israel, Tel: (03) 6371111
U.S. SUBSIDIARY: ISRAEL DISCOUNT BANK OF NEW YORK Main Office: 511, Fifth Avenue, N.Y., Tel: (212) 551-8500
Other subsidiary banks and offices: Buenos Aires, Cayman, Caracas, London, Los Angeles, Luxembourg, Miami, (212) Montevideo (31), Montreal, Nassau, Punta del Este, Rio de Janeiro, Santiago, São Paulo, Toronto

WITHOUT OUR
ADVICE, YOUR NEXT
ACQUISITION MAY
NEVER TAKE OFF.

It is clear that company acquisitions are an excellent way to achieve rapid growth. But there are attendant risks; many of the acquisitions in this country are later regarded as failures by the acquiring management.

Indeed, buying out the wrong company could actually wreck your achievements. Clearly, unbiased and expert advice would be a real help.

Ideally, this advice should come early in the acquisitions process—perhaps even before you decide on whether to go for acquisitions as a means for growth.

Deloitte Haskins & Sells can provide that advice. Our Corporate Finance Division can help you establish acquisition criteria, undertake searches and short-listing, approach existing owners, value the businesses, determine tax implications, structure offers and negotiate the purchase agreement.

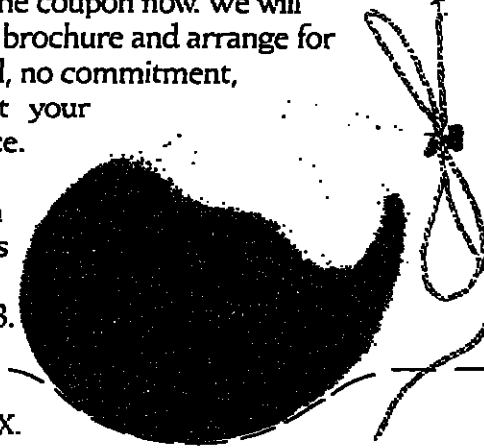
Because we are not only one of Britain's

leading accountancy firms, but leading management consultants too, we can cover marketing, distribution and production, as well as finance. We look at every aspect thoroughly. As a result, our in-depth reviews of acquisition targets are exceptionally professional.

All this will reduce the risk in company acquisitions. We're able to work fast, and you will gain access to our national and international network.

If you don't want your next acquisition to go down like the proverbial lead balloon, complete the coupon now. We will send you a brochure and arrange for an informal, no commitment, meeting at your convenience.

Or telephone John Hargreaves now on 01-248 3913.



FT 10.7.85a

**Deloitte
Haskins + Sells**
PROFIT FROM OUR SKILLS

To: John Hargreaves, Corporate Finance Division,
Deloitte Haskins & Sells, 128 Queen Victoria Street, London EC4P 4JX.

- ☐ Please send me your brochure on acquisitions
☐ Please arrange for a meeting to discuss my needs in detail
☐ Please let me know of appropriate seminars

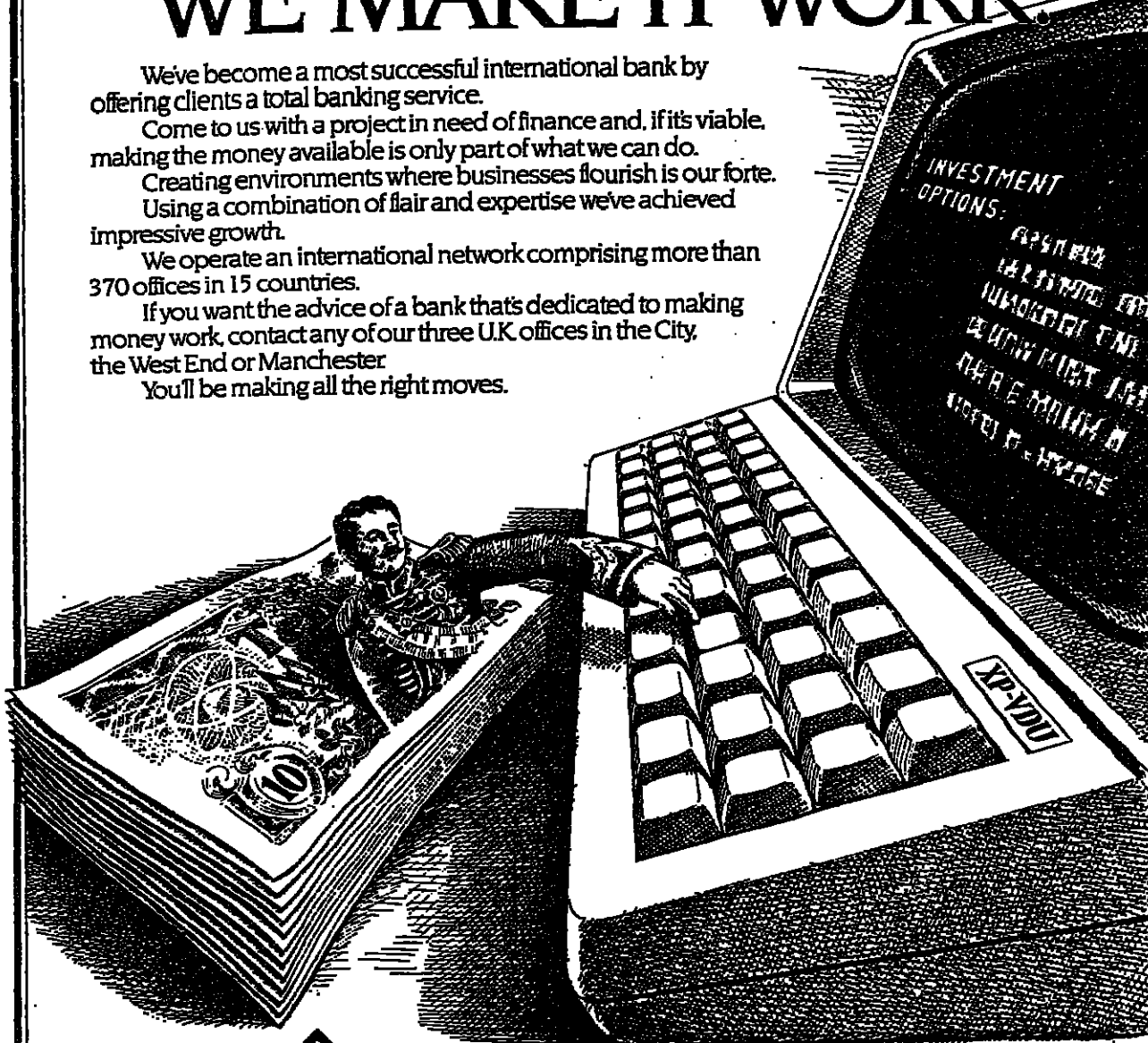
Name _____ Position _____
Company _____
Address _____
Postcode _____ Tel. _____

WE DON'T JUST MAKE MONEY AVAILABLE, WE MAKE IT WORK.

We've become a most successful international bank by offering clients a total banking service. Come to us with a project in need of finance and, if it's viable, making the money available is only part of what we can do. Creating environments where businesses flourish is our forte. Using a combination of flair and expertise we've achieved impressive growth.

We operate an international network comprising more than 370 offices in 15 countries.

If you want the advice of a bank that's dedicated to making money work, contact any of our three U.K. offices in the City, the West End or Manchester. You'll be making all the right moves.



Bank Hapoalim
We put potential into practice.

LONDON: WEST END BRANCH 8/12 BROOK STREET TEL: 01-499 0792. CITY BRANCH PRINCES HOUSE, 95 GRESHAM STREET TEL: 01-600 0382. MANCHESTER: 7 CHARLOTTE STREET TEL: 061-228 2406. HEAD OFFICE: 50 ROTHSCCHILD BOULEVARD, TEL AVIV ISRAEL TEL: 673333.

New York, Chicago, Los Angeles, Philadelphia, Boston, Miami, Zurich, Luxembourg, Paris, Toronto, Montreal, Cayman Islands, Mexico City, Panama City, Buenos Aires, Sao Paulo, Caracas, Montevideo, Punta del Este, Rio de Janeiro, Santiago.



Impartial corporate advice will become increasingly difficult to find in these changing times in the City.

Why not talk to Capel-Cure Myers - the brokers with a reputation for an independent and professional approach.

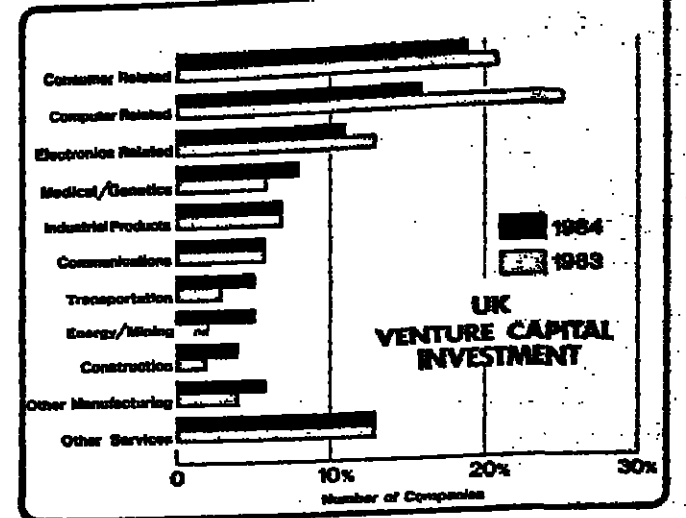
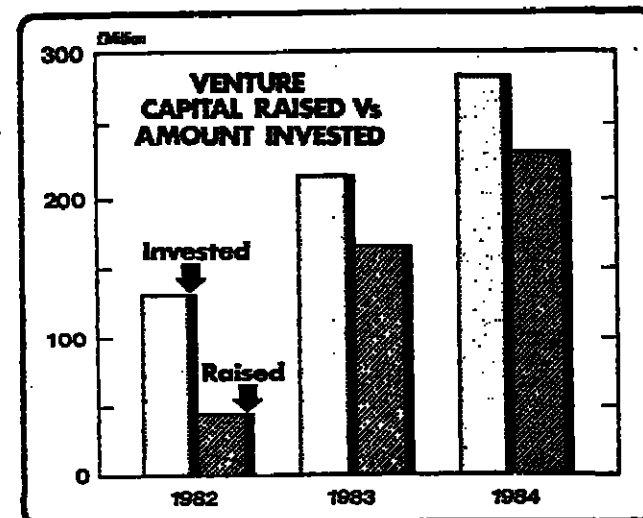
CAPEL-CURE MYERS

Members of The Stock Exchange
01-236 5080

Members of the **ANZ** Group

Bath House, Holborn Viaduct
London EC1A 2EU
Telex: 886653 PROCUR G

Corporate Finance 6



Government attacks red tape

Small Companies

WILLIAM DAWKINS

THE GOVERNMENT is placing an increasingly high priority on being seen to support the small business sector, which it views as an important part of its battle to tackle unemployment. Its small business policies have at the same time changed emphasis over the past two years away from offering financial support and towards improving the advice available to entrepreneurs while reducing the burdens of official red tape which it fears is unnecessarily restricting the growth of many young ventures.

The most important examples of the Government's financial support measures are the Business Expansion Scheme (BES), which offers tax breaks to investors in unquoted companies, the Loan Guarantee Scheme (LGS), whereby the Government guarantees 70 per cent of a small business bank loan and the Enterprise Allowance Scheme (EAS), which offers a £40 per week subsidy to people starting their own ventures.

Whitehall's growing concern that the small businessman's life should be made less complicated found expression in the Department of Trade and Industry's report in March on administrative burdens, which is now being considered by Lord Young, Minister without Portfolio but with special responsibility for job creation.

The report's far reaching recommendations were greeted by small business lobby groups with a mixture of relief and scepticism over whether they would lead to any practical results. Lord Young's suggestions are due to come out later this month. Among the proposals he is considering are: the abandonment of statutory audit requirements for shareholder-managed companies and a reduction in the prescribed content of company

accounts; simplified Pay As You Earn and National Insurance calculations; and the removal of more small businesses from the Value Added Tax net.

The burdens report also calls for a streamlining of planning controls and a crackdown on ill-founded complaints in unfair dismissal cases.

The DTI has recently attempted to improve the advice it offers to small companies by reorganising its Small Firms Service to enable it to give more specialist help.

The counselling service, which has doubled in size over the past two years to include more than 250 advisers, will concentrate on practical specialist subjects like finance, marketing and production.

Whitehall is also considering whether to step up its financial backing to the UK's more than 200 local enterprise agencies; private and public sector partnerships devoted to giving advice and assistance to entrepreneurs.

Meanwhile, the BES, the most radical and widely publicised of the Government's financial support measures, is undergoing scrutiny by Peat, Marwick, the accountancy firm which has been commissioned by the Inland Revenue to review the scheme.

The BES has certainly been a success in terms of the amount of cash it has raised — £100m was invested under the scheme in the 1983-84 tax year, according to the Treasury — and in providing an important stimulus to the growth of the venture capital industry in general.

Yet it is uncertain whether the scheme is providing a genuinely additional source of equity for small business or merely reaching more expensive kinds of funding; a question which Peat, Marwick hopes to answer when it publishes its report in the autumn.

The scheme, which provisionally runs until April 1987, has also been exploited in ways



Lord Young, Minister without Portfolio but with special responsibilities for job creation.

which its creators never intended. It has been widely criticised for attracting too many large asset-backed ventures, and not enough genuinely job-creating ventures.

Farming companies had to be barred from the BES in the 1984 Budget and last March, the Chancellor closed the door to property developers, which raised almost £50m in the 1984-85 tax year. That compares with the £43m estimated by UK Venture Capital Journal to have been raised in the same period by BES funds, normally the most popular kind of investment under the scheme.

BES funds accounted for just over a fifth of the £284m invested by the entire British venture capital industry in the last calendar year.

The four-year-old LGS has had an even more chequered history, and many observers now believe that its future must be open to question. It was initially designed to be self-financing and to guarantee 80 per cent of an approved bank loan under £75,000 in return for a 3 per cent premium over the bank's own interest charge.

Mounting losses — the DTI had received £85.6m of claims by early this year — forced the Government last June to reduce its guarantee to 70 per cent and

lift the premium to 5 per cent of the guaranteed amount. Not surprisingly, the demand for LGS loans has since dropped sharply, from a peak of 500 to 550 applications per month in the scheme's early years to less than 150 per month.

The EAS has been much more of a success. It helped 84,000 people into self employment in the 18 months since its nationwide establishment in August, 1983, after local trials, and is budgeted to attract another 180,000 people over the next three years.

Entry rules for the EAS are tough: applicants must be able to stump up at least £1,000 and have been jobless or under notice of redundancy for 13 weeks or more.

It is perhaps because of that strictness that those who have taken advantage of the allowances have shown an encouragingly high survival rate.

A study of the trial scheme showed that 80 per cent of the participants were still in business six months after their 'start-up' (which last for a year) ran out.

That suggests a far better performance than the DTI's overall national estimate that a third of all VAT registered start-ups fail in their first three years.

New issues almost as brisk as ever

Unlisted Securities Market

LUCY KELLAWAY

IT HAS almost become a cliché to say that the Unlisted Securities Market has been a raging success during its four and a half year existence. And yet it cannot be denied that the junior market has served its purpose admirably, and has become the single most important source of equity capital for small companies.

The USM was set up in response to concern — well aired in the Wilson Committee's interim report in 1978 — that the number of companies seeking a listing on the Stock Exchange was dwindling. Indeed, in the late seventies an average of only one company a month was coming to the market.

Much of the blame was attributed to the regulations and dizzy costs of a full listing, which it was argued put off small- and medium-sized companies from seeking a listing. The response was a junior market with looser rules and lower costs.

In less than five years, 378 companies have taken this route to get a quotation for their shares and together have raised a total of £866m at the time of flotation. By the middle of June this year only 6 of those companies have been withdrawn — a low failure rate by anyone's standards. Forty-five had moved up to the main market, and a further 22 companies had been taken over. Not including the four companies whose shares are currently suspended that leaves 287 companies now being quoted on the market.

The USM's regulatory framework was designed to satisfy two partly conflicting aims: it had to be lax enough to entice smaller companies to come to the market, and yet to be tight enough to protect the interest of shareholders.

The agreed entry requirements for the USM differ in two important ways from the main market. First, the owners are able to hold on to the bulk of their

shares, and only need float a minimum of 10 rather than 25 per cent of the company. Secondly, a company can come to the market with only three rather than five years trading experience, although if it has been going for five years it must provide a five year history.

The costs of a flotation on the USM are also lower than on the main market, but are still a major expense for a small company, which could expect to pay around £150,000 for a placing and about £300,000 for an offer for sale.

Getting a full listing would typically cost about twice that amount, although as a proportion of the amount raised, the charges are much the same. The initial annual fees payable to the Stock Exchange for the USM companies are lower too, and instead of having to pay for two newspaper advertisements of the full prospectus, they need only place one box advertisement.

However, much of the cost of joining the USM is intangible, measured in terms of the large amount of management time and effort involved in grooming a company for market, a process that generally takes between three and six months.

Despite frequent grumbles about costs, there seems to be no shortage of new companies wishing to join. The pace of new issues is almost as brisk as ever, with 37 new companies coming to the USM in the first five months of this year compared to 40 for the same period of 1984.

The incentive for the company is not too difficult to understand. It is not merely that a quotation gives it credibility among its customers and suppliers, or that it provides a cheaper source of finance, makes acquisitions easier, and so on. It also has the capability to make millionaires of the company's owners.

On paper, at least, the USM has created 385 millionaires. However, the number who have actually realised their fortunes by selling their stakes is fairly small, as this is a practice frowned on by investors who are more inclined to back an issue where the money is being used to finance growth.

Investors in USM companies may have rather more reason to gripe about the market than

the companies which have used it to such effect. While picking the right company can undoubtedly result in spectacular profits — anyone who bought Body Shop shares at the initial price of 85p could have sold out last month at 850p to make a return of nearly 900 per cent in just over a year — there have been many others that have done badly, and the USM as a whole has tended to underperform the big industrial companies on the main market.

The problem for small investors, and even to a certain extent for larger ones, is information. Because there are so many small and diverse companies on the USM, many of them are scarcely followed at all. Too often the only source of information about a company is the sponsoring broker, which clearly has a vested interest in presenting the company in its best light.

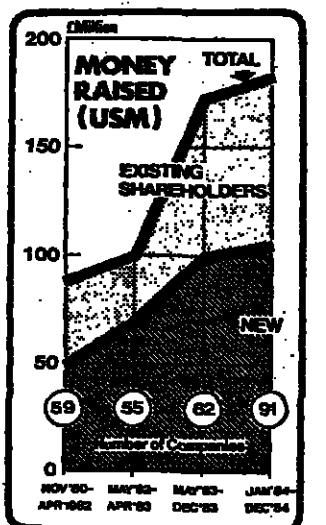
This problem is exacerbated by the fact that the shares tend not to be very marketable, especially if the issue is small. When a company comes to market it attracts a fair amount of attention from the press and in the City. On the day that dealings begin the market is active in shares, which tend quickly to find firm hands. Dealings can then dry up altogether.

This makes the price alarmingly volatile, and prone to very sharp movements should the company surprise investors by making an unanticipated announcement.

This problem will never go away altogether. Although the market's success has meant that an increasing number of stockbrokers and newspapers are concentrating on the USM, the number of companies joining makes comprehensive coverage impossible.

The USM was clearly never meant to be a stagnant pond, in which small companies arrived and stayed, but a natural stepping stone to a full listing as soon as a company was ready to graduate.

The entry requirements for the main market, laid down in the "Yellow Book", which came into effect at the beginning of this year have been criticised for partially blocking the way by making it more complex and more expensive for USM companies to graduate.



Such concern has apparently been born market by the number. So far this year only two companies have moved up to the main market.

But this may be partly because many companies intending to move up did so last year, when 10 of them failed to beat the January 1 deadline.

The Yellow Book fears may have been overdone: the two companies who have graduated this year did so fairly effortlessly, although the fees were slightly higher as the amount of information required is greater than previously.

The area in which the USM has least reason to be proud is its record on attracting start-up companies to market. Companies are allowed to come to the USM with no trading record at all, so long as they have a properly researched project behind them. Only 12 such ventures have been floated on the USM, the bulk of them of exploration companies, many of which have consistently disappointed investors by making a continuous stream of losses. Few of the other "greenfields" have managed to keep their share price above the price at which the shares were issued.

The USM has become an important market for the City's issuing houses, brokers, solicitors and accountants. For them bringing USM companies to market means more than merely securing a fee. In fact, the sponsors frequently claim they make very little out of bringing small companies to market, and that fees scarcely cover costs.

Often the incentive is to develop a relationship with a company, which, although small today, could be a blue chip of tomorrow.

Corporate Finance 7

Market unlikely to recover

Corporate Bonds
MAGGIE URRY

THE UK corporate bond market has been virtually dead since the early 1970s. Attempts to revive it—not least by the Government, anxious to shift corporate borrowing away from the banks and so ease the upward pressures on the money supply—have so far failed.

Many observers now believe that the market will never recover, at least in its old form. In the 1960s, long-term fixed rate debt was an integral part of a company's financing. New issues of corporate bonds far exceeded those of government stocks (gilts). But a combination of high inflation and interest rates in the 1970s deterred corporate borrowers, while the government was forced to increase massively its debt sales.

Investors were thus offered top quality stocks in a wide range of magnitudes and were assured high liquidity, making gilts a much more attractive investment than corporate issues.

Companies became much more dependent on bank borrowings, and when the equity market was in good shape, rights issues, to raise funds. A recent study by the City University Business School says that the debenture market "has declined from being the major source of external funding for companies into almost total insignificance, its place having been taken by medium-term bank loans and, from time to time, resurgences of the equity market."

The Association of Corporate Treasurers has published a survey of its members' attitudes to raising long-term fixed rate debt. The research project was sponsored by Investors in Industry and carried out by Professor Michael Beesstock and Dr Valerie Brasse of City University Business School.

The research showed that while the economic climate is favourable to a re-opening of the corporate bond market, changes in the behaviour of investors and treasurers "make a more widespread use of the market unlikely in present conditions." And the researchers conclude, "the debenture market in its present form may well have become an anachronism."

Treasurers feel that levels of interest rates are still too high to lock into for a 25-year term. While many analysts suspect that at any given level of interest rates a corporate treasurer would wish to see a 2 percentage point fall before raising long-term debt, double figure rates are a strong disincentive to debenture issues.

"Anecdotal evidence from discussions with a number of regional groups indicates that single figures are essential for a restoration of funding at fixed rates," says the report.

Treasurers are also deterred by the terms required by investors regarding security, negative pledges, covenants and so on.

But perhaps most important, is the fact that most companies have no need to issue debentures when they are already quite liquid and can use the many alternatives which have been developed to raise finance. Nearest to corporate bond market is the Eurosterling bond market where well-known UK companies can raise medium-term money, often at finer rates than the UK Government itself.

In the corporate bond market companies would have to pay an interest premium to borrow—issues which have been made by property companies, usually on a mortgage basis, have displayed this premium to gilt yields. But in the Eurosterling bond market many companies have in recent months borrowed at yields below the level of those on gilts of a similar maturity.

Borrowers such as ICI, B.A.T., Grand Metropolitan, Trust House Forte and BP have all made issues at yields below gilt

yields, in some cases substantially so.

A director of S. F. Warburg speaks of the "increasing awareness of all types of UK corporate borrowers to the opportunities which the capital markets afford." This is evident from the number of companies which have approached the Eurosterling market with a lack of activity in the debenture market.

The Eurobond market, however, is only available to the few dozen top companies whose names are well known abroad. Unlike the debenture market, it largely draws on investors from overseas. Among these small private investors are an important source of funds and they prefer to buy bonds issued by "household" names.

But for those companies which can tap this market, the flexibility is much greater than in the domestic bond market.

The bonds are generally unsecured, whereas security is a prime consideration for UK institutional investors. Borrowers can include provisions for early redemptions of the issue—in case interest rates fall sharply. And they can also repay the debt in instalments—as ICI elected to do with its recent £75m issue arranged by S. G. Warburg, which will be repaid in two equal amounts.

Two UK borrowers—Redland and Pearson, the diversified group which owns the Financial Times—have made the first issues of zero coupon bonds in the Eurosterling market. These bonds pay no interest during their life but are issued at a substantial discount and repaid at par. During the life of the issue the borrowers can offset theoretical interest payments against tax, making the bonds a very efficient form of funding.

The size of Eurobond issues can be varied considerably and new sums of over £100m can be raised by use of the tap mechanism—where after an initial tranche is sold further bonds can be released to the market.

Companies can also tap other currency sectors of the Euro bond market. Good names pre-

pared to make large issues have successfully issued Eurodollar bonds, while the Deutsche mark and Swiss franc bond markets are also open to UK companies.

Innovative structures are more readily acceptable to investors in the Eurobond market. BP for instance, was recently able to secure attractively priced funds through a two-tranche issue in the Eurodollar market lead managed by Morgan Stanley and S. G. Warburg.

The deal consisted of a \$182.5m zero coupon bond with a 10-year maturity and a \$100m fixed-rate bond which had an average life of 5.7 years, and a final payment after nine years. The combination of the two—dubbed a zipper issue—gave BP funds at a cheaper rate than a "plain vanilla" issue would have done.

But while only major companies have turned their attention to other financing methods such as interest rate and currency swaps. The swap market is still relatively young and there are no published statistics of its size or the number of users. But the Association of Corporate Treasurers' study talks of interest swaps as "a standard commodity" in which major banks are ready to act as principals on either side.

The study continues "the interest swap allows companies to mobilise under-utilised bank credit lines to raise fixed rate debt at well below the going rate in the domestic market, in amounts and for periods which that market will not accommodate."

Further, since the 1985 budget, another opportunity has been opened to UK companies—shorter dated debt. The budget allowed non-bank borrowers to issue sterling instruments with a maturity of between one and five years, previously only available to banks.

So far only a few companies have taken advantage of this change, with ICI leading the way when it added a sterling currency sector to its £400m note facility, led by Citycorp.

Reforms bring a clear impact

Taxation
MALCOLM GAMMIE

SOME 15 months after the launch of a major reform of the UK business tax regime, and halfway through the transitional phase to which it gave rise, it is appropriate to take stock of its impact on the financing of corporate investments.

The major changes, in the capital allowances and stock relief regimes were not restricted to the corporate sector but affected all businesses. Nevertheless, so far as they impacted on corporate business, they were coupled with substantial reductions in corporate tax rates.

While there was no attempt to change the basic structure of the corporation tax system, lower tax rates and the changes in the computation of taxable profits have a clear impact on the structure and considerable implications for dividend policy, debt equity ratios and the financing of corporate investments.

Since 1973, the corporation tax system has permitted a part of the company's corporation tax to be credited against a shareholder's income tax liability on a dividend and to be repaid to the shareholder if he has no such liability.

This is achieved by the company, on paying a dividend, making a payment advance corporation tax ("ACT") which satisfies the shareholder's basic rate income tax liability and which can be set against the company's liability to corporation tax.

The credit is, however, limited so that, with a corporation tax rate of 52 per cent and a basic rate of income tax of 30 per cent, the maximum credit that could be given to a shareholder on a dividend paid from income profits of 100, was 30, leaving the company with a tax liability of 22.

For a company earning profits of £100,000 or less, the corporate tax rate since April 1, 1983, has been 30 per cent. A dividend paid out of such profits, in good shape, shareholder credit for the whole of the company's corporation tax liability.

Even for a company paying the maximum rate of corporation tax, the residual tax borne by the company (assuming no change in the basic rate of income tax) will have been reduced from 22 per cent to 5 per cent by April 1, 1986.

Previously, the tax system favoured debt rather than equity finance because interest paid by a company can be deducted in computing its taxable profits. Equity finance was serviced by dividends paid out of after tax profits which bore the residual 22 per cent liability. The ability of a dividend to carry a credit for the whole or all but a small part of the company's tax liability reduces this discrimination.

This assumes, of course, that the company has profits on which it pays tax. Since the 1970s, however, the high rate of tax allowances for expenditure on business assets, such as machinery and plant and industrial buildings, and the introduction of stock appreciation relief, has resulted in substantial discrepancies between profits as shown by the company's accounts and taxable profits, and in widespread "tax exhaustion," that is the absence of profits against which tax allowances and reliefs can be offset.

Without any tax liability against which to set the ACT paid on dividends, that ACT became an additional tax charge to be borne by a tax-exhausted company, the seriousness of which depended upon how long it would be before taxable profits arose.

In this respect, the ability since 1984 to carry back ACT and set it against tax liabilities up to six years before has improved the company's options. Debt finance became similarly

The 1984 Corporate Tax Reforms

| Financial year ending | CORPORATION TAX RATES | | |
|-----------------------|------------------------|----------------|--------------|
| | Profits up to £100,000 | Effective rate | Full CT rate |
| 31.3.84 | 20% | 25% | 30% |
| 31.3.85 | 30% | 35% | 40% |
| 31.3.86 | 30% | 42.50% | 46% |
| 31.3.87 | 30% | 36.25% | 35% |

| Expenditure incurred before | MACHINERY AND PLANT ALLOWANCES | |
|-----------------------------|--------------------------------|------------------------|
| | First-year allowance | Writing-down allowance |
| 14.3.84 | 100% | 25% |
| 1.4.85 | 75% | 25% |
| 1.4.86 | 50% | 25% |
| after 31.3.86 | NIL | 25% |

| Expenditure incurred before | INDUSTRIAL BUILDINGS ALLOWANCES | |
|-----------------------------|---------------------------------|------------------------|
| | Initial allowance | Writing-down allowance |
| 14.3.84 | 75% | 4% |
| 1.4.85 | 50% | 4% |
| 1.4.86 | 25% | 4% |
| after 31.3.86 | NIL | 4% |

more expensive for such a company as the interest it paid merely added to a growing amount of unused tax losses. Here lay the growth of finance-based leasing, which enabled lessors to use their taxable capacity to use the tax allowances, while passing on the greater part of the tax benefits through the finance lease terms. The substantial reductions in the rate of tax allowances after 1984 removes the tax subsidy that could make an investment with a low or even negative rate of return worthwhile. Once the reforms are fully implemented, projects generally will require a higher rate of return to be viable.

Clearly, the projects which benefit most from the reform are those under which the investment has already been made, attracting allowances at the old rates, but the return on which is still to be fully earned, so being taxed at the reduced corporation tax rates.

This effect is one that continues through the transitional period, providing a boost to investment in 1984 and 1985 before the anticipated dip in 1986. Once the reforms have been

fully implemented, their impact on different business sectors will vary substantially. The service sector, with generally low capital requirements, will gain while capital intensive manufacturing sectors will lose: in particular, a company which moves from tax exhaustion to paying tax at 30 or 35 per cent will take little comfort from knowing that the tax rates used to be much higher.

Leasing will no longer present the same attractive financial package, as the benefit of the allowances will not be available to lessors to be passed on in leasing terms to the end users. The leasing industry, in particular in the short-term area, seem set to contract substantially even though the transitional period may mask petition, for a reduced market may have a favourable impact on lease rentals.

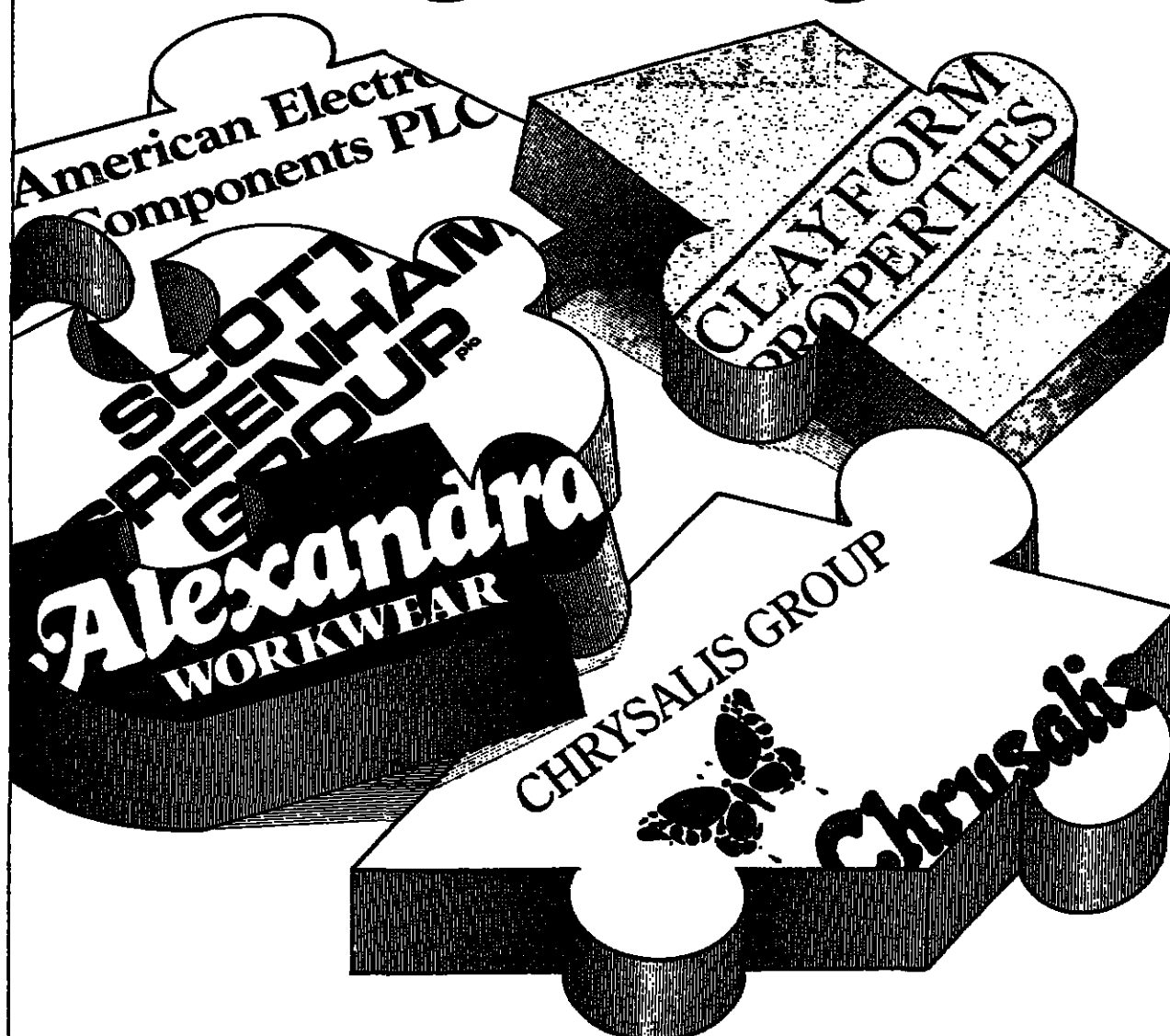
The longer write-off period implicit in a system with merely 25 per cent allowances calculated not on initial expenditure but on the annual balance of unrelieved expenditure, discriminates against assets which depreciate over a shorter period.

Some relief will be available under the Finance Bill currently before Parliament, allowing the net cost of such assets to be fully relieved within five years.

With the abolition of stock relief and the reduction in capital allowances, profits for tax purposes are again more closely allied to historic cost accounts. As such the system provides no adjustment for inflation and leaves investment in stocks more heavily taxed than most other investments, it is a position that worsens as inflation increases.

The 1984 changes have had an undoubted impact on the corporate sector and research is currently being undertaken at the Institute for Fiscal Studies to identify their effects. Whether the modified corporate tax system will be substantially more durable and significantly less distortionary in its effect on financial and investment decisions remains to be seen. Malcolm Gammie is Director of National Tax Services at RMG Thomson McIntock.

Getting it all together



Corporate finance is about taking lots of pieces and putting them together to make sense and one big picture.

With care and skill.

Samuel Montagu's corporate finance division has brought five companies to market in the first six months of this year.

That's only five examples of the expertise you would expect from a leading merchant bank.

To find out more about the other pieces we can put together for you call Jeremy Prescott.



SAMUEL MONTAGU

Merchant Bankers
114 Old Broad Street
London EC2P 2HY
Telephone: 01 588 6464 Telex: 887213 SMC O G

If you're involved in semiconductors, computers, telecommunications, aircraft, offshore structures, shipbuilding, industrial machinery, or electronics, perhaps you've already heard of us.

SAMSUNG

Only three countries in the world make the 256K D-RAM. Samsung made Korea #3.

That's just one example of the commitment to high technology that is at the heart of Samsung today. It's a commitment to the future. Take a look at those industries with the most assured potential for future growth and in many cases you'll find Samsung is already there.

Samsung ranked 49th on the 1984 Fortune 500 list of companies based outside the US.

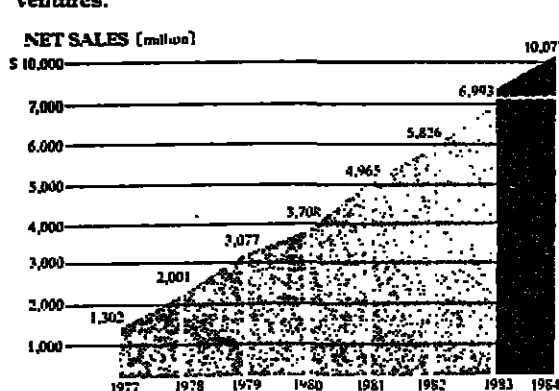
Bigness itself is not an end-goal at Samsung, but it does give us certain advantages. The financial and human resources our size puts at our disposal enables us to react quickly to market opportunities. Much the way we did in the aircraft industry, going from initial investment in 1977 to development and production of Korea's first locally-made jet engine in 1982.

26 member companies—one team.

When you deal with the 26 member companies of the Samsung Group, you deal with a 100,000 member team. A team where related industries reinforce and strengthen each other for greater efficiency and productivity.

35% average growth from 1977-1984.

Sound growth even in periods of global recession have made Samsung a stabilizing force in domestic business and a favored partner for international ventures.



Business partners on four continents.

Samsung people are involved today with friends on four continents in mutually beneficial projects that include technology exchanges, joint manufacturing, and overseas resource development.

Our list of associates includes names like ITT, GE, Chrysler Corp., UTC, Corning Glass Works, SEIKO and HEWLETT-PACKARD.



Leading Korea into the future
SAMSUNG

Represented by Samsung Co., Ltd. C.P.O. Box 1144 Seoul, Korea Tel. 772-1114 Telex: SAMSUNG K23657A/23302/K23169 Cable Address: SAMSUNG SEUL

RESIDENTIAL CAPITAL MARKETS PROGRAMME

Topics • RUFs, NIFs, TLLs, TPs, Swaps, Options, Futures, Bonds, FRNs, Equity Style Instruments

Guest Speakers • Leading Treasurers & Investment Bankers

Teaching Methods • Case Studies, Syndicated & Individual Exercises, Role Plays, Group Discussions

Dates • 4th - 9th August or 18th - 23rd August 1985

RESIDENTIAL FOREIGN EXCHANGE PROGRAMME

Topics • The Dealing Room • Terminology & Arithmetic of Exchange • Market Practices • Spot/Fwds • Composite Currencies

Teaching Methods • Case Studies • Role Plays • Simulations

Dates • 11th - 16th August 1985

For further details contact: D C Gardner & Company, 5-6 Bartholomew Place, London EC1A 7HH Telephone: 01-606-7644

FLEMINGS

Corporate Finance Services
for a
Changing Business World.

- * Fund raising
- * Mergers and Acquisitions
- * Advisory Services
- * Rights Issues
- * Flotations
- * Divestitures
- * International Corporate Finance

ROBERT FLEMING & CO. LIMITED
8 Crosby Square, London EC3A 6AN. Telephone: 01-638 5858

Rumour has it that you
could have a larger slice
of the financial cake.

There are enormous challenges to overcome, and new disciplines to be learned if you are not to falter from the start.

- ✓ Setting up financial systems and management information.
- ✓ Compliance with Government regulations and tax law.
- ✓ Liaison with Bankers and other financial backers.
- ✓ Providing a sounding board for ideas and commercial views.

MacIntyre Hudson have made a speciality of caring for clients in new and growing businesses; lending resources, support and advice when it's needed.

If you want to have your cake and eat it send for a copy of 'Ingredients for Growth: A Checklist for The Growing Business', or telephone John Topham for further information.



Please send me a copy of 'Ingredients For Growth: A Checklist for The Growing Business'.

NAME _____

COMPANY _____

ADDRESS _____

MACINTYRE HUDSON

Chartered Accountants

John Topham, MacIntyre Hudson, Chartered Accountants, 28 Ely Place, London EC1N 6RL. Telephone: 01-242 0242. Telex 25177.

FROM FORMATION TO QUOTATION

Also at BEDFORD • DUNSTABLE • HIGH WYCOMBE • LEICESTER • MILTON KEYNES • NORTHAMPTON • PETERBOROUGH • RICHMOND • WHETSTONE

Corporate Finance 8

Irregular pattern of progress

Cross Border
Finance

TERRY BYLAND

THE growing internationalisation of debt markets has taken several significant steps forward over the past 12 months, with the first co-ordinated initial public offerings (IPOs) of stock in New York and London by British Telecom and Reuters Holdings.

The mechanisms for international IPOs are likely to be tested further as privatisation in the UK continues. At the same time, the rapid growth of trading in the host of interest swap instruments has extended the international market for corporate debt.

But the uneven economic progress of the economies and currencies of the major industrial nations has made for an irregular pattern in cross-border corporate financing this year. In the first five months, U.S. corporations were drawn to the Euromarkets, raising an unprecedented \$13.2bn. But more recently, as the domestic corporate debt markets have been revived by the keen tensions in the federal sector, U.S. corporate borrowers have turned unimpressed again.

The powerfully increased presence of U.S. borrowers in the Eurobond markets owed much to the development of the interest rate swap markets in dramatically expanding areas of the U.S. This entirely new and U.S. financial debt markets—estimated by Mr Gerald Corrigan, President of the New York Federal Reserve Bank, at around \$100bn—hardly existed a few years ago, though it

The impetus for its growth

came largely from the attractive opportunities available only to the first grade borrowers acceptable in the Eurobond markets. U.S. banks were at first attracted by the opportunity to swap low cost Euromarket debt raised by premier clients with relatively more expensive domestic debt raised at home by lower grade borrowers.

But before long the banks were raising debt in Europe on their own account, solely for swapping purposes.

The growth of the swap market in turn created a substantial secondary market in which swaps could be reversed as interest rate differentials between Europe and the U.S. changed direction.

Growth in this market, however, may be tapering off now as U.S. borrowers return to their domestic market. The latest statistics on U.S. corporate borrowing in domestic markets shows a gain of more than 50 per cent on the previous year.

Attempts to apply the debt swapping technique more generally to international debt have not been conspicuously successful. Latin American debt, to take the most obvious example, is proving a less attractive source of swap trading.

The more conventional forms of cross-border financing have been constricted by the strength of the dollar and the relative attractions of the U.S. as a haven for both private and corporate financing, according to Michael Bentley, joint vice-chairman of Henry Schroder Wagg.

The continued rise in the dollar has diminished the returns on many of U.S. overseas ventures of the early years of the decade. The U.S. pharmaceutical companies, which by the advance guard of small, inclined towards multinational

operations, have been slow to expand overseas investment. With more than half their profits now generated by sales in non-U.S. markets, Merck, Pfizer and their U.S. compatriots, have seen earnings held back by the adverse foreign exchange rate trends.

At the same time, the U.S. economy has appeared to offer better opportunities for the application of domestic investment funds. The beleaguered survivors of "rustbelt" America have tended to re-invest funds in the domestic service and financial sectors rather than in developing foreign ventures.

U.S. investors have continued to take a bearish view of prospects in Europe, which is still seen as unwilling to tackle the problems of wage restructuring and industrial realignment which the U.S. has been more willing to face.

But U.S. companies have not been alone in recognising the attractions of their own economy. In addition to the major equity raisings in the U.S. by British Telecom and Reuters, there has been a host of more direct fundings by British and continental corporations.

Among the most recent public offerings by foreigners, the most noteworthy have been Cadbury Schweppes, for \$102m, Norsk Data for \$48m, and Bowater Inc, which raised \$131.6m in the spin off of the North American interests of Bowater PLC.

Also significant, if less prominent, has been the growth of interest in smaller European companies in the prospects of making initial public offerings on Nasdaq, the computerised over-the-counter (OTC) market.

Rodime, of Glasgow, and Advanced Semiconductor Materials International, may be the advance guard of small, European high technology com-

panies to find the U.S. a more attractive opportunity for raising public venture capital than their own domestic securities markets.

Don Montano, of Montano Securities Corp, a Nasdaq trader seeking to promote cross-border equity financings in the U.S., claims to have identified a lengthy list of potential fund raisers in Europe. British companies are in the majority but Montano says that small, fast growing companies in the Netherlands and in Germany still feel excluded from their home markets.

The growth in international funding by corporations has attracted the attention of the Securities and Exchange Commission (SEC). Commenting that "lines of demarcation between domestic and international capital markets are becoming more difficult to ascertain," the SEC has called for comments from interested parties in order to further accommodate and harmonise multinational offerings.

It notes that U.S. corporations have been in the forefront of a rapid internationalisation of debt markets, moving in and out of their own domestic markets with ease and swiftness. It is concentrating its attention on the differences in underwriting and financial disclosure between the U.S. and UK, which at present represent the most significant sources of such multinational fundings.

The past five years has seen a rapid extension of the mechanisms of cross-border corporate financing. The coming 12 months is certain to bring further progress, with any changes of direction in foreign exchange rates and the economies of the industrial nations strengthening the trend towards an international credit market.

PROFILE: NORMAN IRELAND

BY MARTIN DICKSON

Team approach to acquisitions

BTR, one of Britain's biggest industrial holding companies, has been the successful aggressor in two of the most exciting takeover battles of recent years—the £650m bid for Thomas Tilling in 1983, and this year's £101m offer for Dunlop Holdings.

Fights like these have tested to the full the City advisers of a company which has grown from being a modest rubber manufacturing company to its present stature in less than 20 years.

Mr Norman Ireland, BTR's finance director, says that a key factor in its many acquisitions has been the teamwork of its City advisers.

"We really work totally as a team," he says. "When discussing strategy, it's not just the merchant bank. It is also the lawyers, to a degree the advertising agents, the brokers... and I think it is a combination of them all that gets results for BTR."

This teamwork was seen to particularly good effect at the start of the Dunlop bid when BTR mounted a "dawn raid" that netted 28 per cent of the target's preference shares, giving it a crucial voting block that could determine whether Dunlop's long-awaited refinancing plan went ahead.

"We had a round table discussion," says Mr Ireland. "I'm not sure who inspired the idea—and that is as it should be if there is a team approach."

BTR's merchant bank is Morgan Grenfell, which fielded the team of George Magan and Guy Dawson as advisers on both the Tilling and Dunlop bids. An important factor in such a relationship, says Mr Ireland, "is the ability to get on with one another."

BTR switched to Morgan Grenfell from Hill Samuel about five years ago, though it



still retains Hill Samuel for certain banking advice—it was co-leader with BHF Bank in Frankfurt on the DM 150m (£40m) Eurobond the company issued last November.

Its broker is Cazenove, which has an unmatched reputation in the City for "placing power"—the ability to place paper with sub-underwriters. However, in the Dunlop battle Cazenove was already committed, so BTR turned to Hoare Govett.

When it comes to lawyers, the company uses "horses for courses"—usually Slaughter and May for corporate finance and Stoneham, Langton and Passmore for conveyancing. Ernst and Whinney handle its auditing in the UK. "They have moved very quickly and confidentially in these acquisition situations," says Mr Ireland.

BTR is keen to expand by acquisition in the U.S.—where its investment bankers are Gold-

"Our own corporate philosophy is one of flexibility. We have expanded very rapidly, and we have not wanted to feel constrained by any financial agreements that might be imposed on us."

man Sachs and Credit Suisse First Boston—but, says Mr Ireland, "we want to find something that will come willingly. We don't want to be aggressive in the States." BTR, he explains, does not yet fully understand American takeover techniques.

Mr Ireland is concerned that the revolution taking place in the City of London, and the new financial groupings emerging from it, should not hamper BTR in its efforts to get the best advisers in any particular field.

"Our own corporate philosophy is one of flexibility," he says. "We have expanded very rapidly, and we have not wanted to feel constrained by any financial agreements that might be imposed on us."

First Leasing... First Choice

- ★ Full Lessor advisory services including complete portfolio management and computerised evaluation.
- ★ An efficient lease broking operation for both the public and private sectors.
- ★ Arrangement of sales aid schemes.
- ★ Advice on all forms of property and asset funding.
- ★ Sale and Purchase of leasing portfolios.
- ★ A complete professional service for both lessors and lessees.

First Leasing Consultants Ltd.

25, George's House, 25 Hammer Square, W1R 9AL. Tel: 01-493 1302. Telex: 297489 Lease G.

Our teams have a reputation for
making things happen.

There is no shortage of capital — just a shortage of good propositions.

Often failure to find finance or complete a deal is due to not thinking out the strategies properly.

This is where Robson Rhodes can help. We are Chartered Accountants with a full time team who specialise in corporate financial advice.

Last year we helped 6 clients to the USM, orchestrated 10 management buy-outs and assisted 30 new businesses raise venture capital.

Our service includes an initial appraisal, advice on business strategy, helping to formulate the business plan, negotiating the finance,

or assisting you to a market for your shares, and then helping you develop your business.

Most important of all, from your point of view, we are completely objective and independent.

Clip the coupon now before you take further action.

- Please send me:
- () Your leaflet on Venture Capital
 - () Your leaflet on Management Buy-Outs
 - () Your booklet 'Should you go Public'

Name _____

Company _____

Address _____

Post No. _____

Philip Hayes, Robson Rhodes, 186 City Road, London EC1V 2NU.

ROBSON RHODES

Incorporated in the United Kingdom

186 CITY ROAD, LONDON EC1V 2NU

TEL: 01-251 1644